Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| Α | For th | ne 2021 calen | dar year, or tax year begin | ning 4/U⊥ | , 2021, | and ending | 1 3/ | 31 | , | 20 2022 | |
|---------------------------|-----------------------|-----------------------|--|-----------------------------------|--------------------|------------------|--------------|---------------------------------|-------------|-------------------------|--------------|
| В | Check i | if applicable: | С | | | | | D Employ | er identi | fication number | |
| | Ac | ddress change | THE PUTNAM FOUND | ATION | | | | 95- | 6037 | 070 | |
| | Na | ame change | DBA TIMKEN MUSEU | | | | | E Telepho | ne numb | per | |
| | Ini | itial return | 2550 5TH AVENUE | | | | | 619 | -239 | -5548 | |
| | $\boldsymbol{\vdash}$ | nal return/terminated | SAN DIEGO, CA 92 | 103 | | | | 017 | 233 | 3340 | |
| | | | | | | | | G Gross re | : | \$ 2.025 | 100 |
| | Н | mended return | F N | | | l. | I/a) le thic | a group retur | | <u>-</u> 1 | |
| | Ap | oplication pending | | officer: MEGAN POGU | E | | ` ' | | | 103 | X No |
| | | | SAME AS C ABOVE | | 1 | ' | If "No," | subordinates " attach a list | See ins | tructions. Yes | No |
| <u> </u> | Tax- | exempt status: | X 501(c)(3) 501(c) (|)◀ (insert no.) | 4947(a)(1) or | 527 | | | | | |
| J | Wel | bsite: ► WW | W.TIMKENMUSEUM.OF | RG | | H | (c) Group | exemption nu | ımber 🕨 | - | |
| K | Form | of organization: | X Corporation Trust | Association Other ► | LY | ear of formation | n: 196 | 5 M s | State of le | egal domicile: CA | 7 |
| Pa | ırt I | Summar | | | | | | | | | |
| | 1 | Briefly descri | be the organization's missi | on or most significant a | activities:THE | PUTNAM | FOUN | DATION | IS I | A NON-PRO | FIT |
| ക | | | TION WHOSE PRIMAR | | | | | | | | |
| ĕ | | THROUGH | THE OPERATION OF | THE TIMKEN MUS | EUM OF A | RT LOCA | TED IN | N BALBO | A PA | ARK IN SAN | <u> </u> |
| Ę | | DIEGO, C | ALIFORNIA. | | | | | | | | |
| ş | | | ox ► if the organization | | | | | | net as: | sets. | |
| Ğ | 3 | Number of vo | oting members of the gover | ning body (Part VI, line | e 1a) | | | | 3 | | 16 |
| თ | | | dependent voting members | | | | | | 4 | | 16 |
| ei | | | of individuals employed in | | | | | | 5 | | 10 |
| Activities & Governance | | | of volunteers (estimate if | | | | | | 6 | | 80 |
| ¥ | | | ed business revenue from F | | | | | | 7a | | 0. |
| | b | Net unrelated | d business taxable income | from Form 990-T, Part | I, line 11 | | | | 7b | | 0. |
| | _ | | | | | | | rior Year | | Current Y | |
| Φ | | | and grants (Part VIII, line | | | | | 995,9 | 37. | 1,010 | <u>,016.</u> |
| Revenue | | | vice revenue (Part VIII, line | | | | | | | | |
| ě | | | ncome (Part VIII, column (A | | | | | 887,3 | | | ,967. |
| — | 11 | | e (Part VIII, column (A), lir | | | | | 116,2 | | | ,675. |
| | | | e – add lines 8 through 11 | | | | | .,999,5 | 52. | 2,026 | <u>,658.</u> |
| | | | imilar amounts paid (Part I | | | | | | | | |
| | | • | I to or for members (Part I) | | | | | | | | |
| 'n | 15 | Salaries, other | 5-10) | | 841,5 | 12. | 948 | ,873. | | | |
| Se | 16 a | Professional | fundraising fees (Part IX, o | olumn (A), line 11e) | | | | | | | |
| Expenses | h | Total fundrais | sing expenses (Part IX, col | umn (D), line 25) ► | q | 1,214. | | | | | |
| ŭ | 17 | | ses (Part IX, column (A), lir | | | | | 692,8 | 0.6 | 770 | ,182. |
| | | | es. Add lines 13-17 (must e | | | | | | | | |
| | | | s expenses. Subtract line 1 | | | | | ,534,3 | | 1,719 | • |
| - 0 | | Revenue less | s expenses. Subtract line is | 5 110111 11110 12 | | | | 465,1 | | | ,603. |
| s or | | T-1-11- | (Dart V. Braz. 16) | | | | | ng of Curren | | End of Ye | |
| Net Assets Fund Balanc | 20 | | (Part X, line 16) s (Part X, line 26) | | | | 48 | 3,084,3 | | 48,070 | |
| A P | 21 | | , | | | | | 389,1 | | 244 | ,951. |
| | | | fund balances. Subtract li | ne 21 from line 20 | | | 47 | 7,695,2 | 09. | 47,825 | ,127. |
| Pa | ırt II | Signatur | e Block | | | | | | | | |
| Unde | er penal | ties of perjury, I de | eclare that I have examined this retu arer (other than officer) is based on a | rn, including accompanying sch | nedules and statem | nents, and to th | e best of m | ny knowledge | and belie | ef, it is true, correct | t, and |
| COIII | piete. Di | eciaration of prepa | grer (other than officer) is based of a | all illiormation of which prepare | er nas any knowieu | iye. | | | | | |
| | | | , (r | | | | | | | | |
| Sig | gn | Signatu | ire of officer | | | | Da | ite | | | |
| He | re | | AN POGUE | | | | EXEC | UTIVE I | DIR. | | |
| | | Type or | print name and title | | | | | | | | |
| | | Print/Type p | oreparer's name | Preparer's signature | | Date | | Check | if | PTIN | |
| Pa | id | LATONY | YA M. KNOX | LATONYA M. KNO | X | 12/16/2 | 22 | self-employe | ed | P00513874 | |
| | epare | Firm's name | E ► LEAF & COLE, | LLP | | | | | 4 | | |
| Us | e On | ly Firm's addre | | | SUITE 200 |) | | Firm's EIN | > 95- | -2076568 | |
| | | - | - | A 92108 | | - | | Phone no. | | 294.7200 | |
| Mar | v the I | RS discuss th | nis return with the preparer | | tructions | | | | | X Yes | No |
| | , | | | | | | | | | 11 | |

| Par | t III | Statement of Program Service | | | |
|-----|-------------|---|---|---|-------------|
| | 5 : 4 | | nse or note to any line in this Part III | | . X |
| 1 | - | y describe the organization's mission: | | | |
| | <u> 2FF</u> | SCHEDULE O | | | |
| | | | | | |
| | | | | | |
| 2 | Did th | ne organization undertake any significant p | ogram services during the year which were not | t listed on the prior | |
| _ | | | | | No |
| | | s," describe these new services on Schedu | | | |
| 3 | | | ake significant changes in how it conducts, | any program services? Yes X | No |
| | | s," describe these changes on Schedule C | - | | |
| 4 | Section | ribe the organization's program service on 501(c)(3) and 501(c)(4) organization evenue, if any, for each program servic | s are required to report the amount of grant | st program services, as measured by expenses and allocations to others, the total expense | ses. es, |
| 4 a | (Code | e:) (Expenses \$ 1,4 | 55,882. including grants of \$ |) (Revenue \$ |) |
| | | | | T ORGANIZATION WHOSE PRIMARY | |
| | ACT | TIVITY IS THE EDUCATION OF | THE PUBLIC IN FINE ARTS TH | ROUGH THE OPERATION OF THE | |
| | | | | PARK IN SAN DIEGO, CALIFORNIA | |
| | | | SEUM IN SAN DIEGO THAT DOES | | |
| | ACC: | ESSIBILITY, WHETHER THROU | JGH OUR FREE-ADMISSION POLICE | Y OR THROUGH OUTREACH TO | |
| | | | MMUNITY IS AT THE HEART OF | | |
| | CON' | TRIBUTIONS, THE FOUNDATION | ON RECEIVES INCOME FROM ENDO | DWMENT FUNDS AND A PERPETUAL | |
| | TRU | ST, WHICH PROVIDE RESTRIC | CTED AND UNRESTRICTED INCOME | <u>.</u> | |
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| | | | | | |
| 4 b | (Code | | L9,154. including grants of \$ |) (Revenue \$ |) |
| | <u>SEE</u> | <u>SCHEDULE O</u> | | | |
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| | | | | | |
| 4 c | (Code | e:) (Expenses \$ | including grants of \$ |) (Revenue \$ |) |
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| | | | | | |
| 4 d | | r program services (Describe on Schedu | | | |
| | (Expe | | uding grants of \$ |) (Revenue \$) | |
| 4 e | Total | program service expenses - | 1,475,036. | | |

Form 990 (2021) THE PUTNAM FOUNDATION Part IV Checklist of Required Schedules

| | | | Yes | No |
|-------------|---|------|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A | 1 | X | 140 |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | Χ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I. | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II | 4 | | Х |
| 5 | | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I. | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III. | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV. | 9 | | Х |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V. | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable. | | | |
| ; | a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI</i> | 11 a | Х | |
| | b Did the organization report an amount for investments — other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII. | 11 b | | Х |
| • | c Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII | 11 c | | Х |
| • | d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX. | 11 d | Х | |
| | e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X | 11 e | | Χ |
| 1 | f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X | 11 f | Х | |
| 12 | a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII | 12a | Х | |
| ļ | b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E | 13 | | Χ |
| 14 | a Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| | b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i> | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II | 18 | | Х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III. | 19 | | Х |
| 20 a | a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H | 20a | | Х |
| | f 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II | 21 | | Х |

Form 990 (2021) THE PUTNAM FOUNDATION Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-------|---|-----|-------|-------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i> . | 23 | X | |
| 24 | a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a | 24a | | Х |
| | b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| | d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 | a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I | 25a | | Х |
| | b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I. | 25b | | Х |
| 26 | former officer, director, trusteé, key employee, créator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i> | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III. | 27 | | Х |
| 28 | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| | a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> 'Yes,' complete Schedule L, Part IV | 28a | | Χ |
| | b A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV. | 28b | | X |
| | c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV. | 28c | | Χ |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M | 29 | | X |
| 30 | contributions? If 'Yes,' complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II. | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part I</i> | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1. | 34 | | X |
| | a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х |
| | b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If</i> 'Yes,' complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i> | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i> | 37 | | Χ |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | Х | |
| Pa | rt V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | Yes | . No |
| 1 | a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | | 162 | 110 |
| | b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | | | |
| | c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1 c | | |
| D A / | | | 990 (| 20001 |

Form 990 (2021) THE PUTNAM FOUNDATION

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | | 162 | NO |
|-----|--|------|-----|----|
| 2 a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 10 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2 b | X | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. | | | |
| | a Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3 a | | Х |
| b | olf 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i> | 3 b | | |
| 4 a | a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4 a | | Х |
| b | olf 'Yes,' enter the name of the foreign country► | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5 a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5 b | | X |
| | If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T? | 5 c | | |
| | a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6 a | | Х |
| | olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6 b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | |
| | a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7 a | | X |
| | olf 'Yes,' did the organization notify the donor of the value of the goods or services provided? | 7 b | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file | 7 c | | Х |
| c | If 'Yes,' indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7 e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7 f | | X |
| ç | g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7 g | | |
| ŀ | n If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a | 7 h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring | | | |
| | organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9 a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9 b | | |
| | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| | Section 501(c)(12) organizations. Enter: | | | |
| | a Gross income from members or shareholders | | | |
| | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | |
| | a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | p If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| | Section 501(c)(29) qualified nonprofit health insurance issuers. | 10 - | | |
| а | a Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | 14- | | X |
| | a Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Λ |
| | If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 15 | | X |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | Х |
| | If 'Yes,' complete Form 4720, Schedule O. | 10 | | 21 |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? | 17 | | |
| | | | | |

Part VI Governance, Management, and Disclosure. For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year. 16 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 16 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?..... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... 10 a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official. SEE . SCHEDULE. . O. 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... 16 a X b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?... 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed > CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records

SUITE 500 SAN DIEGO CA 92103 619-239-5548

ERIC BOCKSTAHLER 2550 5TH AVENUE,

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII......

