## Form **990**

**Return of Organization Exempt From Income Tax** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For the	e 2022 calen	dar ye	ear, or tax year	r beginı	ning 4	/01		, 2022,	and ending	3/	31		, <b>20</b> 202	3
В	Check if	applicable:	С									D Emp	loyer iden	tification nur	mber
	Add	ress change	THE	PUTNAM F	'OUNDA	MOTTA						9.5	-6037	070	
		ne change		TIMKEN M			RT						phone num		
		al return		0 5TH AVE								61	0-220		
	-		SAN	DIEGO, C	A 921	103						01	9-233	-5548	
		return/terminated												<b>d</b> 40	
	Ame	ended return								<u> </u>			s receipts		557,974.
	App	lication pending	F Na	ame and address of	f principal	officer: M	EGAN P	OGUE			` '			bordinates?	Yes X No
			SAM	<u>E AS C AB</u>	OVE						1(b) Are al If "No.	l subordina ," attach a	tes include list. See in	ed? structions.	Yes No
I	Tax-ex	kempt status:	X 50	01(c)(3) 501	1(c) (	)	(insert no.)	) 494	7(a)(1) or	527	,				
J	Web	site: WW	W.T	IMKENMUSE	UM.OR	kG				H	(c) Group	exemption	number		
K	Form o	of organization:	X Co	orporation Tru	ıst	Association	n Other	r	LY	ear of formatio	n: 196	55 <b>N</b>	State of	legal domicil	e: CA
Pa	rt I	Summar			<u> </u>				ı					-	
				e organization's	s missio	on or mo	st sianific	ant activit	ies:THF	: PIITNAM	FOUN	IDATTO	N TS	A NON-	-PROFTT
				N WHOSE PI											
ဦ				OPERATIO											
ш		DIEGO, C				<u> </u>		11001011		111	<u></u>		<u> </u>		
Governance	-	Check this bo			nizatior	n disconti	nued its	operations	or disp	osed of mor	e than 2	25% of it	ts net as	sets.	
පි				nembers of the											15
•გ	4 1	Number of in	deper	ndent voting m	embers	of the g	overning I	body (Par	t VI, line	1b)			. 4		15
<u>:ĕ</u>	5 ⊺	Total number	of in	dividuals empl	oyed in	calendar	year 202	22 (Part V	line 2a	)			. 5		26
Activities &				lunteers (estin											80
Ac				siness revenue											0.
	<b>b</b> N	Net unrelated	l busir	ness taxable ir	ncome f	rom Forn	n 990-T, F	Part I, line	: 11				. 7b		0.
											F	Prior Yea	ar	Curr	ent Year
45	8	Contributions	and	grants (Part VI	II, line	1h)						1,010	,016.	11,	319,992.
ž	<b>9</b> F	Program serv	∕ice re	evenue (Part V	III, line	2g)								•	
Revenue	10	nvestment ir	ıcome	(Part VIII, col	umn (A	), lines 3	, 4, and 7	7d)				945	,967.	1,	091,465.
ď	11 (	Other revenu	e (Pa	rt VIII, column	(A), lin	es 5, 6d,	8c, 9c, 1	0c, and 1	le)			70	,675.		103,865.
	<b>12</b> T	Γotal revenue	e — ac	dd Iines 8 throu	ugh 11	(must eq	ual Part \	/III, colum	n (A), liı	ne 12)	2	2,026	,658.	12,	515,322.
	13 (	Grants and si	imilar	amounts paid	(Part I)	X, columi	n (A), line	es 1-3)							
	14 E	Benefits paid	to or	for members (	(Part IX	, column	(A), line	4)							
	15	Salaries, othe	er con	npensation, en	nplovee	benefits	(Part IX,	column (	A), lines	5-10)		948	,873.	1.	162,453.
ses				aising fees (Pa								310	, 0 , 0 .	/	102/1001
Expenses								<b>O</b> )							
꼾				xpenses (Part						4,372.					
_				art IX, column									,182.		342,225.
	18 ⊺	Fotal expense	es. Ad	dd lines 13-17	(must e	qual Par	t IX, colui	mn (A), Iir	ne 25)			1,719	,055.	2,	504,678.
		Revenue less	expe	enses. Subtract	t line 18	3 from lin	e 12					307	,603.	10,	010,644.
, e											Beginni	ng of Curi	rent Year	End	l of Year
Assets o	<b>20</b> T	Total assets	(Part	X, line 16)							48	8,070	,078.	56,	183,990.
A Aş	<b>21</b> T	Γotal liabilitie	s (Pa	rt X, line 26)								244	,951.		623,293.
Ferd	<b>22</b> N	Net assets or	fund	balances. Sub	tract lir	ne 21 from	m line 20				4	7,825	.127	55.	560,697.
	rt II	Signatur	e Bl	ock								., 0_0	,	007	000,0011
				nat I have examined	this ratur	n including	accompany	ing schedules	and states	ments and to th	ne hest of n	ny knowlec	lae and bel	ief it is true	correct and
com	olete. Dec	claration of prepa	irer (oth	ner than officer) is b	ased on a	III information	on of which p	reparer has a	iny knowled	dge.	ic best of f	ny miomice	ige and bei	ioi, it is true,	correct, and
Siç	ın	Signature of	officer								Date				
He	re	MEGAN	DUC	IIC						E.	יברוויי.	IVE D	тр		
	. •	Type or print								112	ALCOI.	IVE D.	LIX.		<del></del>
		Print/Type p				Preparer's	signature			Date		Cheek	:2	PTIN	
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Pa				KNOX	OT E		YA M.	KNOX		12/14/	۷٥	self-emp	ioyed	P00513	) Ø / 4
	eparei			LEAF & CO		LLP						4			
US	e Only	<b>y</b> Firm's addre	ess	2810 CAM				H, SUI	TE 20	U		Firm's El		-20765	
				SAN DIEGO		9210						Phone no	619	.294.7	
May	/the ID	S discuss th	nic rat	urn with the nr	anarar	chown at	2 500	a instructi	nne					Y Vo	e No

Page 2

Par		X
1	Check if Schedule O contains a response or note to any line in this Part III	
•	CEE CCHEDILE O	
	PEF PCUEDOFF O	
2	Did the organization undertake any significant program services during the year which were not listed on the prior	
_	Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
•	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as me	ascured by expenses
7	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others	, the total expenses,
	and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 2,126,353. including grants of \$) (Revenue \$	
	THE PUTNAM FOUNDATION (THE "FOUNDATION") IS A NON-PROFIT ORGANIZATION W	
	ACTIVITY IS THE EDUCATION OF THE PUBLIC IN FINE ARTS THROUGH THE OPERAT	
	TIMKEN MUSEUM OF ART (THE "MUSEUM") LOCATED IN BALBOA PARK IN SAN DIEGO	
	AND IS THE ONLY FINE ART MUSEUM IN SAN DIEGO THAT DOES NOT CHARGE ADMIS	SION.
	ACCESSIBILITY, WHETHER THROUGH OUR FREE-ADMISSION POLICY OR THROUGH OUT	REACH_TO
	UNDERSERVED GROUPS IN THE COMMUNITY IS AT THE HEART OF THE TIMKEN.	
4b	(Code: ) (Expenses \$ 63,702. including grants of \$ ) (Revenue \$	)
	SEE SCHEDULE O	
10	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	
40	(Code) (Expenses $\varphi$ ) (Nevenue $\varphi$	)
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$	)
<b>4</b> ₽	Total program service expenses 2 190 055	

# Form 990 (2022) THE PUTNAM FOUNDATION Part IV Checklist of Required Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	110
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.	3		Х
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Х	
b	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		Х
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Χ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.	12a	Χ	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If</i> "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions.	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Χ