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

DIRECTOR

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(C)

Position (do not check more than one box, unless person is both an officer and a director/trustee)

Per week (list any hours for gelated organization (w-2/1099-MISC/1099-NEC)

(B)

Average hours per week (list any hours for gelated organization (w-2/1099-MISC/1099-NEC)

(B)

Average hours per week (list any hours for gelated organization (w-2/1099-MISC/1099-NEC)

(C)

Reportable compensation from the organization (w-2/1099-MISC/1099-NEC)

MISC/1099-NEC)

(F)

Estimated amount of other compensation from the organization and related organization and related organizations)

| | | hours | | dir | ector | | | | the organization | related organizations | of other |
|------|----------------------|--|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------|------------------------------|------------------------------|---|
| | | per week (list any hours for related organiza- tions below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099- MISC/1099-NEC) | (W-2/1099- MISC/1099-NEC) | compensation from the organization and related organizations |
| (1) | MEGAN POGUE | 40 | | | | | | | | | |
| | EXECUTIVE DIR. | 0 | 1 | | Χ | | | | 222,442. | 0. | 21,712. |
| (2) | HOLLY MARTIN-BOLLARD | 40 | | | | | | | · | | |
| | DIRECTOR OF OPS | 0 | 1 | | | | Х | | 92,904. | 0. | 17,842. |
| (3) | ERIC BOCKSTAHLER | 40 | | | | | | | | | |
| | DIRECTOR OF FIN | 0 | | | | | Χ | | 89,618. | 0. | 18,935. |
| (4) | JESSIE KNIGHT | 2 | | | | | | | | | |
| | CHAIR | 0 | Х | | Χ | | | | 0. | 0. | 0. |
| (5) | GARY_CADY | 2 | | | | | | | | | |
| | VICE CHAIR | 0 | Х | | Χ | | | | 0. | 0. | 0. |
| (6) | PAM PALISOUL | 2 | | | | | | | | | |
| | DIRECTOR | 0 | Χ | | | | | | 0. | 0. | 0. |
| _(7) | PAUL_HERING | 2 | | | | | | | | | |
| | VICE CHAIR | 0 | Χ | | Χ | | | | 0. | 0. | 0. |
| (8) | CATHE BURNHAM | 1 | | | | | | | | | |
| | DIRECTOR | 0 | Χ | | | | | | 0. | 0. | 0. |
| (9) | FRED_KLEINBUB | 2 | | | | | | | | | |
| | TREASURER | 0 | Χ | | Χ | | | | 0. | 0. | 0. |
| (10) | DAVID KINNEY | _ 1 | | | | | | | | | |
| | DIRECTOR | 0 | Χ | | | | | | 0. | 0. | 0. |
| (11) | BETSY MANCHESTER | 1 |] | | | | | | | | |
| | DIRECTOR | 0 | Χ | | | | | | 0. | 0. | 0. |
| (12) | CECILIA LARROQUE | 1 | | | | | | | | | |
| | DIRECTOR | 0 | Х | | | | | | 0. | 0. | 0. |
| (13) | BOB O'CONNELL | 1 | | | | | | | | | |
| | DIRECTOR | 0 | Х | | | | | | 0. | 0. | 0. |
| (14) | HENK HANSELAAR | 1 | | | | | | | | | |
| | DIDECTOR | | | | | 1 | | | | _ | |

BAA TEEA0107L 09/22/21 Form **990** (2021)

| Form 990 (2021) THE PUTNAM FOUNDATION | | | | | | | | | 95-603707 | |
|---|---|-----------------------------------|-----------------------|--------------|--------------------|--|--|--|---|---|
| Part VII Section A. Officers, Directors, Tru | · · · · · · | Key | Em | • | | es, a | and | d Highest Com | pensated Emp | loyees (continued) |
| (A) Name and title | Average hours per week | Average hours per week | | | n an tee) | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations (W-2/1099- | (F) Estimated amount of other | | |
| | (list any hours for related organiza - tions below dotted line) | Individual trustee or director | institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099- MISC/1099-NEC) | (W-2/1099- MISC/1099-NEC) | compensation from the organization and related organizations |
| (15) KATHLEEN LUNDGREN DIRECTOR | 1 | Х | | | | | | 0. | 0. | 0. |
| (16) ALEXI DAVIS DIRECTOR | <u>1_</u> | Х | | | | | | 0. | 0. | 0. |
| (17) CAITLYNDE LANGER DIRECTOR | - <u>1</u> - | Х | | | | | | 0. | 0. | 0. |
| (18) JEANNE JONES DIRECTOR | 1 | Х | | | | | | 0. | 0. | 0. |
| (19) LORI WALTON DIRECTOR | <u>1</u> | Х | | | | | | 0. | 0. | 0. |
| (20) | | | | | | | | | | |
| (21) | | | | | | | | | | |
| (22) | | - | | | | | | | | |
| (23) | | - | | | | | | | | |
| (24) | | | | | | | | | | |
| (25) | | | | | | | | | | |
| 1 b Subtotal | on A | | | | | | > | 404,964. | 0. | 58,489. |
| d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited | | | | | | | ved | 404,964. more than \$100,00 | 0. 0 of reportable comp | 58,489. pensation |
| from the organization 1 | | | | | | | | | | Yes No |
| 3 Did the organization list any former officer, direction on line 1a? If 'Yes,' complete Schedule J for suc | h individu | al | | | | | | | | . 3 Х |
| 4 For any individual listed on line 1a, is the sum of the organization and related organizations greate such individual | er than \$1 | 50,00 | 00'? | If 'Y | es, | com | iple | te Schedule J for | from | . 4 X |
| 5 Did any person listed on line 1a receive or accrufor services rendered to the organization? If 'Yes | e compen s,' comple | satio te So | n fro | om a lule | any <i>J fo</i> | unre r suc | late h p | ed organization or erson | individual | . 5 X |
| 1 Complete this table for your five highest compen compensation from the organization. Report compen | sated indes | epen the c | dent alen | cor | ntrad year | ctors endii | tha | t received more the truly or with or within the or | nan \$100,000 of ganization's tax year | <u> </u> |
| (A) Name and business addi | | | | | | | | (B) Description (| | (C) Compensation |
| JPR LLC 441 NAUTILUS ST LA JOLLA | , CA S | 9203 | 37 | | | | | CONSULTING | | 125,000. |
| | | | | | | | | | | |
| 2 Total number of independent contractors (including b | out not limi | ited to | o tho | se I | isted | d abo | ve) | who received more | than | |
| \$100,000 of compensation from the organization | ► 1 | | | | | | | | | |

| | | Check if Schedule O contains a resp | onse or note to any | y line in this Part V | III | | |
|---|---------------------|---|---------------------------------------|-----------------------------|--|---|--|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| Contributions, Gifts, Grants, and Other Similar Amounts | 1 a b c d | Federated campaigns1aMembership dues1bFundraising events1cRelated organizations1d | 108,748. | | | | |
| ons, G Simik | e f | Government grants (contributions) 1 e All other contributions, gifts, grants, and | 568,311. | | | | |
| itributi I Other | g | similar amounts not included above 1 f Noncash contributions included in lines 1a-1f 1 g | 332,957. | | | | |
| Cor | h | Total. Add lines 1a-1f | > | 1 010 016 | | | |
| | - " | Total: Add lines 1a-11 | Business Code | 1,010,016. | | | |
| nue | 2 a | | Business Code | | | | |
| eve | _ | | | | | | |
| еВ | b | | | | | | |
| ٧ic | С. | | | | | | |
| Ser | d | | | | | | |
| Program Service Revenue | е | | | | | | |
| ogr | | All other program service revenue | | | | | |
| ď. | g | Total. Add lines 2a-2f | | | | | |
| | 3 | Investment income (including dividends, i | nterest, and | 0.15 0.55 | | | 0.45 0.65 |
| | | other similar amounts) | | 945,967. | | | 945,967. |
| | 4 | Income from investment of tax-exemp | | | | | |
| | 5 | Royalties | | | | | |
| | _ | (i) Real | (ii) Personal | | | | |
| | | Gross rents 6a | | | | | |
| | | Less: rental expenses 6b | | | | | |
| | | Rental income or (loss) 6c | | | | | |
| | d | Net rental income or (loss) | | | | | |
| | 7 a | Gross amount from (i) Securities | (ii) Other | | | | |
| | | sales of assets other than inventory | | | | | |
| | b | Less: cost or other basis | | | | | |
| | | and sales expenses 7b | | | | | |
| | | Gain or (loss) | | | | | |
| | d | Net gain or (loss) | | | | | |
| Other Revenue | 8 a | Gross income from fundraising events (not including \$ | | | | | |
| ev | | of contributions reported on line 1c). | | | | | |
| Ŧ | | See Part IV, line 18 | | | | | |
| the | | Less: direct expenses 8 | | | | | |
| Ō | | Net income or (loss) from fundraising | events | | | | |
| | | Gross income from gaming activities. See Part IV, line 19 | | | | | |
| | | Less: direct expenses 9 | - | | | | |
| | С | Net income or (loss) from gaming activ | vities ▶ | | | | |
| | 10 a | Gross sales of inventory, less returns and allowances | | | | | |
| | | | 0,0021 | | | | |
| | | Less: cost of goods sold | 0/1001 | | | | |
| | С | Net income or (loss) from sales of inve | | -396. | | | -396. |
| S | | | Business Code | | | | |
| <u> 영</u> 교 | 11 a b c d | EMPLOYEE RETENTION CREDIT | 900099 | 55,354. | 55,354. | | |
| 동치 | b | TRAVEL TRIPS | 900099 | 15,217. | 15,217. | | |
| 医圆 | С | OTHER INCOME | 900099 | 500. | 500. | | |
| Miscellaneous Revenue | | | | | | | |
| Σ | е | Total. Add lines 11a-11d | · · · · · · · · · · · · · · · · · · · | 71,071. | | | |
| | 12 | Total revenue. See instructions | | 2.026.658. | 71.071. | 0. | 945.571 |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| | Check if Schedule O contains a re | sponse or note to any | | | |
|-------------|--|-----------------------|---------------------------------------|-------------------------------------|---------------------------------------|
| Do i 6b, | not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | | | 3 | μ |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 213,031. | 195,988. | 17,043. | 0. |
| 6 | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0. | 0. | 0. | 0. |
| 7 | Other salaries and wages | 573,050. | 501,558. | 42,858. | 28,634. |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 373,030. | 301,330. | 42,030. | 20,004. |
| 9 | Other employee benefits | 108,789. | 83,787. | 20,879. | 4,123. |
| 10 | Payroll taxes | 54,003. | 43,390. | 8,648. | 1,965. |
| 11 | Fees for services (nonemployees): | , | · | · | • |
| ā | Management | | | | |
| ŀ | Legal | | | | |
| (| Accounting | | | | |
| C | I Lobbying | | | | |
| 6 | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule OSCH. | 225,584. | 188,017. | 22,520. | 15,047. |
| 12 | Advertising and promotion | 31,475. | 100/017. | 22/020. | 31,475. |
| 13 | Office expenses | 01/1/01 | | | 01,110. |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 187,325. | 163,883. | 16,323. | 7,119. |
| 17 | Travel | , , , , , , , , | , , , , , , , | , , , , , , , | , |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 34,643. | 34,643. | | |
| 23 | Insurance | 83,187. | 75,514. | 6,267. | 1,406. |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) | | | | |
| a | OTHER EXPENSES | 123,469. | 107,899. | 15,570. | |
| | EXHIBITION COSTS | 34,067. | 34,067. | | |
| | SUPPLIES AND MATERIALS | 13,912. | 11,952. | 1,849. | 111. |
| | PROGRAM EXPENSES | 12,902. | 12,902. | | |
| • | All other expenses | 23,618. | 21,436. | 848. | 1,334. |
| 25 | Total functional expenses. Add lines 1 through 24e | 1,719,055. | 1,475,036. | 152,805. | 91,214. |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720) | | | | |

| | | Check if Schedule O contains a response or note to | o any line | e in this Part X | | | |
|----------------------------|------|---|--------------------------|------------------------------|---------------------------------|-------------|---------------------------|
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash — non-interest-bearing | | | 644,840. | 1 | 535,335. |
| | 2 | Savings and temporary cash investments | | L | 291,265. | 2 | 394,998. |
| | 3 | Pledges and grants receivable, net | | | 4,571,581. | 3 | 4,830,709. |
| | 4 | Accounts receivable, net | | | | 4 | |
| | 5 | Loans and other receivables from any current or form trustee, key employee, creator or founder, substantia controlled entity or family member of any of these pe | ner office I contribu | r, director, utor, or 35% | | - | |
| | | | | - | | 5 | |
| | 6 | Loans and other receivables from other disqualified p section 4958(f)(1)), and persons described in section | • | F | | 6 | |
| | 7 | Notes and loans receivable, net | | | | 7 | |
| ts | 8 | Inventories for sale or use | 30,767. | 8 | 30,767. | | |
| Assets | 9 | Prepaid expenses and deferred charges | | | 141,630. | 9 | 197,608. |
| Ą | 10 a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | 10 a | 1,502,870. | | | |
| | | Less: accumulated depreciation | | 1,205,136. | 329,953. | 10 c | 297,734. |
| | 11 | Investments – publicly traded securities | | | 11,780,667. | 11 | 9,745,428. |
| | 12 | Investments – other securities. See Part IV, line 11 | | - | , , | 12 | -, -, |
| | 13 | Investments – program-related. See Part IV, line 11. | | | | 13 | |
| | 14 | Intangible assets | | | 14 | | |
| | 15 | Other assets. See Part IV, line 11 | | 30,293,638. | 15 | 32,037,499. | |
| | 16 | Total assets. Add lines 1 through 15 (must equal line | | 48,084,341. | 16 | 48,070,078. | |
| | 17 | Accounts payable and accrued expenses | | | 207,744. | 17 | 244,951. |
| | 18 | Grants payable | | | | 18 | 211/3021 |
| | 19 | Deferred revenue | | 178,125. | 19 | | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| es | 21 | Escrow or custodial account liability. Complete Part | IV of Sch | nedule D | | 21 | |
| Liabilities | 22 | Loans and other payables to any current or former of key employee, creator or founder, substantial contribution controlled entity or family member of any of these pe | ficer, dire | ector, trustee, 35% | | 22 | |
| Ï | 23 | Secured mortgages and notes payable to unrelated the | | _ | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third | • | <u> </u> | 3,263. | 24 | |
| | 25 | | | | 3,203. | 4 | |
| | 26 | Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com Total liabilities. Add lines 17 through 25 | | | 200 120 | 25 26 | 244 051 |
| | 20 | Organizations that follow FASB ASC 958, check here | | | 389,132. | 26 | 244,951. |
| nces | | and complete lines 27, 28, 32, and 33. | L | X | | | |
| ala | 27 | Net assets without donor restrictions | | - | 15,566,505. | 27 | 17,636,728. |
| 18 | 28 | Net assets with donor restrictions | | | 32,128,704. | 28 | 30,188,399. |
| Net Assets or Fund Balance | | Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33. | eck here | - | | | |
| ō | 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, or equipn | L | | 30 | | |
| lss. | 31 | Retained earnings, endowment, accumulated income | , or other | r funds | | 31 | |
| 116 | 32 | Total net assets or fund balances | | <u> </u> | 47,695,209. | 32 | 47,825,127. |
| ž | 33 | Total liabilities and net assets/fund balances | | | 48,084,341. | 33 | 48,070,078. |
| BA | A | | TEEA0111 | L 09/22/21 | | | Form 990 (2021) |

| Pa | rt XI Reconciliation of Net Assets | | | | |
|-----|--|--------|------|----------------|--------|
| | Check if Schedule O contains a response or note to any line in this Part XI. | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 2,0 | 26,6 | 558. |
| 2 | Total expenses (must equal Part IX, column (A), line 25). | 2 | 1, | 719,0 |)55. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 3 | 307,6 | 503. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 47,6 | 595,2 | 209. |
| 5 | Net unrealized gains (losses) on investments | 5 | • | 13,4 | |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | -1 | 191,1 | 152. |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| _ | column (B)) | 10 | 47,8 | 325,1 | L27. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O. | | | | |
| 2 | a Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | Х |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewe separate basis, consolidated basis, or both: Separate basis Both consolidated and separate basis | d on a | | | |
| 1 | b Were the organization's financial statements audited by an independent accountant? | | 2 b | X | |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa basis, consolidated basis, or both: | te | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| • | c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. | | | | |
| 3 | a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | 3a | | Х |
| ! | b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audion audits, explain why on Schedule O and describe any steps taken to undergo such audits | | | | |
| BAA | TEEA0112L 09/22/21 | | Forr | n 990 (| (2021) |

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization Employer identification number THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART 95-6037070 **Reason for Public Charity Status.** (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 10 June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on 12 lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations **q** Provide the following information about the supported organization(s). (i) Name of supported organization (iii) Type of organization (described on lines 1-10 above (see instructions)) (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? No (A) (B) (C) (D) (E) Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support | | | | | | | | | | |
|---------------------------|---|---|---|---|---|-----------------------------------|--|--|--|--|
| begi | ndar year (or fiscal year nning in) ► | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total | | | |
| 1 | Gifts, grants, contributions, and membership fees received. (Do patinclude any 'unusual grants.') P1 VI | 1,138,507. | 890,881. | 249,317. | 995,937. | 1,010,016. | 4,284,658. | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. | | | | | | 0. | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | 0. | | | |
| 4 | Total. Add lines 1 through 3 | 1,138,507. | 890,881. | 249,317. | 995,937. | 1,010,016. | 4,284,658. | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | · | | 0. | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 4,284,658. | | | |
| Sec | tion B. Total Support | | | | | | | | | |
| Cale begi | ndar year (or fiscal year nning in) ► | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total | | | |
| 7 | Amounts from line 4 | 1,138,507. | 890,881. | 249,317. | 995,937. | 1,010,016. | 4,284,658. | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 899,632. | 917,476. | 919,077. | 900,930. | 945,967. | 4,583,082. | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | , | , | , | , | , | 0. | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI | 2,129. | 9,648. | 5,993. | 123,467. | 71,071. | 212,308. | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 9,080,048. | | | |
| 12 | Gross receipts from related activ | vities, etc. (see ins | structions) | | | | 726,650. | | | |
| 13 | First 5 years. If the Form 990 is organization, check this box and | | | | | | ▶ □ | | | |
| Sec | tion C. Computation of Pu | | | | | | | | | |
| | Public support percentage for 20 | | | | | | 47.19% | | | |
| 15 | Public support percentage from | 2020 Schedule A, | Part II, line 14 | | | 15 | 47.05% | | | |
| 16a | 33-1/3% support test—2021. If t and stop here. The organization | he organization di qualifies as a pub | d not check the bolicly supported or | ox on line 13, and ganization | d line 14 is 33-1/3 | 3% or more, check | this box ∴ ∴ ✓ X ☐ X ☐ X ☐ X ☐ | | | |
| b | 33-1/3% support test—2020. If the and stop here. The organization | ne organization dic i qualifies as a pul | I not check a box olicly supported o | on line 13 or 16arganization | , and line 15 is 3 | 3-1/3% or more, o | check this box | | | |
| 17a | 10%-facts-and-circumstances te or more, and if the organization the organization meets the facts | meets the facts-ar | nd-circumstances | test, check this b | oox and stop here | . Explain in Part | VI how | | | |
| | 10%-facts-and-circumstances to or more, and if the organization organization meets the facts-and | meets the facts-a d-circumstances te | nd-circumstances est. The organizat | test, check this to ion qualifies as a | oox and stop here publicly supporte | e. Explain in Part d organization | VI how the ► | | | |
| ı8 | Private foundation. If the organi | zation did not che | ck a box on line I | 3, 16a, 16b, 1/a, | , or 17b, check th | is box and see in: | STRUCTIONS | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | piedes sempiete . | <u> </u> | | | |
|-----|--|-------------------------|--------------------------|---------------------|----------------------|---------------------|------------------|
| | lar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.') | (4) 2017 | (8) 2010 | (4) = 1.10 | (4) 2525 | (0) 2021 | (ly rotal |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose. | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513. | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year. | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | tion B. Total Support | | | | 1 | T | |
| | dar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 6 | | | | | | |
| | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b. Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| | First 5 years. If the Form 990 is organization, check this box and | stop here | | | | | ▶ |
| | tion C. Computation of Pul | | | | | 1 1 | |
| | Public support percentage for 20 | • | .,, | | • | | % |
| | Public support percentage from 2 | | | | | 16 | % |
| | tion D. Computation of Inv | | | | | 1 1 | |
| 17 | | • | • • • | - | | | % |
| | Investment income percentage for | | | | | <u> </u> | 8 |
| | 33-1/3% support tests—2021. If t is not more than 33-1/3%, check | this box and sto | p here. The organ | ization qualifies a | as a publicly supp | orted organization | ▶ ∐ |
| | 33-1/3% support tests—2020. If the line 18 is not more than 33-1/3% Private foundation. If the organization of the organiz | , check this box | and stop here. Th | e organization qu | ialifies as a public | cly supported organ | ization ▶ |

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| | | | Yes | No |
|----|---|-----|-----|----|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe | 1 | | |
| | the designation. If historic and continuing relationship, explain. | | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| За | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i> | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI. | 9b | | |
| С | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI . | 9с | | |
| 0a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer line 10b below. | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.) | 10b | | |

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| Par | t IV | Supporting Organizations (continued) | | | |
|------------------|----------------------------------|---|----------|---------|-----|
| 11 | Has t | the organization accepted a gift or contribution from any of the following persons? | | Yes | No |
| | A per | rson who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, | | | |
| | the g | overning body of a supported organization? | 11a | | |
| | | nily member of a person described on line 11a above? | 11b | | |
| | | 6 controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI . | 11c | | |
| Sect | ion l | B. Type I Supporting Organizations | | | |
| 1 | or mo office orgar than | the governing body, members of the governing body, officers acting in their official capacity, or membership of one one supported organizations have the power to regularly appoint or elect at least a majority of the organization's ers, directors, or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported inization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees | | Yes | No |
| 2 | durin | allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers by the tax year. | 1 | | |
| 2 | that o | the organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such fit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the orting organization. | 2 | | |
| Sect | ion (| C. Type II Supporting Organizations | | | |
| 1 | of ea | a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees such of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the orting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | Yes | No |
| Sect | ion I | D. All Type III Supporting Organizations | | | |
| 1 | orgar year. | he organization provide to each of its supported organizations, by the last day of the fifth month of the nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the nization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | Yes | No |
| 2 | Were | e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported inization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reavoice | ason of the relationship described on line 2, above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at mes during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played is regard. | 3 | | |
| Sect | ion l | E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 a b c | T | k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see | instru | uctions | s). |
| 2 | Activi | ities Test. Answer lines 2a and 2b below. | | Yes | No |
| а | suppo orgai | substantially all of the organization's activities during the tax year directly further the exempt purposes of the orted organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported nizations and explain how these activities directly furthered their exempt purposes, how the organization was possive to those supported organizations, and how the organization determined that these activities constituted | | | |
| b | Did the more reaso | tantially all of its activities. the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the cons for the organization's position that its supported organization(s) would have engaged in these activities for the organization's involvement. | 2a 2b | | |
| 3 | Parer | nt of Supported Organizations. <i>Answer lines 3a and 3b below.</i> | | | |
| | Did th | he organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? If 'Yes' or 'No,' provide details in Part VI. | 3a | | |
| b | | ne organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard. | 3b | | |

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|-----|--|---------|--|------------------------------------|--------|
| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga | niza | tions | | |
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying trust instructions. All other Type III non-functionally integrated supporting organization | t on No | ov. 20, 1970 (explain in st complete Sections A | Part VI). See through E. | |
| Sec | tion A – Adjusted Net Income | | (A) Prior Year | (B) Current \ (optional | |
| 1 | Net short-term capital gain | 1 | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | |
| 3 | Other gross income (see instructions) | 3 | | | |
| 4 | Add lines 1 through 3. | 4 | | | |
| 5 | Depreciation and depletion | 5 | | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | | |
| 7 | Other expenses (see instructions) | 7 | | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | | |
| Sec | tion B — Minimum Asset Amount | | (A) Prior Year | (B) Current \ (optional | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | | |
| - 7 | Average monthly value of securities | 1a | | | |
| | Average monthly cash balances | 1b | | | |
| | Fair market value of other non-exempt-use assets | 1c | | | |
| | d Total (add lines 1a, 1b, and 1c) | 1d | | | |
| | e Discount claimed for blockage or other factors (explain in detail in Part VI): | | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | |
| 3 | Subtract line 2 from line 1d. | 3 | | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | |
| 6 | Multiply line 5 by 0.035. | 6 | | | |
| _ 7 | Recoveries of prior-year distributions | 7 | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | |
| Sec | tion C — Distributable Amount | | | Current Ye | ear |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | | |
| 2 | Enter 0.85 of line 1. | 2 | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | | |
| 5 | Income tax imposed in prior year | 5 | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | | |
| | | | | | |