# Form 990 (2022) THE PUTNAM FOUNDATION Part IV Checklist of Required Schedules (continued)

23 Did the organization answer "Yes" to Part VII. Section A, line 3, 4, or 5, about compensation of the organization's current schedule of the organization answer "Yes" to take several bod issue with an outstanding printed amount of more than \$100.000 as of the least day of the year, that was issued after December 31, 2002? If a "Yes," answer lines 248 through 24d and complete Sechedule II. Who, you to line 25a.  Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception?  24b				Yes	No
and former officers, directors, trusties, key employees, and injuest compensated employees? If "Yes," complete Schedule J. Part II.  2a Did the organization have a tax exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last (aby of the year, flut was issued after December 31, 2002; If a "Yes," answer lines 240 through 24d and 24b bit to determine the property of the year flut was issued after December 31, 2002; If a "Yes," answer lines 240 through 24d and 24b bit to determine the property of the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  2db Did the organization marks an escrow account other than a refunding escrow at any time during the year? 2dd of the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L. Part II.  25a Section 501(63, 501(c4)) and 501(c)201 generalizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L. Part II.  25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the fransaction has not been reported on any of the organizations prior Genma 90 or 900-E27 II "Yes," complete Schedule L. Part II.  25c Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the fransaction has not been reported on any of the organizations prior Genma 90 or 900-E27 II "Yes," complete Schedule L. Part II.  25c Did the organization expended again or often assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributior, or 3% confolded entity or farmity member of any of these persons? If "Yes," complete Schedule L. Part II.  26c Did the organization receive again or often assistance to any current or former officer, director, trustee, key employee, creator or founder	22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
complete Schedule K, If "No." go to fine 25a.  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?.  24b bid the organization marks any proceeds of tax-exempt bonds beyond a temporary period exception?.  24c clip the organization and exercise and the complete schedule for the complete Schedule L, and the complete Schedule for the complete Schedule L, and the complete Schedule for the complete Schedule L, and the complete Schedule for the complete Schedule L, and the complete Schedule L, and the complete Schedule L, and the complete Schedule for the complete Schedule L, and	23	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	Х	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bords?  24c d Did the organization at as an "on behalf of Issuer for bonds outstanding at any time during the year? 24d d Did the organization with a disqualified person during the year? 1** (**Fe** complete Schedule L, Part I !	24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If a "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.	24a		X
any tax-exempt bonds?  42 Did the organization at as an "on behalf of" issuer for bonds outstanding at any time during the year?  24 Did the organization at as an "on behalf of" issuer for bonds outstanding at any time during the year?  25 Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.  25 Dis the organization aware that the negaged in an excess benefit transaction with a disqualified person in a prior year, and that the fransaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part II.  26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustele, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.  27 Did the organization aparty to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filling thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee thereof, a grant selection committee member, or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28 Did the organization aparty to one or more individuals and/or organizations? If "Yes," complete Schedule L, Part IV.  28 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  30 Did the organization ones and the substantial contributor.  31 Did the organization ones and the substantial contributor.  32 Did the organization ones and the substantial organization and that is substantial organization and that is treated as a partnership for fe	b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.  25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the fransaction has not been reported on any of the organization's prior Forms 990 or 990-E2? If "Yes," complete Schedule L, Part II.  26b Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contribution or 5% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.  27c Did the organization any office a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contribution? If "Yes," complete Schedule L, Part III.  28c Did the organization or organization and the part of the following parties (see the Schedule L, Part IV.  28c a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28c a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28c b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28c c 2 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I.  31 Did the organization own 100% of an entity disregarded as separate from th	С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.  25a	d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
that the fransaction has not been répôrted on any of the organization's prior Forms 990 or 990-E2? If "Yes," complete Schedule L, Part I.  25b ]  26 Did the organization raport any amount on Part X. line 5 or 22, for receivables from or payables to any current or former officior, director, trustee, key employee, creator or founder, substantial contribution, or 35% confolled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.  27 Did the organization produce a grant or other assistance to any current or former officer, director, fusclae, key employee, creator or founder, substantial contribution or employee thereof, a grant selection committee member, or to a 35% controlled entity of these persons? If "Yes," complete Schedule L, Part II.  28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28a	25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.  27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule and the controlled entity of the following parties (see the Schedule L, Part IV.  28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV.  28 A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28 A Sa Controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," 28c Complete Schedule L, Part IV.  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  29 X  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  30 Did the organization includate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II.  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line II.  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line II the or	b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Ye's," complete	25b		Х
employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.  28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28a 2  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28b 2  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  29 X  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Part I.  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N. Part I.  31 Did the organization one 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II.  31 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  32 Was the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iiine 1.  33 Did the organization sell selection of the organization of section 510(b)(13)? If "Yes," complete Schedule R, Part V, Iine 2.  34 Was the organization of section 510(b)(13)? If "Yes," complet		former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		Х
a A current of former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28a  28b  28c  28c  28c  28c  28c  28c  28c	27	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these	27		Х
"Yes," complete Schedule L, Part IV.  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.  28c 29  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  29		instructions for applicable filing thresholds, conditions, and exceptions):			
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.  28c 27  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part III, III, or IV, and Part V, line 1.  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.  36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V!  37 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.  4 D	а		28a		Χ
complete Schedule L, Part IV.  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-3? If "Yes," complete Schedule R, Part I.  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.  34 Was the organization have a controlled entity within the meaning of section 512(b)(13)?  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  36 If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)?  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.  38 X  Part V Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V.  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.	b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  30	С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.			Х
contributions? If "Yes," complete Schedule M.  30	29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.  35b Joi the organization. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.  38 X  Part V Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.  1b D  1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>	30		Х
32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II.  33 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
33 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Χ
and Part V, line 1.  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.  35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.  36 Jid the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.  37 Jid the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.  38 Nate:  Part V Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V.  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.  4 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?.  35b Jid the organization complex controlled and provide any transfers to an exempt non-charitable related organization with a controlled and entity vine 2.  36 Jid He organization complex Schedule R, Part V, line 2.  37 Jid He organization complex Schedule R, Part V, line 2.  38 Jid He organization complex Schedule R, Part V, line 2.  39 Jid He organization complex Schedule R, Part V, line 2.  30 Jid He organization complex Schedule R, Part V, line 2.  31 Jid He organization complex Schedule R, Part V, line 2.  32 Jid He organization complex Schedule R, Part V, line 2.  31 Jid He organization complex Schedule R, Part V, line 2.  32 Jid He organization complex Schedule R, Part V, line 2.  33 Jid He organization comple	33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>	33		Х
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.  35b  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.  36 Jid the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.  37 Jid the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.  38 X  Part V Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V.  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable.  c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?.  1c	34		34		Х
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.  Part V Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V.  Yes N  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable.  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable.  c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?.  1c	35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
organization? If "Yes," complete Schedule R, Part V, line 2	b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		Х
Note: All Form 990 filers are required to complete Schedule O	37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>	37		Х
Check if Schedule O contains a response or note to any line in this Part V.  Yes N  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Ta Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	Par				
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Check if Schedule O contains a response or note to any line in this Part V		Vaa	· L
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	NO
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?					
	С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	D A A	(gambling) winnings to prize winners?		000	2022

Form 990 (2022) THE PUTNAM FOUNDATION

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			res	NO
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 26			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Χ
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year	_		37
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  If the organization received a contribution of qualified intellectual property, did the organization file Form 8899	/1		Λ
Ĭ	as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
Ū	organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			
	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	12a		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
u	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.	134		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	<b>4</b> -		37
	excess parachute payment(s) during the year?	15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would			
	result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	TTT 1 (4 (2))	_		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year. . . . . 15 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 15 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 5 Χ Did the organization have members or stockholders?..... 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7h Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10a Did the organization have local chapters, branches, or affiliates?..... 10a Χ b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... **c** Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done* ... .SEE .SCHEDULE . O ...... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official... SEE . SCHEDULE...O...... 15a **b** Other officers or key employees of the organization..... 15b X If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?.... 16a X **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?... 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records.