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2021 BAA

| Par | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) | | | | | | |
|-----|---|----|--------------|--|--|--|--|
| Sec | tion D - Distributions | | Current Year | | | | |
| 1 | Amounts paid to supported organizations to accomplish exempt purposes | 1 | | | | | |
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | 2 | | | | | |
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations | 3 | | | | | |
| 4 | Amounts paid to acquire exempt-use assets | 4 | | | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required – provide details in Part VI) | 5 | | | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | 6 | | | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | 7 | | | | | |
| 8 | Distributions to attentive supported organizations to which the organization is responsive (provide details | | | | | | |
| | in Part VI). See instructions. | 8 | | | | | |
| 9 | Distributable amount for 2021 from Section C, line 6 | 9 | | | | | |
| 10 | Line 8 amount divided by line 9 amount | 10 | | | | | |

| Section E — Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2021 | (iii) Distributable Amount for 2021 |
|--|--------------------------------|--|---|
| 1 Distributable amount for 2021 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required — explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2021 | | | |
| a From 2016 | | | |
| b From 2017 | | | |
| c From 2018 | | | |
| d From 2019 | | | |
| e From 2020 | | | |
| f Total of lines 3a through 3e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2021 distributable amount | | | |
| i Carryover from 2016 not applied (see instructions) | | | |
| i Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | |
| 4 Distributions for 2021 from Section D, line 7: \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2021 distributable amount | | | |
| c Remainder. Subtract lines 4a and 4b from line 4. | | | |
| 5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions. | | | |
| 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions. | | | |
| 7 Excess distributions carryover to 2022. Add lines 3j and 4c. | | | |
| 8 Breakdown of line 7: | | | |
| a Excess from 2017 | | | |
| b Excess from 2018 | | | |
| c Excess from 2019 | | | |
| d Excess from 2020 | | | |
| e Excess from 2021 | | | |
| | | | |

BAA Schedule A (Form 990) 2021

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, LINE 1 - UNUSUAL GRANTS

| 2017 | 2018 | | 2019 | 202 | 20 | 2021 | | TOTAL |
|----------|------|------|------------|-----|----|------|----|------------------|
| \$ 0. | \$ 0 | . \$ | 8,000,000. | \$ | 0. | \$ | 0. | \$ 8,000,000. |

PART II, LINE 10 - OTHER INCOME

| NATURE AND SOURCE | | 2021 | 2020 | 2019 | 2018 | _ | 2017 |
|---------------------------------------|------------|--------------------|----------------|--------------|--------------|----|--------|
| OTHER INCOME EMPLOYEE RETENTION CR | \$ EDIT | 500. | \$ 9,969. | \$ 5,993. | \$ 9,648. | \$ | 2,129. |
| TRAVEL TRIPS | | 55,354. 15,217. | 113,498. | | | | |
| TOT | AL \$ | 71,071. | \$ 123,467. | \$ 5,993. | \$ 9,648. | \$ | 2,129. |

BAA TEEA0408L 08/31/21 Schedule A (Form 990) 2021

Schedule B (Form 990)

PUBLIC DISCLOSURE COPY
Schedule of Contributors

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. 2021

OMB No. 1545-0047

| Name of the organization THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART DBA TIMKEN MUSEUM OF ART DBA TIMEN MUSEUM OF ART DBA TIMEN MUSEUM OF ART | | | | | | | | |
|--|--|--|--|--|--|--|--|--|
| Organization type (check one): | | | | | | | | |
| Filers of: | Filers of: Section: | | | | | | | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | | | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | on | | | | | | |
| | 527 political organization | | | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | | | |
| | 501(c)(3) taxable private foundation | | | | | | | |
| , , | ered by the General Rule or a Special Rule. , (8), or (10) organization can check boxes for both the General Rule and a S | pecial Rule. See instructions. | | | | | | |
| General Rule | | | | | | | | |
| | filing Form 990, 990-EZ, or 990-PF that received, during the year, contribution property) from any one contributor. Complete Parts I and II. See instructions for decontributions. | 3 | | | | | | |
| Special Rules | | | | | | | | |
| regulations under sect 16b, and that receive | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% tions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, lied from any one contributor, during the year, total contributions of the greater at on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Part | ne 13, 16a, or f of (1) \$5,000; or | | | | | | |
| contributor, during the literary, or education | escribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from eyear, total contributions of more than \$1,000 exclusively for religious, charinal purposes, or for the prevention of cruelty to children or animals. Complete instead of the contributor name and address), II, and III. | table, scientific, | | | | | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year. | | | | | | | | |
| | isn't covered by the General Rule and/or the Special Rules doesn't file Sched e 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 99 | | | | | | | |

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Employer identification number

| THE PUTI | AM FOUNDATION | 95-603707 |
|----------|---------------|-----------|
| | | |

| ганн | Contributors (see instructions). Use duplicate copies of Part I if additional s | pace is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$89,903. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$25,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ <u>27,991</u> . | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$178,125. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>5</u> | | \$25,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>6</u> | | \$25,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number

95-6037070

| Parti | Contributors (see instructions). Use duplicate copies of Part I if additional s | pace is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$ <u>25,000</u> . | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Complete Part II for noncash contributions.) |

Employer identification number

Name of organization

95-6037070

THE PUTNAM FOUNDATION Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (b)
Description of noncash property given (a) No. from Part I (c) FMV (or estimate) (See instructions.) (d) Date received N/A (b) Description of noncash property given (a) No. from Part I (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. from Part I (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) (a) No. from Part I (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) (a) No. from (d) Date received (b) Description of noncash property given (c) FMV (or estimate) Part I (See instructions.) (b) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) (a) No. Date received from Part I

Name of organization
THE PUTNAM FOUNDATION

Employer identification number 95-6037070

| Part III | Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) | | | | | | | |
|---------------------------|--|--|------|-------------------------------------|--|--|--|--|
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | |
| | N/A | | | | | | | |
| | Transferee's name, addres | Relationship of transferor to transferee | | | | | | |
| | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | |
| | | | | | | | | |
| | Transferee's name, addres | Relationship of transferor to transferee | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | |
| | (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transfere | | | | | | | |
| | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | |
| | | | | | | | | |
| | Transferee's name, addres | ift Relationship of transferor to transferee | | | | | | |
| | | | | | | | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

Name of the organization THE PUTNAM FOUNDATION

| DBA | TIMKEN MUSEUM OF ART | | | 95-6037070 |
|-----|---|---|-----------------------------------|--|
| Par | t Organizations Maintaining Dono | r Advised Funds or Other | Similar Fun | ds or Accounts. |
| | Complete if the organization answ | vered 'Yes' on Form 990, F | Part IV, line | 6. |
| | | (a) Donor advised fund | ds | (b) Funds and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate value of contributions to (during year) | | | |
| 3 | Aggregate value of grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and don are the organization's property, subject to the | or advisors in writing that the assorganization's exclusive legal cor | sets held in do | nor advised funds |
| 6 | Did the organization inform all grantees, donor for charitable purposes and not for the benefit impermissible private benefit? | s, and donor advisors in writing of the donor or donor advisor, or | that grant fund for any other | s can be used only purpose conferring Yes No |
| Par | Conservation Easements. Complete if the organization answ | vered 'Yes' on Form 990, F | Part IV, line | 7. |
| 1 | Purpose(s) of conservation easements held by | | | |
| | Preservation of land for public use (for examp | le, recreation or education) | Preservation | on of a historically important land area |
| | Protection of natural habitat | | Preservation | on of a certified historic structure |
| | Preservation of open space | | | |
| 2 | Complete lines 2a through 2d if the organization h last day of the tax year. | eld a qualified conservation contrib | ution in the form | n of a conservation easement on the |
| | | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | | 2a |
| b | Total acreage restricted by conservation easen | nents | | 2b |
| c | : Number of conservation easements on a certif | ied historic structure included in | (a) | 2c |
| C | Number of conservation easements included in structure listed in the National Register | (c) acquired after 7/25/06, and | not on a histor | ic 2 d |
| 3 | Number of conservation easements modified, transtax year ► | sferred, released, extinguished, or t | terminated by th | e organization during the |
| 4 | Number of states where property subject to conser | | | _ |
| 5 | Does the organization have a written policy reg | | | |
| 6 | and enforcement of the conservation easemen Staff and volunteer hours devoted to monitoring, in | | | |
| 7 | Amount of avanage incurred in manitaring income | oting bandling of violations and on | oforoing concern | ation accoments during the year |
| 7 | Amount of expenses incurred in monitoring, insper | cting, nanding of violations, and er | nording conserv | ation easements during the year |
| 8 | Does each conservation easement reported on and section 170(h)(4)(B)(ii)? | line 2(d) above satisfy the requi | rements of sec | tion 170(h)(4)(B)(i) Yes No |
| 9 | In Part XIII, describe how the organization reprinclude, if applicable, the text of the footnote to conservation easements. | orts conservation easements in it to the organization's financial state | ts revenue and tements that de | expense statement and balance sheet, and escribes the organization's accounting for |
| Par | | ctions of Art, Historical Trevered 'Yes' on Form 990, F | easures, or Part IV, line | Other Similar Assets. 8. |
| 1 a | If the organization elected, as permitted under historical treasures, or other similar assets hel Part XIII the text of the footnote to its financial | d for public exhibition, education | , or research ir | atement and balance sheet works of art, n furtherance of public service, provide in |
| t | If the organization elected, as permitted under historical treasures, or other similar assets held fo following amounts relating to these items: | r public exhibition, education, or re- | search in furthe | rance of public service, provide the |
| | (i) Revenue included on Form 990, Part VIII, | | | |
| | (ii) Assets included in Form 990, Part X | | | |
| | If the organization received or held works of art, hi amounts required to be reported under FASB A | ASC 958 relating to these items: | | |
| | Revenue included on Form 990, Part VIII, line | 1 | | |
| L | Accete included in Form 990 Part Y | | | ▶ \$ |

| Part III Organizations Maintai | ining Collections | of Art, Histo | rical Treasures, c | or Other Similar Ass | ets (continu | ued) | | | |
|---|------------------------|---|---------------------------------|------------------------------|---------------------|--------------|--|--|--|
| 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): | | | | | | | | | |
| a Public exhibition | | d Loan o | r exchange program | | | | | | |
| b Scholarly research | | e Other | | | | | | | |
| c Preservation for future generations | | | | | | | | | |
| 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. | | | | | | | | | |
| 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? | | | | | | | | | |
| Part IV Escrow and Custodia line 9, or reported an a | | | | nswered 'Yes' on Fol | m 990, Pa | rt IV, | | | |
| 1 a Is the organization an agent, trus | stee, custodian or oth | ner intermediary f | or contributions or ot | her assets not included . | | | | | |
| on Form 990, Part X? | | | | | Yes | No | | | |
| b If 'Yes,' explain the arrangement | in Part XIII and com | plete the following | ng table: | | | | | | |
| | | | | | Amount | | | | |
| c Beginning balance | | | | | | | | | |
| d Additions during the year | | | | 1 d | | | | | |
| e Distributions during the year | | | | 1 e | | <u>.</u> | | | |
| f Ending balance | | | | 1f | | <u>.</u> | | | |
| 2 a Did the organization include an a | mount on Form 990, | Part X, line 21, | for escrow or custodia | al account liability? | Yes | No | | | |
| b If 'Yes,' explain the arrangement | in Part XIII. Check h | nere if the explan | ation has been provid | led on Part XIII | | | | | |
| | | | | | <u>-</u> | | | | |
| Part V Endowment Funds. C | omplete if the or | ganization ans | swered 'Yes' on F | orm 990, Part IV, Iir | ne 10. | - | | | |
| | (a) Current year | (b) Prior year | (c) Two years ba | ck (d) Three years back | (e) Four yea | rs back | | | |
| 1 a Beginning of year balance | 24,693,597. | | 21. 21,872,0 | | 22,131 | | | | |
| b Contributions | , , | , , , , | , , , , , | | | , | | | |
| | | | | | | | | | |
| c Net investment earnings, gains, and losses | 764,462. | 5,954,78 | 321,016,5 | 58. 537,722. | 2,064 | ,016. | | | |
| d Grants or scholarships | , | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | 33.7.22. | | , | | | |
| e Other expenditures for facilities | | | | | | | | | |
| and programs | 1,268,642. | 1,103,70 | 06. 1,012,99 | 95. 1,783,980. | 1,077 | ,661. | | | |
| f Administrative expenses | | | | | | | | | |
| g End of year balance | 24,189,417. | 24,693,59 | 97. 19,842,52 | 21. 21,872,074. | 23,118 | ,332. | | | |
| 2 Provide the estimated percentage | e of the current year | end balance (line | e 1g, column (a)) held | d as: | | | | | |
| a Board designated or quasi-endowment | ent ► | % | | | | | | | |
| b Permanent endowment ▶ | 74.00 % | | | | | | | | |
| c Term endowment ► 26 | 5.00 % | | | | | | | | |
| The percentages on lines 2a, 2b, ar | | 0%. | | | | | | | |
| | · | | | | | | | | |
| 3a Are there endowment funds not in to organization by: | ne possession of the c | organization that ai | re neid and administere | ed for the | Yes | No | | | |
| (i) Unrelated organizations | | | | | 3a(i) X | | | | |
| (ii) Related organizations | | | | | 3a(ii) | X | | | |
| b If 'Yes' on line 3a(ii), are the rela | | | | | 3b | | | | |
| 4 Describe in Part XIII the intended | - | • | | | 35 | | | | |
| Part VI Land, Buildings, and | | ation 5 ondowino | TRIGINGS. DEL ITA | KI XIII | | | | | |
| Complete if the organi | | 'Yes' on Form | 990 Part IV lin | e 11a. See Form 99 | Ո Part X I | ine 10 | | | |
| | | | | 1 | | | | | |
| Description of property | (a) Cos | t or other basis ivestment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book v | alue | | | |
| 1 a Land | , | | 54515 (01101) | aoprodution | | | | | |
| b Buildings | | | 1 260 201 | 1 076 200 | 201 | 003 | | | |
| c Leasehold improvements | | | 1,368,381. | 1,076,388. | | <u>,993.</u> | | | |
| d Equipment | | - | 124 400 | 100 740 | | 7/1 | | | |
| • • | | | 134,489. | 128,748. | 5 | <u>,741.</u> | | | |
| e Other | | | | | | | | | |
| Total. Add lines to through te. (Colum | ıı (u) must equal Fol | III 990, Mart X, C | olullili (B), IITIE TUC.). | ······ | 297 | 734. | | | |

Schedule D (Form 990) 2021

| Investments - Other Securities. Complete if the organization answere | ed 'Yes' on Form 99 | N/A 0 Part IV line 11b, See Form 99 | 00 Part X line 12 |
|---|---|---|-------------------------------------|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of | |
| (1) Financial derivatives | | | , |
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| (l) | | | |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) | > | | |
| Part VIII Investments – Program Related. Complete if the organization answere | od 'Voc' on Form 00 | N/A 0 Part IV/ lina 11a Saa Farm 00 | 00 Part V lina 13 |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end- | |
| | (b) Book value | (c) Method of Valuation. Cost of Cha | or year market value |
| (1) (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) | > | | |
| Part IX Other Assets. | | 0.5 11 0.5 00 | NO D IV II 15 |
| Complete if the organization answere | ed 'Yes' on Form 99 Description | 0, Part IV, line 11d. See Form 99 | (b) Book value |
| (1) COLLECTIONS - WORKS OF ART | Description | | 13,869,275. |
| (2) CONSTRUCTION IN PROGRESS | | | 2,420,933. |
| (3) PERPETUAL TRUST HELD BY THIRD-PA | RTY TRTE | | 15,747,291. |
| (4) | | | • |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) (9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, column | | | ~~ ~~ ~~ |
| Total: (Column (b) must equal 1 om 350, 1 art X, column | (R) line 15) | > | 30 037 700 |
| | n (B) line 15.) | > | 32,037,499. |
| Part X Other Liabilities. | | | 32,037,499. |
| Part X Other Liabilities. Complete if the organization answered 'Yes' or 1. (a) Des | | | 32, 037, 499. (b) Book value |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) (6) | n Form 990, Part IV, line 1 | | |
| Other Liabilities. Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) (6) (7) | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) | n Form 990, Part IV, line 1 | | |
| Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) (6) (7) | n Form 990, Part IV, line 1 | | |
| Other Liabilities. Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) | n Form 990, Part IV, line 1 | | |
| Part X Complete if the organization answered 'Yes' or 1. (a) Des (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) (10) | n Form 990, Part IV, line 1 scription of liability | 1e or 11f. See Form 990, Part X, line 25. | 32, 037, 499. (b) Book value |

Part XIII | Supplemental Information.

| Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Re | eturn | • |
|--|----------|----------------------|
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | | |
| 1 Total revenue, gains, and other support per audited financial statements | 1 | 1,857,423. |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| a Net unrealized gains (losses) on investments. 2a 13,467. | | |
| b Donated services and use of facilities | | |
| c Recoveries of prior year grants 2c d Other (Describe in Part XIII.) SEE PART XIII 2d 8,450. | | |
| d Other (Describe in Part XIII.) SEE PART XIII 2d 8,450. | | |
| e Add lines 2a through 2d. | 2 e | 21,917. |
| 3 Subtract line 2e from line 1. | 3 | 1,835,506. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | | |
| b Other (Describe in Part XIII.) 4b | | |
| c Add lines 4a and 4b | 4 c | 191,152. |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.). | 5 | 2,026,658. |
| | | |
| Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per | Retu | rn. |
| Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | Retu | rn. |
| | Retu | rn. 1,727,505. |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | 1 | |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements | 1 | |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 | |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. 2 Donated Services and Use of Facilities. | 1 | |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. 2 a 2 b | 1 | |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. | 1 | |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities | 1 | 1,727,505. |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: | 1 2 e | 1,727,505. 8,450. |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. | 1 2 e | 1,727,505. 8,450. |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 a b Other (Describe in Part XIII.) | 2 e 3 | 1,727,505. 8,450. |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. 4 Amounts included on Form 990, Part VIII, line 7b. | 2 e 3 | 1,727,505. 8,450. |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE

THE FOUNDATION HAS CAPITALIZED ITS WORKS OF ART SINCE ITS INCEPTION. IF PURCHASED, ITEMS ACCESSIONED INTO WORKS OF ART ARE CAPITALIZED AT COST AND, IF DONATED, THEY ARE CAPITALIZED AT THEIR APPRAISED OR FAIR VALUE ON THE ACCESSION DATE, THE DATE ON WHICH THE ITEM IS ACCEPTED BY THE BOARD OF DIRECTORS (THE "BOARD"). GAINS OR LOSSES ON THE DEACCESSION OF WORKS OF ART ARE CLASSIFIED IN THE STATEMENTS OF ACTIVITIES AS WITH DONOR RESTRICTIONS OR WITHOUT DONOR RESTRICTIONS DEPENDING ON DONOR RESTRICTIONS, IF

ANY, PLACED ON THE ITEM AT THE TIME OF ACCESSION. ACCESSION OF WORKS OF ART TOTALED

BAA

Schedule D (Form 990) 2021

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE (C \$-0- AND \$110,000 FOR THE YEARS ENDED MARCH 31, 2022 AND 2021, RESPECTIVELY.

DEACCESSION OF WORKS OF ART FROM THE COLLECTION TOTALED \$-0- AND \$13,600 DURING THE YEARS ENDED MARCH 31, 2022 AND 2021, RESPECTIVELY, WITH NO PROCEEDS RECEIVED FOR EACH YEAR ENDED RESULTING IN A LOSS ON SALE OF \$-0- AND \$13,600 FOR THE YEARS ENDED MARCH 31, 2022 AND 2021, RESPECTIVELY. THE COLLECTION TOTALED \$13,869,725 AND \$13,856,022 AT MARCH 31, 2022 AND 2021, RESPECTIVELY.

THE COLLECTION IS SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALES TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS OR TO SUPPORT THE DIRECT CARE OF COLLECTIONS. DIRECT CARE OF COLLECTIONS IS DEFINED BY THE FOUNDATION AS COSTS THAT PROLONG THE LIFE AND USEFULNESS OF THE COLLECTION, COSTS PROVIDING BENEFITS THAT ENHANCE THE QUALITY AND PROTECTION OF THE COLLECTION, AND COSTS THAT MAKE A PHYSICAL IMPACT ON COLLECTION OBJECTS, INCREASING OR RESTORING THEIR CULTURAL OR SCIENTIFIC VALUE. ROUTINE AND ONGOING EXPENDITURES ARE NOT CONSIDERED DIRECT CARE OF COLLECTIONS. COSTS INCURRED IN CONNECTION WITH THE ACQUISITION AND CONSERVATION OF WORKS OF ART ARE EXPENSED IN THE PERIOD INCURRED.

AN INDEPENDENT APPRAISAL MADE DURING 2015, ADJUSTED FOR ACCESSIONS AND DEACCESSIONS AT COST, VALUED THE WORKS OF ART HELD BY THE FOUNDATION AT \$275,283,000. SUBSEQUENT TO THE ISSUANCE OF THE APPRAISAL REPORT, THE MUSEUM MADE ACQUISITIONS AND RECEIVED DONATED WORKS OF ART TOTALING IN THE AMOUNT OF \$1,967,852. MANAGEMENT BELIEVES THAT THE VALUE AT MARCH 31, 2022 HAS NOT DECLINED SINCE THE 2015 APPRAISAL.

PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

THE MUSEUM HAS INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING FOR OPERATIONS. THE MUSEUM TARGETS A DIVERSIFIED ASSET ALLOCATION PRIMARILY FOCUSED ON EQUITY AND FIXED INCOME BASED

PART X - FASB ASC 740 FOOTNOTE

THE FOUNDATION IS A PUBLIC CHARITY AND IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE, EXCEPT ON NET INCOME DERIVED FROM UNRELATED BUSINESS ACTIVITIES. THE FOUNDATION'S UNRELATED BUSINESS ACTIVITY DID NOT GENERATE TAXABLE INCOME, AND NO TAX LIABILITY HAS BEEN RECORDED AT MARCH 31, 2022 AND 2021. THE FOUNDATION BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND, AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS. THE FOUNDATION IS NOT A PRIVATE FOUNDATION.

THE FOUNDATION'S RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX AND EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURNS FOR TAX FOR THE YEARS ENDED MARCH 31, 2022, 2021, 2020, AND 2019 ARE SUBJECT TO EXAMINATION BY INTERNAL REVENUE SERVICE AND STATE TAXING AUTHORITIES, GENERALLY THREE TO FOUR YEARS AFTER THE RETURNS WERE FILED.

SCHEDULE D, PART XI, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

| COST OF GOODS SOLD | \$ \$ | 8,450. 8,450. |
|--|----------|------------------|
| SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S | | |
| COST OF GOODS SOLD | \$ \$ | 8,450. 8,450. |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

► Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART

Employer identification number 95-6037070

Part I **Questions Regarding Compensation** Yes No 1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain.... 1 b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?....... 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/ Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: **4** a Χ **b** Participate in or receive payment from a supplemental nongualified retirement plan?..... 4 b Χ c Participate in or receive payment from an equity-based compensation arrangement?..... 4 c Χ If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?..... 5 a Χ 5 h Χ If 'Yes' on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6 a a The organization?..... Χ **b** Any related organization? 6 b Χ If 'Yes' on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If 'Yes,' describe in Part III. 7 Χ Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III..... Χ If 'Yes' on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53.4958-6(c)?

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation | | | | (D) Nontaxable benefits | (E) Total of columns(B)(i)-(D) | (F) Compensation |
|--------------------|------|--|-------------------------------------|---|--|-------------------------|--------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | (C) Retirement and other deferred compensation | benefits | columns(B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
| MEGAN POGUE | (i) | 170,942. | 51,500. | 0. | 4,390. | 17,322. | 244,154. | 0. |
| 1 EXECUTIVE DIR. | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| 2 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 3 | (ii) | | | | | | T | 1 |
| | (i) | | | | | | | |
| 4 | (ii) | | | | T | | T | 1 |
| | (i) | | | | | | | |
| 5 | (ii) | | | | T | | T | 1 |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | Γ |] |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| _8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | L | L | | L | | L |] |
| 10 | (ii) | | | | | | | |
| | (i) | | L | | L | | L | |
| 11 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | (i) | | L | | L | | L | |
| 13 | (ii) | | | | | | | |
| | (i) | | L | | L | | L | |
| 14 | (ii) | | | | | | | |
| | (i) | | | | L | | L | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | L | | L | |
| 16 | (ii) | | | | | | | |
| BAA | | | TEFA4102L 10/27 | 7/21 | | | Calaaduda | I (Earm 990) 2021 |

BAA

Schedule J (Form 990) 2021

Page 2

Schedule J (Form 990) 2021 THE PUTNAM FOUNDATION 95-6037070 Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BAA Schedule J (Form 990) 2021

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE PUTNAM FOUNDATION
DBA TIMKEN MUSEUM OF ART

Employer identification number 95-6037070

FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

THE PUTNAM FOUNDATION (THE "FOUNDATION") IS A NON-PROFIT ORGANIZATION WHOSE PRIMARY ACTIVITY IS THE EDUCATION OF THE PUBLIC IN FINE ARTS THROUGH THE OPERATION OF THE TIMKEN MUSEUM OF ART (THE "MUSEUM") LOCATED IN BALBOA PARK IN SAN DIEGO, CALIFORNIA, AND IS THE ONLY FINE ART MUSEUM IN SAN DIEGO THAT DOES NOT CHARGE ADMISSION.