SUITE 500 SAN DIEGO CA 92103 619-239-5548

ERIC BOCKSTAHLER 2550 5TH AVENUE,

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employees."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

DIRECTOR

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (C) Position (do not check more than one box, unless person is both an officer and a (A) (B) (F) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) Name and title Reportable compensation from Average Estimated amount hours director/trustee) of other compensation from the organization the organization (W-2/1099-MISC/1099-NEC) Officer ndividual nstitutional lighest compensated ormer (list any employee hours for organizations related organiza tions l trustee helow dotted (1) MEGAN POGUE 40 EXECUTIVE DIR. 0 0 Χ 214,598 26,099. (2) JESSIE KNIGHT 2 0 CHAIR Χ Χ 0 0 0. (3) GARY CADY 2 VICE CHAIR 0 Χ Χ 0 0 0. (4) PAM PALISOUL 2 **SECRETARY** 0 Χ Χ 0 0 0. (5) PAUL HERING 2 VICE CHAIR 0 Χ Χ 0 0 0. (6) CATHE BURNHAM 1 DIRECTOR 0 Χ 0 0. 0 2 (7) FRED KLEINBUB 0 Χ 0. TREASURER Χ 0. 0. (8) DAVID KINNEY 1 0 DIRECTOR Χ 0 0 0. (9) CECILIA LARROQUE 1 DIRECTOR 0 Χ 0 0 0. (10) BOB O'CONNELL 1 DIRECTOR 0 Χ 0 0. 0 (11) HENK HANSELAAR 1 DIRECTOR 0 Χ 0 0 0. (12) KATHLEEN LUNDGREN 1 DIRECTOR 0 Χ 0 0. 0 (13) ALEXI DAVIS 1 DIRECTOR 0 Χ 0 0 0. CAITLYNDE LANGER 1

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Form 990 (2022) THE PUTNAM FOUNDATION			_						95-603707			ige <b>8</b>
Part VII   Section A. Officers, Directors, Tru	ıstees, I	Key	Em	ipic	_	es, a	and	d Highest Com	pensated Emp	loyees	<b>(</b> conti	inued)
(A) Name and title	Average hours per	box offi	, unle cer ar	Pos check ess pe	sition more erson directe	than of the the than of the the than of the the than of the the than of the theorem.	n an tee)	(D)  Reportable compensation from the organization (W-2/1099-	(E)  Reportable compensation from related organizations (W-2/1099-		(F) ated am	
	(list any hours for related organiza - tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC/1099-NEC)	(W-2/1099- MISC/1099-NEC)	the c	ensation organizat d related anization	tion d
(15) JEANNE JONES DIRECTOR	1	Х						0.	0.			0.
16) LORI WALTON DIRECTOR (17)	1 0	Х						0.	0.			0.
(18)												
<u>(19)</u>												
(20)												
(21)												
(22)												
(23)		-										
(24)												
(25)												
1b Subtotal	on <b>A</b>								0.			099.
d Total (add lines 1b and 1c).  2 Total number of individuals (including but not limited									0. 0 of reportable comp	ensatio		099.
from the organization 1											Yes	No
3 Did the organization list any former officer, direction on line 1a? If "Yes," complete Schedule J for such that the such th	h individu	al		• • • •						. 3		X
4 For any individual listed on line 1a, is the sum of the organization and related organizations greate such individual	er than \$1	50,0	00'?	If "	Yes,	" con	nple	ete Schedule J for	•	. 4	X	
5 Did any person listed on line 1a receive or accrufor services rendered to the organization? If "Yes	e compen s," comple	satic ete S	n fr che	om i dule	any J fo	unre or suc	late ch p	ed organization or person	individual	. 5		X
1 Complete this table for your five highest compen compensation from the organization. Report compen	sated inde	epen the c	dent alen	t cor	ntrad year	ctors endir	tha	It received more the with or within the or	nan \$100,000 of ganization's tax year			
(A) Name and business addi								(B) Description (			<b>C)</b> ensatio	on
JPR LLC 441 NAUTILUS ST LA JOLLA,	CA 920	)37						CONSULTING		1	.00,0	000.
2 Total number of independent contractors (including b	out not limi	ited to	o tha	se I	isted	d abov	ve)	who received more	than			
\$100,000 of compensation from the organization	0										200	(0000)

		Check if Schedule O contains a response or not	e to an	y line in this Part VI	III		
				<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
sifts, Grants, lar Amounts	1a b c d	Federated campaigns1aMembership dues1b115,Fundraising events1cRelated organizations1d	573.				
Contributions, Gifts, Grants, and Other Similar Amounts	e f g	All other contributions, gifts, grants, and similar amounts not included above 1f 10,742, Noncash contributions included in lines 1a-1f	990.				
	h	Total. Add lines 1a-1f		11,319,992.			
Jue	_	Business C	ode				
Program Service Revenue	2a b c d e						
g	f	All other program service revenue					
ğ	g	<b>Total.</b> Add lines 2a-2f					
	3	Investment income (including dividends, interest, and other similar amounts)	eds	1,095,965.			1,095,965.
	5	Royalties					
	b	Gross rents	onal				
		Rental income or (loss) 6c					
	d	Net rental income or (loss)					
	7a	Gross amount from (i) Securities (ii) Otl	ner				
		sales of assets other than inventory 7a					
	b	Less: cost or other basis and sales expenses 7b 4	500.				
	С	' ''	500.				
		Net gain or (loss)		-4,500.			-4,500.
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c).					-,,,,,,,
F	h	See Part IV, line 18         8a           Less: direct expenses         8b					
Ě		Net income or (loss) from fundraising events					
Ų		Gross income from gaming activities. See Part IV, line 19					
		Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
			478. 152.				
	С	Net income or (loss) from sales of inventory		42,326.			42,326.
ठ		Business 0	ode				
Miscellaneous Revenue	11a	TRAVEL TRIPS 900099		60,553.	60,553.		
ᅙᆵ	b	OTHER INCOME 900099		986.	986.		
scellaneo Revenue	ب 2	All other revenue					
Σ Σ	-	Total. Add lines 11a-11d		61,539.			
	12	Total revenue. See instructions		12,515,322.	61,539.	0.	1,133,791.
				,,,,,	0 + 1 0 0 0 0 .	<b>.</b>	-,,

campaign and fundraising solicitation. if following

SOP 98-2 (ASC 958-720).....