ACCESSIBILITY, WHETHER THROUGH OUR FREE-ADMISSION POLICY OR THROUGH OUTREACH TO UNDERSERVED GROUPS IN THE COMMUNITY IS AT THE HEART OF THE TIMKEN. IN ADDITION TO CONTRIBUTIONS, THE FOUNDATION RECEIVES INCOME FROM ENDOWMENT FUNDS AND A PERPETUAL TRUST, WHICH PROVIDE RESTRICTED AND UNRESTRICTED INCOME.

FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS

EDUCATIONAL PROGRAMS:

THE MUSEUM'S EDUCATIONAL PROGRAMS, BROAD AND VARIED, ARE OFFERED THROUGHOUT THE YEAR AND ARE FREE OF CHARGE. THE PROGRAMS, BOTH IN THE MUSEUM AND OUT IN THE COMMUNITY INCLUDE SCHOOL RESIDENCIES, CLASSES AT JUVENILE HALL, AND BALBOA NAVAL MEDICAL CENTER, SCHOOL TOURS, TEACHER TRAININGS, FAMILY ART MAKING, DOCENT TOURS, ART PROGRAMS IN SENIOR RESIDENCE AND OUTREACH ESPAÑOL OUR BI-NATIONAL PROGRAM WHICH PROVIDES TRANSPORTATION TO THE MUSEUM AND TOURS IN SPANISH FOR STUDENTS IN BAJA CA. IN ADDITION OUR EDUCATIONAL PROGRAMS ALSO INCLUDE EXHIBITIONS, ARTIST IN RESIDENCY AND MUSICAL PERFORMANCES. OUR EXHIBITIONS EXAMINE, IN DEPTH, A SPECIFIC PAINTING OR BODY OF WORK IN THE MUSEUM'S COLLECTION, BY PLACING THE WORK OR WORKS INTO THE BROADER CONTEXT OF THE ART AND CULTURE OF ITS TIME. OUR INTENT IS TO EXPAND AND DEEPEN OUR VIEWERS' UNDERSTANDING OF ART AND SPECIFICALLY THE PIECES IN OUR COLLECTION. EXHIBITIONS ARE AN ESSENTIAL PART OF THE TIMKEN'S EDUCATIONAL PROGRAMS AND WE BELIEVE OUR FREE ADMISSION MANDATE PROMOTES ART AWARENESS AND APPRECIATION BY MAKING OUR COLLECTION ACCESSIBLE TO ANY AND ALL THAT VISIT.

Employer identification number 95-6037070

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE FORM 990 IS GIVEN TO ALL AUDIT COMMITTEE MEMBERS. THE PARTNER FROM THE ACCOUNTING FIRM ANNUALLY ATTENDS THE AUDIT COMMITTEE MEETING AND REVIEWS THE FORM 990 WITH THE COMMITTEE MEMBERS.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

A CONFLICT OF INTEREST POLICY IS REVIEWED AND SIGNED BY EACH BOARD MEMBER AND KEY EMPLOYEE ON AN ANNUAL BASIS. EACH PERSON IS REQUIRED ON SUCH POLICY TO DISCLOSE ANY CONFLICTS. SHOULD ANY CONFLICTS ARISE, THEY WOULD BE ADDRESSED BY THE EXECUTIVE DIRECTOR AND THE BOARD OF DIRECTORS. IF THERE WAS SUCH A CONFLICT, SUCH PERSON WITH A CONFLICT WOLD NOT BE ABLE TO VOTE ON THE TRANSACTION. NO SUCH CONFLICTS DID ARISE THIS YEAR.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT

COMPENSATION WAS BASED ON INTERNAL OPERATIONS ANNUAL RESULTS AS OUTLINED IN THE EXECUTIVE DIRECTOR'S CONTRACT AND ANNUAL PLAN, AND AS REVIEWED BY THE CHAIRMAN OF THE BOARD, WHO IS AN INDEPENDENT BOARD MEMBER. APPROPRIATE PERFORMANCE REWARDS WERE REVIEWED FOR SUGGESTED OUTCOMES THAT WERE BETWEEN THE MINIMUM AND MAXIMUM BONUS AMOUNTS GRANTED TO LIKE MUSEUM DIRECTORS IN BALBOA PARK. FINDINGS WERE MADE BY THE CHAIRMAN AND RECOMMENDATIONS WERE FORWARDED TO THE INDEPENDENT GOVERNANCE COMMITTEE OF THE BOARD, ON WHICH SUBSEQUENTLY AND INDEPENDENTLY, THE GOVERNANCE COMMITTEE MADE ITS OWN ASSESSMENT OF THE RECOMMENDED LEVEL OF BONUS. AFTER THEIR INDEPENDENT REVIEW, THE COMMITTEE APPROVED THE AWARD OF THE BONUS TO THE EXECUTIVE DIRECTOR AND REQUEST THAT THE CHAIRMAN COMMUNICATE THE DUAL OUTCOME TO THE EXECUTIVE DIRECTOR.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

THE ORGANIZATION MAKES ITS AUDITED FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON REQUEST AND ON THEIR WEBSITE.

| Name of the organization THE PUTNAM FOUNDATION | Employer identification number |
|--|--------------------------------|
| DBA TIMKEN MUSEUM OF ART | 95-6037070 |

FORM 990, PART IX, LINE 11G OTHER FEES FOR SERVICES

| | | (A) | (B) PROGRAM | (C) MANAGEMENT | (D) FUND- |
|------------------|----------|----------|-----------------|----------------------|--------------|
| | | TOTAL | <u>SERVICES</u> | <u>& GENERAL</u> | RAISING |
| OUTSIDE SERVICES | | 225,584. | 188,017. | 22,520. | 15,047. |
| | TOTAL \$ | 225,584. | \$ 188,017. | \$ 22,520. | 15,047. |

Form **4562**

Depreciation and Amortization (Including Information on Listed Property) Attach to your tax return.

Department of the Treasury Internal Revenue Service Name(s) shown on return THE PUTNAM FOUNDATION

DBA TIMKEN MUSEUM OF ART

► Go to www.irs.gov/Form4562 for instructions and the latest information.

OMB No. 1545-0172 2021

Attachment Sequence No. 179

Identifying number 95-6037070

| | RM 990/990-PF | 35 | | | | | | |
|----------|---|-------------------------|--|---------------------------------------|-----------------------|------------------------|----------|------------------|
| Pa | | ense Certain | Property Under Se | ction 179 | | | | |
| rai | Note: If you have ar | ny listed property, | Property Under Sec , complete Part V before | e you complete P | art I. | | | |
| 1 | | | | | | | 1 | |
| 2 | Total cost of section 179 p | roperty placed in | service (see instruction | s) | | | 2 | |
| 3 | Threshold cost of section 1 | | • | • | | | 3 | |
| 4 | Reduction in limitation. Su | | | • | • | | 4 | |
| 5 | Dollar limitation for tax year | | | | | | | |
| | separately, see instructions | S | | | | | 5 | |
| 6 | (a) | Description of property | | (b) Cost (business | use only) | (c) Elected cost | | |
| | | | | | | | | |
| | | | | | | | | |
| 7 | Listed property. Enter the | | | | | , | | |
| 8 | Total elected cost of section | | | | | | 8 | |
| 9 | Tentative deduction. Enter | | | | | | 9 | |
| 10 | Carryover of disallowed de | | | | | | 10 11 | |
| 11 12 | Business income limitation Section 179 expense dedu | i. Enter the smalle | er of business income () and 10, but don't enter | not less than zer more than line 1 | o) or line 5. 3 L1 | see instrs | 12 | |
| 13 | Carryover of disallowed de | | | | | | 12 | |
| | : Don't use Part II or Part II | | | | 13 | | | |
| Pai | | | ce and Other Depr | | ملمان مام الملم | d was a same of the Co | | turrations \ |
| | | | | | | | ee ins | tructions.) |
| 14 | Special depreciation allows | | | | | | 1.4 | |
| 15 | tax year. See instructions. | | | | | | 14 | |
| | Property subject to section | | | | | | 15 | 24 642 |
| 16 | | | | | | | 16 | 34,643. |
| Pai | t III MACRS Deprec | iation (Don't ind | clude listed property. Se | | | | | |
| | | | Section | | | ;1 | 1 | |
| 17 | MACRS deductions for ass | ets placed in serv | vice in tax years beginn | ing before 2021 | | | 17 | |
| 18 | If you are electing to group | any assets place | ed in service during the | tax year into one | e or more ge | neral | | |
| | asset accounts, check here | | in Service During 2021 | | | | Custs | |
| | (a) | (b) Month and | (c) Basis for depreciation | (d) | (e) | (f) | Syste | (g) Depreciation |
| | Classification of property | year placed | (business/investment use | Recovery period | Convention | Method | | deduction |
| -10 | | in service | only — see instructions) | | | | | |
| _ | 3-year property | | | | | | | |
| | 5-year property | | | | | | | |
| | 7-year property | | | | | | | |
| | 10-year property | | | | | | | |
| | 15-year property | | | | | | | |
| 1 | 20-year property | | | | | | | |
| | 25-year property | | | 25 yrs | | S/L | | |
| ı | Residential rental | | | 27.5 yrs | MM | S/L | | |
| | property | | | 27.5 yrs | MM | S/L | | |
| i | Nonresidential real | | | 39 yrs | MM | S/L | | |
| | property | | | | MM | S/L | | |
| | | Assets Placed in | n Service During 2021 T | ax Year Using th | e Alternative | Depreciation | n Sys | tem |
| 20 a | Class life | | | | | S/L | | |
| | 12-year | | | 12 yrs | | S/L | | |
| | 30-year | | | 30 yrs | MM | S/L | | |
| | 1 40-year | | | 40 yrs | MM | S/L | | |
| Pai | t IV Summary (See in | structions.) | | - | • | • | l | |
| | Listed property. Enter amo | | | | | | 21 | |
| | Total. Add amounts from line 12 | . lines 14 through 17. | lines 19 and 20 in column (g). | and line 21. Enter he | ere and on | | | |
| | the appropriate lines of your retur | n. Partnerships and S | corporations — see instructio | 18 | | | 22 | 34,643. |
| | For assets shown above ar | | | | 1 | • | | |