Check here

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX. (C) (D) Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. Total expenses Program service Management and Fundráising general expenses expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21..... Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . . . . . . Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Compensation of current officers, directors, trustees, and key employees ..... 249,809 224,180 25,629 0. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)...... 0 0 0 0. 720,022 637,734 55,049 27,239. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)..... 118,875 90,244 25,147 3,484. 73,747 63,358. 8,579 1,810. Fees for services (nonemployees): c Accounting..... **d** Lobbying..... e Professional fundraising services. See Part IV, line 17... Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule OSCH. ( 399,549. 35,291 6,832. 441,672 Advertising and promotion..... 32,106. 24,206. 900 7,000. Information technology..... 14 15 Royalties..... 214,058 26,022. 246,969. 6,889 17 Payments of travel or entertainment expenses for any federal, state, or local public officials..... Conferences, conventions, and meetings.... 19 21 Payments to affiliates..... Depreciation, depletion, and amortization.... 33,377. 33,377. 23 84,844 72,135. 799. 11,910 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)..... EXHIBITION COSTS 224,105 224,105 127,515 59,975 67,540 OTHER EXPENSES 56,010 <u>56,010</u> c PROGRAM EXPENSES 36,371 REPAIRS AND MAINTENANCE 36,031 340 59,256 55,093. 2,977 1,186 e All other expenses..... 25 Total functional expenses. Add lines 1 through 24e. . . 2,504,678 2,190,055 240,251 74,372 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational

		Check if Schedule O contains a response or note to	any line	e in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			535,335.	1	511,817.
	2	Savings and temporary cash investments			394,998.	2	549,171.
	3	Pledges and grants receivable, net			4,830,709.	3	8,171,027.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	er officer contribu	r, director, ıtor, or 35%		5	
	6	Loans and other receivables from other disqualified p		T			
		section 4958(f)(1)), and persons described in section				6	
	7	Notes and loans receivable, net				7	
ts	8	Inventories for sale or use			30,767.	8	26,064.
Assets	9	Prepaid expenses and deferred charges			197,608.	9	123,111.
A	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	1,504,247.			
	b	Less: accumulated depreciation	10b	1,238,513.	297,734.	10c	265,734.
	11	Investments – publicly traded securities			9,745,428.	11	14,802,080.
	12	Investments – other securities. See Part IV, line 11				12	
	13	Investments - program-related. See Part IV, line 11.				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	32,037,499.	15	31,734,986.		
	16	Total assets. Add lines 1 through 15 (must equal line	33)		48,070,078.	16	56,183,990.
	17	Accounts payable and accrued expenses	244,951.	17	457,298.		
	18	Grants payable				18	
	19	Deferred revenue		-		19	
٠,	20	Tax-exempt bond liabilities		_		20	
ties	21	Escrow or custodial account liability. Complete Part I		L		21	
Liabilities	22	Loans and other payables to any current or former off key employee, creator or founder, substantial contribu- controlled entity or family member of any of these per	utor, or 3	5%		22	
	23	Secured mortgages and notes payable to unrelated th		_		23	
	24	Unsecured notes and loans payable to unrelated third	parties.			24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com				25	165,995.
	26	Total liabilities. Add lines 17 through 25			244,951.	26	623,293.
Net Assets or Fund Balances		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	L	X			
ala	27	Net assets without donor restrictions			17,636,728.	27	18,619,130.
18	28	Net assets with donor restrictions			30,188,399.	28	36,941,567.
Func		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here				
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or equipment	nent fund	l [		30	
\ss	31	Retained earnings, endowment, accumulated income,		<u>L</u>		31	
et /	32	Total net assets or fund balances			47,825,127.	32	55,560,697.
	33	Total liabilities and net assets/fund balances			48,070,078.	33	56,183,990.
BA	Δ		TEEA0111L	_ 09/01/22	<del></del>		Form <b>990</b> (2022)

BAA Form **990** (2022)

Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	12,5	15,3	322.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,5	04,6	78.
3	Revenue less expenses. Subtract line 2 from line 1	3	10,0	10,6	544.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	47,8		
5	Net unrealized gains (losses) on investments.	5	-2,1		
6	Donated services and use of facilities	6	<u> </u>		
7	Investment expenses	7	-1	48,9	31.
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	55,5	60,6	<u> </u>
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviews separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Χ	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separabasis, consolidated basis, or both:	ate			
	X Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?	, 	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Guidance, 2 C.F.R Part 200, Subpart F?	Uniforn	າ <b>3a</b>		Х
	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits				
BAA	TEEA0112L 09/01/22		Form	9 <b>90</b> (	(2022)

#### **SCHEDULE A** (Form 990)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information. THE PUTNAM FOUNDATION

OMB No. 1545-0047

2022

Open to Public Inspection

Name	of the organization	THE LOTHWA	FOUNDATION				Employer identific				
			MUSEUM OF AR				95-603707				
Par			<u> </u>	organizations must				ctions.			
	Ť	•		(For lines 1 through 12,		•	•				
1			*	churches described in sec	•	b)(1)(A)(	(i).				
2				tach Schedule E (Form							
3		•		nization described in sec			• • •				
4		-	ation operated in conj	unction with a hospital	describe	d in <b>sec</b>	ction 170(b)(1)(A)(iii). E	Inter the hospital's			
_		y, and state:									
5	An organi	zation operated for 70(b)(1)(A)(iv). (Co	r the benefit of a colle emplete Part II.)	ege or university owned	or oper	ated by	a governmental unit de	escribed in			
6	A federal,	state, or local gov	ernment or governme	ental unit described in s	ection 1	<b>70(b)(</b> 1)	(A)(v).				
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)										
8	A commu	nity trust described	d in section 170(b)(1)	(A)(vi). (Complete Part	II.)						
9				ction 170(b)(1)(A)(ix) oper e (see instructions). Ente		•	-	_			
	university	:									
10	investmer	nt income and unre	ly receives (1) more texempt functions, sullated business taxab 509(a)(2). (Complete	than 33-1/3% of its supply bject to certain exception le income (less section Part III.)	oort from ons; and 511 tax)	contrib (2) no r from b	outions, membership fe more than 33-1/3% of i usinesses acquired by	es, and gross receipts ts support from gross the organization after			
11	An organi	zation organized a	nd operated exclusive	ely to test for public saf	ety. See	section	1 509(a)(4).				
12	or more p	ublicly supported of	organizations describe	ely for the benefit of, to ed in <b>section 509(a)(1)</b> o supporting organization	or <b>sectio</b>	n 509(a	)(2). See section 509(a	ut the purposes of one ()(3). Check the box on			
а	Type I. A s	supporting organizati	ion operated, supervise eqularly appoint or elec	ed, or controlled by its sup to a majority of the directo	ported o	rganizat	ion(s), typically by givino	g the supported on. <b>You must</b>			
b	Type II. A manageme	supporting organia	zation supervised or o	controlled in connection the same persons that c	with its ontrol or	support manage	ted organization(s), by the supported organizat	having control or ion(s). <b>You</b>			
С	Type III fur	nctionally integrated	I. A supporting organiza	ation operated in connection	n with, a	nd function	onally integrated with, its	supported			
d	Type III no functional	on-functionally integ	rated. A supporting organization generall	ganization operated in con y must satisfy a distribu	nection	with its	supported organization(s t and an attentiveness	) that is not requirement (see			
е	Check this	s box if the organiz	zation received a writ	ns A and D, and Part V. ten determination from supporting organization	the IRS	that it is	a Type I, Type II, Typ	e III functionally			
f											
q			n about the supporte								
	(i) Name of support	ted organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	organizat	s the ion listed overning nent?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
					Yes	No					
(A)											
<del>``</del>											
(B)											
(C)											
(D)											
(E)											
Total	Ī										

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support											
begi	ndar year (or fiscal year nning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	<b>(f)</b> Total				
1	Gifts, grants, contributions, and membership fees received. (Do pet include any "unusual grants.") PT. VI	890,881.	249,317.	995,937.	1,010,016.	11319992.	14,466,143.				
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			,			0.				
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.				
	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	890,881.	249,317.	995,937.	1,010,016.	11319992.	7,609,654.				
6	Public support. Subtract line 5 from line 4						6,856,489.				
Sec	tion B. Total Support						., ,				
Cale begi	ndar year (or fiscal year nning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	<b>(f)</b> Total				
7	Amounts from line 4	890,881.	249,317.	995,937.	1,010,016.	11319992.	14,466,143.				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	917,476.	919,077.	900,930.	945,967.	1,095,965.	4,779,415.				
9	Net income from unrelated business activities, whether or not the business is regularly carried on	,		,	0.20,000.0		0.				
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI	9,648.	5,993.	123,467.	71,071.	61,539.	271,718.				
	Total support. Add lines 7 through 10						19,517,276.				
12	Gross receipts from related activ	ities, etc. (see ins	tructions)			12	553,185.				
13	<b>First 5 years.</b> If the Form 990 is organization, check this box and	for the organization stop here	on's first, second,	third, fourth, or f	ifth tax year as a	section 501(c)(3)					
Sec	tion C. Computation of Pul	olic Support P	ercentage			Τ					
	Public support percentage for 20 Public support percentage from 2						35.13 % 47.19 %				
	33-1/3% support test-2022. If the	ne organization di	d not check the bo	ox on line 13, an	d line 14 is 33-1/3	3% or more, chec	k this box				
b	and stop here. The organization qualifies as a publicly supported organization.  X  b 33-1/3% support test—2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization										
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the facts-	meets the facts-ar	nd-circumstances	test, check this I	box and <b>stop here</b>	Explain in Part	VI how				
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and Private foundation. If the organization	meets the facts-ar I-circumstances te	nd-circumstances est. The organizati	test, check this l ion qualifies as a	box and <b>stop here</b> publicly supporte	e. Explain in Part d organization	VI how the				

Schedule A (Form 990) 2022

THE PUTNAM FOUNDATION

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	7515 Hotod Bolott,	picaso compieto i	are my			
	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	(c) 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(4) 2010	(8) 2013	(4) = 1 = 1	(4) 2321	(0) 2022	<b>(7</b> 10kg)
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	tion B. Total Support				1	T	
	dar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	(f) Total
	Amounts from line 6						
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b.  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
	First 5 years. If the Form 990 is organization, check this box and	stop here					
	tion C. Computation of Pul			10		T T	
	Public support percentage for 20	•	.,,		•		<u> </u>
	Public support percentage from 2					16	%
	tion D. Computation of Inv				<b></b>	1 1	
17		•		-			<u> </u>
	Investment income percentage for						% 
	<b>33-1/3% support tests—2022.</b> If t is not more than 33-1/3%, check	this box and <b>sto</b>	<b>p here.</b> The organ	ization qualifies a	as a publicly supp	orted organization	
	<b>33-1/3% support tests—2021.</b> If t line 18 is not more than 33-1/3% <b>Private foundation.</b> If the organization	, check this box a	and <b>stop here.</b> Th	e organization qu	ialifies as a public	cly supported organ	ization

### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### **Section A. All Supporting Organizations**

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe			
	the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
<b>4</b> a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
t	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	: Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
t	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))?  If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

Par	t IV	Supporting Organizations (continued)			
11	Has t	the organization accepted a gift or contribution from any of the following persons?		Yes	No
		son who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
		overning body of a supported organization?	11a		<u> </u>
b	A fan	nily member of a person described on line 11a above?	11b		<u> </u>
		6 controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	11c		L
Sec	ion l	B. Type I Supporting Organizations	1		
1	or mo office orgar than were	the governing body, members of the governing body, officers acting in their official capacity, or membership of one one supported organizations have the power to regularly appoint or elect at least a majority of the organization's ers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported inization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers	1	Yes	No
2	Did that of benear	the tax year.  The organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such fit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the orting organization.	2		
Sec	ion (	C. Type II Supporting Organizations			
1	of ea	a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees ich of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the orting organization was vested in the same persons that controlled or managed the supported organization(s).	1	Yes	No
Sec	ion l	D. All Type III Supporting Organizations			
	orgar year,	the organization provide to each of its supported organizations, by the last day of the fifth month of the nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the nization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Yes	No
2	organ	e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported nization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	voice all tin	ason of the relationship described on line 2, above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at mes during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played is regard.	3		
Sect	ion l	E. Type III Functionally Integrated Supporting Organizations			
1 a b c	Т	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.  The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instru	uctions	s).
2	Activi	ities Test. Answer lines 2a and 2b below.		Yes	No
	Did s suppo orgai respo	substantially all of the organization's activities during the tax year directly further the exempt purposes of the orted organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported nizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was onsive to those supported organizations, and how the organization determined that these activities constituted translally all of its activities.	2a	. 55	
b	more reaso	the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the cons for the organization's position that its supported organization(s) would have engaged in these activities or the organization's involvement.	2b		
		nt of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
а	Did the each	he organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? If "Yes" or "No," provide details in <b>Part VI.</b>	3a		
b		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

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De	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizai		757070 rage
				- Dowt \/I\ C
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust instructions. All other Type III non-functionally integrated supporting organization	ι on No ns mus	st complete Sections A	i Hart VI). <b>See</b> through E.
Sec	tion A — Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
	Average monthly value of securities	1a		
	Average monthly cash balances	1b		
(	Fair market value of other non-exempt-use assets	1c		
(	I Total (add lines 1a, 1b, and 1c)	1d		
•	e <b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
_1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2022

Pa	rt V $\parallel$ I ype III Non-Functionally Integrated 509(a)(3) Supporting Organizations (confi-	nued)	
Sec	tion D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required — provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details		
	in <b>Part VI</b> ). See instructions.	8	
9	Distributable amount for 2022 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required — explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2022			
<b>a</b> From 2017			
<b>b</b> From 2018			
<b>c</b> From 2019			
<b>d</b> From 2020			
<b>e</b> From 2021			
f Total of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7:			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018			
<b>b</b> Excess from 2019			
c Excess from 2020			
d Excess from 2021			
e Excess from 2022			

BAA Schedule A (Form 990) 2022

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

#### **PART II, LINE 1 - UNUSUAL GRANTS**

2018		2019		2020		2021	2022		TOTAL		
\$	0.	\$ 8,000,000.	\$	0.	\$	0.	\$	0.	\$	8,000,000.	

#### **PART II, LINE 10 - OTHER INCOME**

NATURE AND SOURCE		2022		2021		2020		2019		2018
OTHER INCOME EMPLOYEE RETENTION	\$ CREDIT	986.	\$	500.	\$	9,969.	\$	5,993.	\$	9,648.
TRAVEL TRIPS		60,553.	_	55,354. 15,217.	_	113,498.			_	
T	OTAL <u>\$</u>	61,539.	Ş	71,071.	\$	123,467.	Ş	5,993.	Ş	9,648.

BAA TEEA0408L 09/09/22 Schedule A (Form 990) 2022

### Schedule B (Form 990)

PUBLIC DISCLOSURE COPY Schedule of Contributors

Attach to Form 990 or Form 990-PF. Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for the latest information.

Employer identification number

OMB No. 1545-0047

Name of the organization THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART 95-6037070 Organization type (check one): Filers of: Section: X 501(c)( 3 ) Form 990 or 990-EZ (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

totaling \$5,000 or more during the year.