2021 California Exempt Organization Annual Information Return

FORM

199

| Calendar Ye | ear 20 | 21 or fiscal y | /ear beginning (mm/dd/yy | yy) 4/01 | /2021 | , and ending | (mm/dd/yyyy) <u>3/</u> : | 31/202 | 12 . | |
|--|---|--|--|--|-------------------------------|--|--|---|---|-------------|
| Corporation/Or | rganizat | tion name | HE PUTNAM FOUND | | , | <u> </u> | | | California corporation number | |
| | | | BA TIMKEN MUSEU | | | | | | 0252665 | |
| | | ı. See instruction | ns. | | | | | | FEIN 95-6037070 | |
| Street address | | or room) AVENUE # | 1500 | | | | | F | PMB no. | |
| City | In A | AVENUE # | -300 | | | | State | | Zip code | |
| SAN DI | | | | | | | CA | | 92103 | |
| Foreign countr | y name | | | | | | Foreign province/state/co | unty | Foreign postal code | |
| B Amended C IRC Secti D Final info Enter date C Check acc 1 0th F Federal re 4 0th G Is this or | I return ion 494; ormation vissolver e: (mm, counting Cash eturn fi her 990 group fi | 7(a)(1) trust n return? d S /dd/yyyy) g method: 2 X Accru led? 1 series illing? See instr | Surrendered (Withdrawn) Surrendered (Withdrawn) Surrendered (With | Yes ☐ Yes ☐ Merged/Reorga 3 • ☐ Sch H | anized (990) X No No | not reported to If exempt unde organization er See instruction Is the organiza If "Yes," enter nonmember so Is the organiza taxable income Is the organiza audited in a pr | zation have any changes to the FTB? See instructions or the FTB? See instructions are R&TC Section 23701d, hangaged in political activities are seen as a section exempt under R&TC Section exempt under R&TC Section a limited liability comparation file Form 100 or Form 100 or Form 100 under audit by the IRS frior year? | as the s? Section 2370 spany? n 109 to repair to the section 2370 | Yes X Yes X | No |
| Part I | 1 | _ | unless not required to | | | | on B and C. | | 1 005 00 | <u>—</u> |
| | 1 | | s or receipts from other | | | | | . • | 1,025,09 | <u> 12.</u> |
| Receipts | 2 | | s and assessments from ributions, gifts, grants, a | | | | | . • | 1,010,01 | 1 6 |
| and Revenues | 4 | | receipts for filing requi | | | | | • = | 1,010,01 | . 0. |
| Revenues | 4 | • | nust be completed. If the | | | • | | . • 4 | 2,035,10 | 18 |
| | 5 | | ods sold | | | | 8,45 | - | 2,000,10 | |
| | 6 | | ner basis, and sales exp | | | | 0,10 | <u> </u> | | |
| | 7 | | . Add line 5 and line 6. | | | | | . 7 | 8,45 | 50. |
| | 8 | | s income. Subtract line | | | | | | 2,026,65 | |
| | 9 | | nses and disbursements | | | | | | 1,719,05 | |
| Expenses | 10 | | receipts over expenses | | | | | | 307,60 | |
| | 11 | Total paym | | | | | | | | |
| | 12 | Use tax. S | ee General Information | K | | | | . • 12 | | |
| | 13 | Payments | balance. If line 11 is mo | ore than line 12, | , subtrac | t line 12 from | line 11 | . • 13 | | |
| Tilina. | 14 | Use tax ba | lance. If line 12 is more | than line 11, s | ubtract li | ne 11 from lir | ne 12 | . • 14 | | |
| Filing Fee | 15 | | and interest. See Genera | | | | | | | |
| | 16 | | Add line 12 and line 15. Then | | | | | | | 0. |
| | | | | | | | | | | |
| Sign Here | | penalties of per et, and complete ature | rjury, I declare that I have exam . Declaration of preparer (other | Title | | npanying schedule of ormation of which VE DIR. | es and statements, and to the character has any knowled Date | | knowledge and belief, it is to Telephone 619-239-5548 | ue, |
| | Dran- | ororlo - | | | | Date | Check if | | ● PTIN | |
| Paid | signat | arer's ► ture LA '] | TONYA M. KNOX | | | 12/16, | /22 self- employed | ▶ 📙 | P00513874 | |
| Preparer's Use Only | Firm's | name _ | LEAF & COLE, I | LLP | | | | | Firm's FEIN | |
| USE UTILY | (or you | urs, if mployed) | 2810 CAMINO DE | L RIO SOU | TH, S | UITE 200 | | | 95-2076568 | |
| | and address SAN DIEGO, CA 92108 | | | | Telephone | | | | | |
| | <u> </u> | | | | | | | | 619.294.7200 | |
| | May | the FTB di | scuss this return with th | e preparer show | wn above | e? See instru | ctions | | X Yes No | |

8,054.

1

THE PUTNAM FOUNDATION

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts – complete Part II or furnish substitute information.

| | | 2 | Interest | | | • | 2 | |
|---------------|-----------|-----------|---|--------------|----------------------|--------------------------|-------------|-------------|
| | | 3 | Dividends | | | | 3 | 945,967. |
| Recei from | pts | 4 | Gross rents | | | | 4 | |
| Other | | 5 | Gross royalties | | | | 5 | |
| Sourc | ces | 6 | Gross amount received from sa | | 6 | | | |
| | | 7 | Other income. Attach schedule. | · | SEE SI | ATEMENT 1 | 7 | 71,071. |
| | | 8 | Total gross sales or receipts from other | | | | 8 | 1,025,092. |
| | | 9 | Contributions, gifts, grants, and similar a | | | | 9 | |
| | | 10 | Disbursements to or for membe | | 10 | | | |
| | | 11 | Compensation of officers, direct | | | | 11 | 213,031. |
| | | 12 | Other salaries and wages | | | | 12 | 573,050. |
| Experand | nses | 13 | Interest | | | | 13 | 373,030. |
| and Disbu | Irco- | 14 | Taxes | | | | 14 | F4 002 |
| ments | | 15 | Rents | | | = | 15 | 54,003. |
| | | | | | | | | 187,325. |
| | | 16 | Depreciation and depletion (See | | | | 16 | 34,643. |
| | | 17 | Other expenses and disburseme | | | | 17 | 657,003. |
| | | 18 | Total expenses and disbursements. Add | | | | 18 | 1,719,055. |
| Sche | edule | <u> L</u> | Balance Sheet | Beginning of | | | of taxal | |
| Asset | | | | (a) | (b) | (c) | | (d) |
| | | | | | 936,105. | | • | 930,333. |
| | | | receivable | | 4,571,581. | | • | 4,830,709. |
| | | | eivable | | 00 505 | | • | |
| | | | | | 30,767. | | | 30,767. |
| | | | tate government obligations | | | | | |
| 6 | Investm | ients i | n other bonds | | 44 500 665 | | _ | |
| | | | n stock | | 11,780,667. | | • | 9,745,428. |
| | | | 18 | | | | • | |
| | | | nents. Attach schedule | | 15,805,148. | | • | 15,747,291. |
| | | | ssets | | | 1,502,8 | | |
| | | | ated depreciation | · | 329,953. | 1,205,1 | | 297,734. |
| | | | · · · · · · · · · · · · · · · · · · · | | | | • | |
| 12 | Other a | ssets. | Attach schedule | | 14,630,120. | | • | 16,487,816. |
| 13 | Total a | ssets . | | | 48,084,341. | | | 48,070,078. |
| Liabil | ities a | nd n | et worth | | | | | |
| 14 | Account | ts paya | able | | 207,744. | | • | 244,951. |
| 15 | Contribu | utions, | , gifts, or grants payable | | | | • | |
| 16 | Bonds a | and no | tes payable | | 3,263. | | • | |
| 17 | Mortgaç | ges pa | yable | | | | • | |
| 18 | Other li | abilitie | es. Attach schedule | | 178,125. | | | |
| 19 | Capital | stock | or principal fund | | 47,695,209. | | • | 47,825,127. |
| 20 | Paid-in | or cap | oital surplus. Attach reconciliation | | | | • | |
| 21 | Retaine | d earn | ings or income fund | | | | • | |
| | | | es and net worth | | 48,084,341. | | | 48,070,078. |
| Sche | edule | : М- | Reconciliation of income pe Do not complete this schedul | | | n (d), is less than \$ | 50,000. | |
| 1 | Net inco | ome p | er books | 129,918 | | books this year not incl | | |
| | | | ne tax | • | | ch schedule .SEE .S. | ŗ7 <u>●</u> | 13,467. |
| | | | ital losses over capital gains | • | 8 Deductions in this | - | | |
| | | | corded on books this year. | | against book incom | | | |
| | | | ıle | | | | | |
| | | | orded on books this year not deducted | | | nd line 8 | | 13,467. |
| | | | Attach schedule SEE . S.T 6 | | | | | |
| 6 | l'otal. A | dd lin | e 1 through line 5 | 321,070 | . Subtract line 9 | from line 6 | | 307,603. |
| | | | | | | | | |

 Side 2
 Form 199
 2021
 059
 3652214
 CACA1112L
 01/04/22

Schedule B (Form 990)

CA PUBLIC DISCLOSURE COPY Schedule of Contributors

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information.

Name of the organization THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART 95-6037070 Organization type (check one): Filers of: Section: X 501(c)(3) Form 990 or 990-EZ (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

totaling \$5,000 or more during the year.....

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Employer identification number

| THE PUTI | AM FOUNDATION | 95-603707 |
|----------|---------------|-----------|
| | | |

| ганн | Contributors (see instructions). Use duplicate copies of Part I if additional s | pace is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$89,903. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$25,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ <u>27,991</u> . | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$178,125. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>5</u> | | \$25,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>6</u> | | \$25,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number

95-6037070

| Parti | Contributors (see instructions). Use duplicate copies of Part I if additional s | pace is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$ <u>25,000</u> . | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person |

Employer identification number

Name of organization

95-6037070

THE PUTNAM FOUNDATION Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (b)
Description of noncash property given (a) No. from Part I (c) FMV (or estimate) (See instructions.) (d) Date received N/A (b) Description of noncash property given (a) No. from Part I (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. from Part I (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) (a) No. from Part I (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) (a) No. from (d) Date received (b) Description of noncash property given (c) FMV (or estimate) Part I (See instructions.) (b) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) (a) No. Date received from Part I

Name of organization
THE PUTNAM FOUNDATION

Employer identification number 95-6037070

| Part III | or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)\$\\$______ | | | | | | | | | | |
|---------------------------|--|---|--|---------------------------------------|--|--|--|--|--|--|--|
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | | | | |
| | N/A | | | | | | | | | | |
| | Transferee's name, addres | (e) Transfer of gif | | ationship of transferor to transferee | | | | | | | |
| | | | | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | | | | |
| | | | | | | | | | | | |
| | Transferee's name, addres | ft Relationship of transferor to transferee | | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | | | | |
| | Transferee's name, addres | (e) Transfer of gif | ift Relationship of transferor to transferee | | | | | | | | |
| | | | | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | | | | |
| | | | | | | | | | | | |
| | Transferee's name, addres | (e) Transfer of gif | | ationship of transferor to transferee | | | | | | | |
| | | | | | | | | | | | |

CALIFORNIA FORM

TAXABLE YEAR

2021 Corporation Depreciation and Amortization

| 2005 | |
|-------|--|
| ≺××'n | |

| | | <u> </u> | | | | | | | | | |
|----------|---|---|--|-----------------------|-------------------------------|----------------------------|---------------------|------------------|------------------------|--------------|----------------------------|
| | ch to Form 100 or For | rm 100W. FOR | М 199 | | | | | | | | |
| Corpo | ration name THE PU | TNAM FOUNDA | TION | | | | | | Californi | a corpora | tion number |
| | DBA TI | MKEN MUSEUM | OF ART | | | | | | 0252 | 665 | |
| Par | | | perty Under IRC S | | | | | | | | |
| 1 | Maximum deduction | | | | | | | | | 1 | \$25 , 000 |
| 2 | Total cost of IRC Se | | • | | | | | | | 2 | |
| 3 | Threshold cost of IR | | - | | | | | | | 3 | \$200,000 |
| 4 | Reduction in limitation | | | | | | | | | 5 | |
| | Dollar limitation for | - | | | | | | | | 5 | |
| 6 | (a) | Description of property | | (b) C | ost (business u | ise only) | (c) | Elected (| cost | | |
| | | | | | | | | | _ | | |
| | | | | | | | | | _ | | |
| | | | | | | | | | _ | | |
| _ | | | 70 1) | | | 7 | | | - | | |
| 7 8 | Listed property (elec | | • | | | | ino 7 | | | 8 | |
| 9 | Total elected cost of Tentative deduction. | | | | | | | | | 9 | |
| 10 | Carryover of disallow | | | | | | | | | 10 | |
| 11 | Business income lim | | ' | | | | | | | 11 | |
| 12 | IRC Section 179 exp | | | | • | | | | | 12 | |
| 13 | Carryover of disallov | | | | | _ | | | L | | |
| Par | t II Depreciation a | nd Election of Addit | ional First Year Dep | reciatio | n Deduction | Under R&T | C Section | n 2435 | 6 | | |
| 14 | (a) | (b) | (c) | | (d) | (e) | (f | | (g) | | (h) |
| | Description of property | Date acquired (mm/dd/yyyy) | Cost or other basis | | reciation wed or | Depreciation method | Life rat | | Depreciat this ye | | Additional first |
| | or property | (IIIII/dd/yyyy) | Other basis | | wable in | method | Tal | Е | uns y | zai | year depreciation |
| | | | | | er years | | | | | | · · |
| BU | LDING IMPROV | VARIOUS | 1,368,381. | 1,0 | <u>45,007.</u> | S/L | | 40 | | ,381. | , |
| EQU | JIPMENT | VARIOUS | 134,489. | 1 | 25 , 486. | S/L | | 9 3,262 | | ,262. | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | 1 | | | | |
| 15 | Add the amounts in | column (g) and co | lumn (h). The total | of colu | mn (h) may | not exceed | t | | | | |
| | \$2,000. See instruct | tions for line 14, co | lumn (h) | | | | | 15 | 34 | <u>,643.</u> | |
| Par | | | | | | | | | | | 1 |
| 16 | Total: If the corporal IRC Section 179 exp | | ount on line 12 and | lino 15 | column (a) | \ Or | | | | | |
| | Additional first year | depreciation under | R&TC Section 243 | 356, add | the amoun | ts on line 1 | 5, colui | nns (g | and (h) | or | |
| | Depreciation (if no e | • • | | | | 107 | | | | | |
| | Total depreciation of | | | | | | | | | . 17 | |
| 18 | Depreciation adjustr Form 100W, Side 1, | nent. If line 1/ is g line 6 If line 17 is | reater than line 16 Less than line 16 | , enter t enter th | ne difference e difference | te here and there and o | l on For on Form | m 100 າ 100 ດ | or r | | |
| | Form 100W, Side 2, | line 12. (If Californ | nia depreciation am | nounts a | ire used to d | determine r | net inco | me bef | ore | | |
| <u> </u> | state adjustments or | n Form 100 or Forr | n 100W, no adjustn | nent is i | necessary.). | | | | | . 18 | |
| Par | | (1-) | (-) | | 1 | | 1 1- | | (0 | | (-) |
| 19 | (a) Description | (b) Date acquire | ed (c) | r | Amorti | | (e) | | (f) Period o | or | (g) Amortization |
| | of property | (mm/dd/yyy | | | allowed or | allowable | Secti | on | percentag | | for this year |
| | | | | | in earlie | er years | (see ir | istr) | | | |
| | | | | | | | | | | | |
| | | | | | | | | - | | | |
| | | | | | | | | - | | | |
| | | | | | | | | - | | | |
| | T-1-1 A 1 1 11 | | | | | | | | | 20 | |
| 20 | Total. Add the amou | 107 | | | | | | | - | 20 | |
| 21 | Total amortization c | · · | • | | | | | | - | 21 | |
| 22 | Amortization adjustr Form 100W, Side 1, | ment. If line 21 is g | reater than line 20 | , enter t | he difference | e here and | on Form | m 100 | or r | | |
| | Form 100W, Side 1, | line 12 | | | | | | | · | 22 | |
| | • | | | | | | | | | | |