Name of organization Employer identification number THE PUTNAM FOUNDATION 95-6037070

Faiti	Contributors (see instructions). Ose duplicate copies of Part 1 if additional s	pace is fleeded.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$800,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$250,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>8,000,000</u> .	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
 BAA	TEEA0702L 07/22/22	\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)  Schedule B (Form 990) (2022)
	1 LL TO / OLL 0 / 1 LL TO / OL		JULICUUIC D (FULII 330)(2022)

1 1 Pa

THE PUTNAM FOUNDATION

95-6037070

raitii	<b>Noticash Property</b> (see instructions). Use duplicate copies of Part II if additional s	pace is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A		
		\$\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	<u></u>	\$	
BAA	TEEA0703L 07/22/22	Schedule I	<u> </u> B (Form 990) (2022)

Name of organization
THE PUTNAM FOUNDATION

Employer identification number 95-6037070

Part III	or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of <i>exclusively</i> religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)\$									
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held						
	N/A									
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Rela	tionship of transferor to transferee						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	·	(d) Description of how gift is held						
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	ft  Relationship of transferor to transferee							
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held						
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	t  Relationship of transferor to transferee							
(a) No.	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held						
Part I										
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	nift  Relationship of transferor to transferee							
	<u></u>	· — — — — — — — — — — — — — — — — — — —								

## SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

THE PUTNAM FOUNDATION
DRA TIMKEN MUSEUM OF ART 05 6027070

	A TIPICEN MOSEUM OF AKT	95-6037070
Pa	organizations Maintaining Donor Advised Funds or Other Similar F	unds or Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
_	Did the expeniantian informal denote and denote dulings in writing that the except hold in de	anar advised funds
5	Did the organization inform all donors and donor advisors in writing that the assets held in do are the organization's property, subject to the organization's exclusive legal control?	onor advised lunds
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant function charitable purposes and not for the benefit of the donor or donor advisor, or for any other impermissible private benefit?	ds can be used only purpose conferring Yes No
D-		
Pa	rt II Conservation Easements.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	<u> </u>	
		on of a historically important land area
	Protection of natural habitat Preservation	on of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form last day of the tax year.	n of a conservation easement on the
		Held at the End of the Tax Year
	a Total number of conservation easements.	
	<b>b</b> Total acreage restricted by conservation easements.	-
	c Number of conservation easements on a certified historic structure included in (a)	
	• •	20
	<b>d</b> Number of conservation easements included in (c) acquired after July 25, 2006 and not on a historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the	ne organization during the
	tax year	
4	Number of states where property subject to conservation easement is located	_
5		
_	and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing con	nservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservations.	vation easements during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of sec	ction 170/h\//\/B\/i\
o	and section 170(h)(4)(B)(ii)?	Yes No
9	In Part XIII, describe how the organization reports conservation easements in its revenue and include, if applicable, the text of the footnote to the organization's financial statements that d conservation easements.	d expense statement and balance sheet, and lescribes the organization's accounting for
Pa	rt III Organizations Maintaining Collections of Art, Historical Treasures, Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	or Other Similar Assets.
1	a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue st	atement and balance sheet works of art,
	historical treasures, or other similar assets held for public exhibition, education, or research i Part XIII the text of the footnote to its financial statements that describes these items.	n furtherance of public service, provide in
	b If the organization elected, as permitted under FASB ASC 958, to report in its revenue staten historical treasures, or other similar assets held for public exhibition, education, or research in furthe following amounts relating to these items:	erance of public service, provide the
	(i) Revenue included on Form 990, Part VIII, line 1.	\$ <sub>_</sub>
	(ii) Assets included in Form 990, Part X	\$
2		
	<b>a</b> Revenue included on Form 990, Part VIII, line 1 <b>b</b> Assets included in Form 990, Part X	\$

Part III	Organizations Main	taining Collection	is of Art, his	toric	ai ireasures, o	or Othe	er Similar As	ssets (	COTILIT	iuea)					
3 Using items	items (check all that apply):														
a 🗍 F	Public exhibition		<b>d</b> Loan	or exc	hange program										
b 🗆 S	Scholarly research		e Other												
c 🗆 F															
	Part XIII.														
5 Durir to be	ng the year, did the organiza sold to raise funds rather t	tion solicit or receive han to be maintained	donations of ar as part of the o	t, histo rganiz	orical treasures, or ation's collection?	r other s	imilar assets	Yes		No					
Part IV	reported an amount on Form 990, Part X, line 21.														
<b>1 a</b> Is the	1 a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included														
on Form 990, Part X?															
<b>3</b>	Amount														
<b>c</b> Beair	nning balance					1 c									
-	tions during the year														
	ibutions during the year														
	ng balance														
	he organization include an a						liability?	Yes		No					
	es," explain the arrangemen							<b>_</b>	🗕	7					
	, ,		•		·				<u> </u>	_					
Part V	Endowment Funds.	Complete if the organ	ization answere	d "Yes	" on Form 990, Par	t IV, line	10.								
		(a) Current year	(b) Prior year	r	(c) Two years back	(d)	Three years back	(e) F	our years	back					
<b>1 a</b> Begir	nning of year balance	24,189,417.	24,693,5		19,842,521		1,872,074.		,118,						
<b>b</b> Cont	ributions	, ,	, ,		, ,		,	<u> </u>							
c Not i	nvestment earnings, gains,														
	losses	-1,287,762.	764,4	62.	5,954,782	21	1,016,558.		537,	722.					
<b>d</b> Gran	ts or scholarships		•												
<b>e</b> Othe	r expenditures for facilities								-						
and p	programs	1,287,520.	1,268,6	42.	1,103,706	5. 1	L,012,995.	1,	,783 <b>,</b>	980.					
<b>f</b> Adm	inistrative expenses														
-	of year balance	21,614,135.	24,189,4		24,693,597		9,842,521.	21,	,872 <b>,</b>	074.					
	ide the estimated percentag	-	•	ne 1g,	column (a)) held a	as:									
<b>a</b> Boar	d designated or quasi-endov		<del></del> %												
<b>b</b> Perm	nanent endowment	75.00 <sup>%</sup>													
<b>c</b> Term	endowment 2!	5.00 <sup>%</sup>													
The p	percentages on lines 2a, 2b, a	nd 2c should equal 100	%.												
3a Are tl	here endowment funds not in	the nossession of the o	rganization that a	are heli	d and administered	for the									
organ	nization by:	the possession of the of	rgarnzation that t	are riei	a ana aammisterea	101 1110			Yes	No					
(i) \	Unrelated organizations							3a(i)	X	·					
(ii) F	Related organizations							3a(ii)		X					
<b>b</b> If "Ye	es" on line 3a(ii), are the rel	ated organizations lis	ted as required	on Sc	hedule R?			3b							
4 Desc	ribe in Part XIII the intende	d uses of the organiza	ation's endowme	ent fur	nds. SEE PAR	r XIII	[								
Part VI	Land, Buildings, an														
	Complete if the organizat		Form 990. Part	IV. lin	e 11a. See Form 99	90. Part 2	X. line 10.								
-	Description of property		or other basis		Cost or other	-	cumulated	(d) F	Book va	ماريو					
	Description of property	(in	vestment)		pasis (other)	dep	reciation	(u) L	JOOK VA	iuc					
1 a Land															
<b>b</b> Build	lings				1,368,381.	1.	107,768.		260.	613.					
<b>c</b> Leas	ehold improvements				, , ,		,								
<b>d</b> Equip	pment				135,866.		130,745.		5.	121.					
	r				·										
Total. Add	Fotal. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.).         265,734.														

BAA Schedule D (Form 990) 2022

Part VII	Investments – Other Securities.	Farms 000 David IV Lin	N/A	
(a) Doscrit	Complete if the organization answered "Yes" or ption of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-o	f voar market value
	al derivatives	(b) book value	(c) Method of Valuation. Cost of end-o	1-year market value
	held equity interests			
(3) Other				
_				
(A) (B)				
(C)				
(D) (E)				
(F)				
$\frac{(G)}{(H)}$				
(I)				
	n (b) must equal Form 990, Part X, column (B) line 12.)			
Part VIII			N/A	
	Investments — Program Related. Complete if the organization answered "Yes" or			
-	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1)				
(2)				
(3)				
<u>(4)</u> (5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	(b) must equal Form 990, Part X, column (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered "Yes" or	Form 990 Part IV line	o 11d Soo Form 990 Part V line 15	
	(a) De	scription	e Tru. See Form 330, Fart A, Time 13.	(b) Book value
	ECTIONS - WORKS OF ART			13,879,171.
	TRUCTION IN PROGRESS	TI		3,585,044.
	PETUAL TRUST HELD BY THIRD-PAR' IT OF USE ASSET	IY TRTE		14,116,682. 154,089.
(4) RIGH (5)	II OF USE ASSET			134,009.
(6)				
(7)				
(8)				
(9) (10)				
	ımn (b) must equal Form 990, Part X, column (	D) line 15 )		21 724 006
Part X	Other Liabilities.	b) IIIIe 13.)		31,734,986.
I alt A	Complete if the organization answered "Yes" or	Form 990, Part IV, lin	e 11e or 11f. See Form 990, Part X, line 2	25.
1.	(a) Descr	iption of liability		(b) Book value
	al income taxes			1.05 0.05
(2) OPER (3)	RATING LEASE LIABILITY			165,995.
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10) (11)				
	a (b) must equal Form 990, Part X, column (B) line 25.)			165,995.
	uncertain tax positions. In Part XIII, provide the text of the fo			
	ader FASR ASC 710. Check here if the text of the footnote has			E PART XIII X

Part XI Reconciliation of Revenue per Audited Financial Statements With Re	venue per Return	•
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total revenue, gains, and other support per audited financial statements	1	10 070 400
		10,278,400.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	0 106 140	
	2,126,143.	
b Donated services and use of facilities		
c Recoveries of prior year grants	00.150	
<del></del>	38,152.	0 000 001
e Add lines 2a through 2d.		-2,087,991.
3 Subtract line 2e from line 1.		12,366,391.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b	148,931.	
b Other (Describe in Part XIII.) 4b		
c Add lines 4a and 4b		148,931.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		12,515,322.
Part XII Reconciliation of Expenses per Audited Financial Statements With E	vmanaaa may Datu	
	xpenses per Retu	rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		rn.
		2,542,830.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements		
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities		
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities		
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152.	2,542,830.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152. 2e	2,542,830. 38,152.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152. 2e	2,542,830.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152. 2e	2,542,830. 38,152.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152. 2e	2,542,830. 38,152.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152. 2e 3	2,542,830. 38,152. 2,504,678.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities	38,152. 2e 3	2,542,830. 38,152.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE

THE FOUNDATION HAS CAPITALIZED ITS WORKS OF ART SINCE ITS INCEPTION. IF PURCHASED, ITEMS ACCESSIONED INTO WORKS OF ART ARE CAPITALIZED AT COST AND, IF DONATED, THEY ARE CAPITALIZED AT THEIR APPRAISED OR FAIR VALUE ON THE ACCESSION DATE, THE DATE ON WHICH THE ITEM IS ACCEPTED BY THE BOARD OF DIRECTORS (THE "BOARD"). GAINS OR LOSSES ON THE DEACCESSION OF WORKS OF ART ARE CLASSIFIED IN THE STATEMENTS OF ACTIVITIES AS WITH DONOR RESTRICTIONS OR WITHOUT DONOR RESTRICTIONS DEPENDING ON DONOR RESTRICTIONS, IF

ANY, PLACED ON THE ITEM AT THE TIME OF ACCESSION. ACCESSION OF WORKS OF ART DID NOT

BAA

Schedule D (Form 990) 2022

Part XIII Supplemental Information (continued)

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE (C OCCUR FOR THE YEARS ENDED MARCH 31, 2023 AND 2022. DEACCESSION OF WORKS OF ART FROM THE COLLECTION TOTALED \$4,500 AND \$-0- DURING THE YEARS ENDED MARCH 31, 2023 AND 2022, RESPECTIVELY, WITH NO PROCEEDS RECEIVED FOR EACH YEAR ENDED RESULTING IN A LOSS ON SALE OF \$4,500 AND \$-0- FOR THE YEARS ENDED MARCH 31, 2023 AND 2022, RESPECTIVELY. THE COLLECTION TOTALED \$13,879,171 AND \$13,869,275 AT MARCH 31, 2023 AND 2022, RESPECTIVELY.

THE COLLECTION IS SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALES TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS OR TO SUPPORT THE DIRECT CARE OF COLLECTIONS. DIRECT CARE OF COLLECTIONS IS DEFINED BY THE FOUNDATION AS COSTS THAT PROLONG THE LIFE AND USEFULNESS OF THE COLLECTION, COSTS PROVIDING BENEFITS THAT ENHANCE THE QUALITY AND PROTECTION OF THE COLLECTION, AND COSTS THAT MAKE A PHYSICAL IMPACT ON COLLECTION OBJECTS, INCREASING OR RESTORING THEIR CULTURAL OR SCIENTIFIC VALUE. ROUTINE AND ONGOING EXPENDITURES ARE NOT CONSIDERED DIRECT CARE OF COLLECTIONS. COSTS INCURRED IN CONNECTION WITH THE ACQUISITION AND CONSERVATION OF WORKS OF ART ARE EXPENSED IN THE PERIOD INCURRED.

AN INDEPENDENT APPRAISAL MADE DURING 2015, ADJUSTED FOR ACCESSIONS AND DEACCESSIONS AT COST, VALUED THE WORKS OF ART HELD BY THE FOUNDATION AT \$275,283,000. SUBSEQUENT TO THE ISSUANCE OF THE APPRAISAL REPORT, THE MUSEUM MADE ACQUISITIONS AND RECEIVED DONATED WORKS OF ART TOTALING IN THE AMOUNT OF \$1,967,852. MANAGEMENT BELIEVES THAT THE VALUE AT MARCH 31, 2023 HAS NOT DECLINED SINCE THE 2015 APPRAISAL.

#### PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

THE MUSEUM HAS INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING FOR OPERATIONS. THE MUSEUM TARGETS A DIVERSIFIED ASSET ALLOCATION PRIMARILY FOCUSED ON EQUITY AND FIXED INCOME BASED

#### Part XIII Supplemental Information (continued)

#### **PART X - FASB ASC 740 FOOTNOTE**

THE FOUNDATION IS A PUBLIC CHARITY, AND IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE, EXCEPT ON NET INCOME DERIVED FROM UNRELATED BUSINESS ACTIVITIES. THE FOUNDATION'S UNRELATED BUSINESS ACTIVITY DID NOT GENERATE TAXABLE INCOME, AND NO TAX LIABILITY HAS BEEN RECORDED AT MARCH 31, 2023 AND 2022. THE FOUNDATION BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND, AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS. THE FOUNDATION IS NOT A PRIVATE FOUNDATION.

THE FOUNDATION'S RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX AND EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURNS FOR TAX FOR THE YEARS ENDED MARCH 31, 2023, 2022, 2021, AND 2020 ARE SUBJECT TO EXAMINATION BY INTERNAL REVENUE SERVICE AND STATE TAXING AUTHORITIES, GENERALLY THREE TO FOUR YEARS AFTER THE RETURNS WERE FILED.