CACA3501L 12/17/21 059 7621214 FTB 3885 2021

| 2021 | CALIFORNIA STATEMENTS | PAGE 1 |
|---|--|--|
| CLIENT 14-097 | THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART | 95-6037070 |
| 1/09/23 | | 12:41PM |
| OTHER INCOME | IT\$ TOTAL \$ | 55,354. 500. 15,217. 71,071. |
| BANK FEES AND OTHER CHAI EQUIPMENT EXPENSE EVENTS AND DONOR RECOGN EXHIBITION COSTS INSURANCE OTHER EMPLOYEE BENEFIT OTHER EXPENSES OTHER FEES PROGRAM EXPENSES REPAIRS AND MAINTENANCE | ON \$ RGES ITION TOTAL \$ | 6,570. 7,147. 6,809. 34,067. 83,187. 108,789. 123,469. 225,584. 12,902. 3,092. 13,912. |
| FIXED INCOME SECURITIES | | 4,155,000. 4,614,223. 976,205. 9,745,428. |
| STATEMENT 4 FORM 199, SCHEDULE L, LIN OTHER INVESTMENTS PERPETUAL TRUST HELD BY | | 15,747,291. 15,747,291. |
| CONSTRUCTION IN PROGRESS | E 12 ART. S. FERRED CHARGES. TOTAL \$ | 13,869,275. 2,420,933. 197,608. 16,487,816. |

2021 **CALIFORNIA STATEMENTS** PAGE 2 THE PUTNAM FOUNDATION **CLIENT 14-097 DBA TIMKEN MUSEUM OF ART** 95-6037070 1/09/23 **STATEMENT 6** FORM 199, SCHEDULE M-1, LINE 5 EXPENSES RECORDED ON BOOKS NOT DEDUCTED ON RETURN INVESTMENT FEES \$ 191,152.

TOTAL \$ 191,152. **STATEMENT 7** FORM 199, SCHEDULE M-1, LINE 7 INCOME RECORDED ON BOOKS NOT ON RETURN

UNREALIZED GAIN ON INVESTMENTS. \$
TOTAL \$

12:41PM

13,467.

STATE OF CALIFORNIA

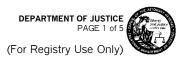
RRF-1 (Rev. 02/2021) IN

MAIL TO: Registry of Charitable Trusts P.O. Box 903447

Sacramento, CA 94203-4470
STREET ADDRESS:

1300 | Street Sacramento, CA 95814 (916) 210-6400

WEBSITE ADDRESS: www.oag.ca.gov/charities



ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-306, 309, 311, and 312

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

| L | | | | | | | | | | |
|--|--|---|--|--|----------------------------|-----------|--|--|--|--|
| THE PUTNAM FOUNDATION | EN AUGEUN OF ARE | | | | | | | | | |
| Name of Organization | | | | | | | | | | |
| List all DDAs and pages the exemination uses as here. | uaad | | Amended | report | | | | | | |
| 2550 5TH AVENUE #500 | usea | | State Charity | Registration Number 001162 | | | | | | |
| Address (Number and Street) | | | - Clare Charty | <u> </u> | | | | | | |
| SAN DIEGO, CA 92103 City or Town, State, and ZIP Code | | | Corporation o | r Organization No. 0252665 | million \$1,000 \$1,200 | | | | | |
| 619-239-5548 | | | Fadanal Famil | | | | | | | |
| | | | · · · | | | | | | | |
| ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312) Make Check Payable to Department of Justice | | | | | | | | | | |
| <u>Total Revenue</u> | Fee | Total Revenue | <u>Fee</u> | Total Revenue | <u>F</u> | <u>ee</u> | | | | |
| Less than \$50,000 Between \$50,000 and \$100,000 Between \$100,001 and \$250,000 | \$25 \$50 \$75 | Between \$1,000,001 and \$5 mil | lion \$200 | Between \$100,000,001 and \$500 milli | ion \$1 | ,000 | | | | |
| PART A – ACTIVITIES | | | | | | | | | | |
| For your most recent full accounting period (beginning 4/01/21 ending 3/31/22) list: | | | | | | | | | | |
| Total Revenue \$ (including noncash contributions) 2,026,658. Noncash Contributions \$ 0. Total Assets \$ 48,070,078. | | | | | | | | | | |
| Program Expenses | \$ | 1,475,036. | Total Expense | s \$ 1,719,055. | | | | | | |
| PART B – STATEMENTS REGAI | Charles Charles Charles State Charity Registration Number 001162 | | | | | | | | | |
| | | | | | Yes | No | | | | |
| 1 During this reporting period, were there officer, director or trustee thereof, either directors. | e any c | contracts, loans, leases or other financial r with an entity in which any sucl | transactions betw h officer, director o | veen the organization and any or trustee had any financial interest? | | X | | | | |
| 2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds? | | | | | | | | | | |
| 3 During this reporting period, were any organization funds used to pay any penalty, fine or judgment? | | | | | | | | | | |
| 4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used? | | | | | | | | | | |
| 5 During this reporting period, did the organization receive any governmental funding? SEE STATEMENT 1 | | | | | | | | | | |
| 6 During this reporting period, did the or | ganiza | tion hold a raffle for charitable p | urposes? | | | X | | | | |
| 7 Does the organization conduct a vehicle donation program? | | | | | | | | | | |
| 8 Did the organization conduct an independent generally accepted accounting principal | endent es for t | audit and prepare audited finand this reporting period? | cial statements | in accordance with | Χ | | | | | |
| 9 At the end of this reporting period, did | the or | ganization hold restricted net assets, | while reporting | g negative unrestricted net assets? | | Χ | | | | |
| | nd com | nplete, and I am authorized to sig | gn. | • | owled | ge | | | | |
| Signature of Authorized Agent | MEGA Printed | AN POGUE | EXECUTIVE | Date Date | | | | | | |

2021

CALIFORNIA STATEMENTS

PAGE 1

THE PUTNAM FOUNDATION
CLIENT 14-097 DBA TIMKEN MUSEUM OF ART

95-6037070

1/09/23

12:41PM

STATEMENT 1 FORM RRF-1, PART B, LINE 5 GOVERNMENT AGENCY THAT PROVIDED FUNDING

CITY OF SAN DIEGO 1200 3RD AVE, SUITE 924 SAN DIEGO, CA 92101 LETICIA GOMEZ FRANCO (619) 236-6778

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS 1600 PACIFIC HIGHWAY, ROOM 335 SAN DIEGO, CA 92101 RON ROBERTS (619) 531-6262

U.S. SMALL BUSINESS ADMINISTRATION 409 3RD ST, SW. WASHINGTON, D.C. 20416

2021

1/09/23

CALIFORNIA SUPPLEMENTAL INFORMATION

PAGE 1

CLIENT 14-097

THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART

95-6037070 12:41PM

OFFICER'S COMPENSATION:

MEGAN POGUE

EXECUTIVE DIRECTOR \$213,031

TOTAL \$213,031

3/31/22

2021 FEDERAL BOOK SUMMARY DEPRECIATION SCHEDULE

PAGE 1

CLIENT 14-097

THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART

95-6037070

|)/23 | | | | | | | | | | 12:41PM |
|-----------------|------------------------|------------------|--------------|----------------|--------------|--------------------|--------------------------------|----------|------|------------------|
| NO ORM 990/9 | DESCRIPTION 90-PF | DATE ACQUIRED | DATE SOLD | COST/ BASIS | BUS. PCT. | CUR 179/ SDA | PRIOR 179/ SDA/ DEPR. | _METHOD_ | LIFE | CURRENT DEPR. |
| BUILDINGS | S | | | | | | | | | |
| 1 BUILDI | ING IMPROVEMENTS | VARIOUS | | 1,368,381 | | | 1,045,007 | S/L | 40 | 31,381 |
| | . BUILDINGS | | | 1,368,381 | | 0 | 1,045,007 | | | 31,381 |
| MACHINER | RY AND EQUIPMENT | | | | | | | | | |
| 2 EQUIPI | MENT | VARIOUS | | 134,489 | | | 125,486 | S/L | 9 _ | 3,262 |
| TOTAL | . MACHINERY AND EQUIPM | 1E | | 134,489 | | 0 | 125,486 | | | 3,262 |
| TOTAL | . DEPRECIATION | | | 1,502,870 | | 0 | 1,170,493 | | = | 34,643 |
| GRAND |) TOTAL DEPRECIATION | | | 1,502,870 | | 0 | 1,170,493 | | = | 34,643 |

3/31/22

2021 CALIFORNIA BOOK SUMMARY DEPRECIATION SCHEDULE

PAGE 1

CLIENT 14-097

THE PUTNAM FOUNDATION DBA TIMKEN MUSEUM OF ART

95-6037070

| 9/23 | | | | | | | | | | 12:41PM |
|-----------|------------------------------|---------------------------|--------------|----------------|--------------|--------------------|--------------------------------|----------|---------------|------------------|
| NO | DESCRIPTION | DATE <u>ACQUIRED</u> . | DATE SOLD | COST/ BASIS | BUS. PCT. | CUR 179/ SDA | PRIOR 179/ SDA/ DEPR. | _METHOD_ | <u>LIFE</u> . | CURRENT DEPR. |
| BUILDINGS | | | | | | | | | | |
| 1 BUILDIN | NG IMPROVEMENTS | VARIOUS | | 1,368,381 | | | 1,045,007 | S/L | 40 | 31,381 |
| | BUILDINGS Y AND EQUIPMENT | | | 1,368,381 | | 0 | 1,045,007 | | | 31,381 |
| 2 EQUIPM | IENT | VARIOUS | | 134,489 | | | 125,486 | S/L | 9 | 3,262 |
| TOTAL | MACHINERY AND EQUIPM | IE | | 134,489 | | 0 | 125,486 | | | 3,262 |
| TOTAL | DEPRECIATION | | | 1,502,870 | | 0 | 1,170,493 | | = | 34,643 |
| GRAND | TOTAL DEPRECIATION | | | 1,502,870 | | 0 | 1,170,493 | | := | 34,643 |