## SCHEDULE D, PART XI, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

COST OF GOODS SOLD.	TOTAL	\$ \$	38,152. 38,152.
SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S			

#### **SCHEDULE J** (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE PUTNAM FOUNDATION TIMKEN MUSEUM OF ART Employer identification number 95-6037070

Par	t I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/ Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant   X   Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	: Participate in or receive payment from an equity-based compensation arrangement?	4c		Χ
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)?			
	If "Yes," describe in Part III.	8		Х
۵	If "Ves" on line 8 did the organization also follow the rebuttable presumption procedure described in Regulations			

section 53.4958-6(c)? BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Page 2

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Schedule J (Form 990) 2022

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(D) Nontaxable (E) Total of columns(B)(i)-(D)		(F) Compensation	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	benefits	columns(B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
MEGAN POGUE	(i)	178,098.	36,500.	0.	6,571.	19,528.	240,697.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)		+					
	(i)							
	(ii)							
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	(i)							
	(ii)				<del> </del>		t	
	(i)							
	(ii)							
DAA			TEE \( \dagger{1} \) 102  07/26	(22		L	دادياه د داد د	(Farm 000) 2022

BAA TEEA4102L 07/25/22 Schedule J (Form 990) 2022

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BAA Schedule J (Form 990) 2022

#### SCHEDULE M (Form 990)

**Noncash Contributions** 

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

THE PUTNAM FOUNDATION
DBA TIMKEN MUSEUM OF ART

Employer identification number

95-6037070

Types of Property Part I (a) (b) (c) (d) Method of determining noncash contribution amounts Chèck if Number of Noncash contribution applicable contributions or amounts reported on Form 990, items contributed Part VIII, line 1g Art — Works of art..... Art — Historical treasures..... Art - Fractional interests..... Books and publications..... 4 5 Clothing and household goods..... 6 7 Boats and planes..... 8 Intellectual property..... 9 X 277,839. FMV Securities - Closely held stock..... Securities - Partnership, LLC, or trust interests. 11 Securities - Miscellaneous..... Qualified conservation contribution -13 Historic structures ..... Qualified conservation contribution — Other. . . . . 14 15 Real estate - Commercial..... 16 17 Real estate – Other..... 18 19 Food inventory..... 20 Taxidermy..... 21 Historical artifacts.... Scientific specimens..... 23 24 Archeological artifacts..... 25 Other 12,151. 26 Other 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions for which the 29 organization completed Form 8283, Part V, Donee Acknowledgement ...... 29 No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?..... 30 a **b** If "Yes," describe the arrangement in Part II. 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?.... 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32 a

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

**b** If "Yes." describe in Part II.

describe in Part II.

Schedule M (Form 990) 2022

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

 BAA
 TEEA4602L 07/12/22
 Schedule M (Form 990) 2022

#### SCHEDULE O (Form 990)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART

Employer identification number 95–6037070

#### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

THE PUTNAM FOUNDATION (THE "FOUNDATION") IS A NON-PROFIT ORGANIZATION WHOSE PRIMARY ACTIVITY IS THE EDUCATION OF THE PUBLIC IN FINE ARTS THROUGH THE OPERATION OF THE TIMKEN MUSEUM OF ART (THE "MUSEUM") LOCATED IN BALBOA PARK IN SAN DIEGO, CALIFORNIA, AND IS THE ONLY FINE ART MUSEUM IN SAN DIEGO THAT DOES NOT CHARGE ADMISSION.

ACCESSIBILITY, WHETHER THROUGH OUR FREE-ADMISSION POLICY OR THROUGH OUTREACH TO UNDERSERVED GROUPS IN THE COMMUNITY IS AT THE HEART OF THE TIMKEN.

#### FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS

#### EDUCATIONAL PROGRAMS:

THE MUSEUM'S EDUCATIONAL PROGRAMS, BROAD AND VARIED, ARE OFFERED THROUGHOUT THE YEAR AND ARE FREE OF CHARGE. THE PROGRAMS, BOTH IN THE MUSEUM AND OUT IN THE COMMUNITY INCLUDE SCHOOL RESIDENCIES, CLASSES AT JUVENILE HALL, AND BALBOA NAVAL MEDICAL CENTER, SCHOOL TOURS, TEACHER TRAININGS, FAMILY ART MAKING, DOCENT TOURS, ART PROGRAMS IN SENIOR RESIDENCE AND OUTREACH ESPAÑOL OUR BI-NATIONAL PROGRAM WHICH PROVIDES TRANSPORTATION TO THE MUSEUM AND TOURS IN SPANISH FOR STUDENTS IN BAJA CA. IN ADDITION OUR EDUCATIONAL PROGRAMS ALSO INCLUDE EXHIBITIONS, ARTIST IN RESIDENCY AND MUSICAL PERFORMANCES. OUR EXHIBITIONS EXAMINE, IN DEPTH, A SPECIFIC PAINTING OR BODY OF WORK IN THE MUSEUM'S COLLECTION, BY PLACING THE WORK OR WORKS INTO THE BROADER CONTEXT OF THE ART AND CULTURE OF ITS TIME. OUR INTENT IS TO EXPAND AND DEEPEN OUR VIEWERS' UNDERSTANDING OF ART AND SPECIFICALLY THE PIECES IN OUR COLLECTION. EXHIBITIONS ARE AN ESSENTIAL PART OF THE TIMKEN'S EDUCATIONAL PROGRAMS AND WE BELIEVE OUR FREE ADMISSION MANDATE PROMOTES ART AWARENESS AND APPRECIATION BY MAKING OUR COLLECTION ACCESSIBLE TO ANY AND ALL THAT VISIT.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE FORM 990 IS GIVEN TO ALL AUDIT COMMITTEE MEMBERS. THE PARTNER FROM THE

Employer identification number 95-6037070

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS (CONTINUED)

990 WITH THE COMMITTEE MEMBERS.

THE BOARD.

#### FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

A CONFLICT OF INTEREST POLICY IS REVIEWED AND SIGNED BY EACH BOARD MEMBER AND KEY EMPLOYEE ON AN ANNUAL BASIS. EACH PERSON IS REQUIRED ON SUCH POLICY TO DISCLOSE ANY CONFLICTS. SHOULD ANY CONFLICTS ARISE, THEY WOULD BE ADDRESSED BY THE EXECUTIVE DIRECTOR AND THE BOARD OF DIRECTORS. IF THERE WAS SUCH A CONFLICT, SUCH PERSON WITH A CONFLICT WOLD NOT BE ABLE TO VOTE ON THE TRANSACTION. NO SUCH CONFLICTS DID ARISE THIS YEAR.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT COMPENSATION WAS BASED ON INTERNAL OPERATIONS ANNUAL RESULTS AS OUTLINED IN THE EXECUTIVE DIRECTOR'S CONTRACT AND ANNUAL PLAN, AND AS REVIEWED BY THE CHAIRMAN OF THE BOARD, WHO IS AN INDEPENDENT BOARD MEMBER. APPROPRIATE PERFORMANCE REWARDS WERE REVIEWED FOR SUGGESTED OUTCOMES THAT WERE BETWEEN THE MINIMUM AND MAXIMUM BONUS AMOUNTS GRANTED TO LIKE MUSEUM DIRECTORS IN BALBOA PARK. FINDINGS WERE MADE BY THE CHAIRMAN AND THE CHAIRMAN HAS THE VESTED AUTHORITY TO APPROVE THE BONUS AMOUNT. THE CHAIRMAN'S DECISION WAS FORWARDED TO THE CHAIRMAN OF THE INDEPENDENT GOVERNANCE COMMITTEE OF THE BOARD. IF THE GOVERNANCE COMMITTEE OR ANY BOARD MEMBER HAS ANY ISSUES WITH THE BONUS THEY COULD IMMEDIATELY COMMUNICATE THIS WITH THE CHAIRMAN OF

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

THE ORGANIZATION MAKES ITS AUDITED FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON REQUEST AND ON THEIR WEBSITE.

BAA Schedule O (Form 990) 2022

Name of the organization THE PUTNAM FOUNDATION
DBA TIMKEN MUSEUM OF ART

Employer identification number
95-6037070

#### FORM 990, PART IX, LINE 11G OTHER FEES FOR SERVICES

		(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) FUND- RAISING
OUTSIDE SERVICES	TOTAL \$	441,672. 441,672.	399,549. \$ 399,549.	35,291. \$ 35,291.	6,832. 6,832.