

THE PUTNAM FOUNDATION FINANCIAL STATEMENTS MARCH 31, 2024 AND 2023



Leaf & Cole, LLP Certified Public Accountants

# TABLE OF CONTENTS

Page

Independent Auditor's Report	1 - 2
Statements of Financial Position	3
Statements of Activities	4
Statements of Functional Expenses	5 - 6
Statements of Cash Flows	7
Notes to Financial Statements	8 - 23



Leaf & Cole, LLP Certified Public Accountants A Partnership of Professional Corporations

# **Independent Auditor's Report**

To the Board of Directors The Putnam Foundation dba Timken Museum

# Opinion

We have audited the accompanying financial statements of the Putnam Foundation dba Timken Museum (a nonprofit organization), which comprise the statements of financial position as of March 31, 2024 and 2023, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Putnam Foundation dba Timken Museum as of March 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Putnam Foundation dba Timken Museum and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Putnam Foundation dba Timken Museum's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Putnam Foundation dba Timken Museum's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Putnam Foundation dba Timken Museum's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Leaf Cole LLP

San Diego, California December 10, 2024

Page 2

# THE PUTNAM FOUNDATION dba TIMKEN MUSEUM STATEMENTS OF FINANCIAL POSITION MARCH 31, 2024 AND 2023

# ASSETS

		<u>2024</u>		<u>2023</u>
Current Assets: (Notes 2 and 5)				
Cash and cash equivalents	\$	899,304	\$	825,242
Pledges receivable		2,345,796		2,443,500
Prepaid expenses and other assets		122,283		123,111
Inventory	_	41,609		26,064
Total Current Assets	_	3,408,992		3,417,917
Noncurrent Assets: (Notes 2, 4, 5, 6, 7, 8 and 13)				
Pledges receivable, net		4,635,614		4,529,042
Investments and cash - restricted		11,918,940		12,854,967
Right-of-use assets - operating leases, net		71,178		154,089
Property and equipment, net		5,493,704		3,850,778
Collections - works of art		13,960,121		13,879,171
Investments - endowment		2,182,859		2,182,859
Perpetual trust held by third-party trustee		15,498,539		14,116,682
Total Noncurrent Assets		53,760,955	-	51,567,588
TOTAL ASSETS	\$	57,169,947	\$	54,985,505
	Ť	01,103,511	Ŷ	0 1,7 00,0 00
LIABILITIES AND NET ASSETS				
Current Liabilities: (Notes 2 and 13)				
Accounts payable and accrued expenses	\$	457,302	\$	457,298
Operating lease liability		77,587		88,408
Total Current Liabilities		534,889	•	545,706
Noncurrent Liabilities: (Notes 2 and 13)			-	
Operating lease liability		_		77,587
Total Noncurrent Liabilities	_		-	77,587
	-		-	
Total Liabilities		534,889	-	623,293
Commitments (Notes 9 and 13)				
Net Assets: (Notes 2, 10, 11 and 12)				
Without Donor Restrictions:				
Undesignated		19,684,573		17,964,131
Board designated funds		655,000		655,000
Total Without Donor Restrictions	-	20,339,573	-	18,619,131
With Donor Restrictions:		20,007,010	-	10,017,121
Purpose restrictions		12,782,888		14,128,946
Time restrictions		5,831,199		5,314,594
Perpetual in nature		17,681,398		16,299,541
Total With Donor Restrictions	-	36,295,485	•	35,743,081
Total Net Assets		56,635,058	-	54,362,212
TOTAL LIABILITIES AND NET ASSETS	\$	57,169,947	\$	54,985,505

# THE PUTNAM FOUNDATION dba TIMKEN MUSEUM STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED MARCH 31, 2024 AND 2023

		2024		2023					
	Without			Without					
	Donor	With Dono		Donor	With Donor				
	Restrictions	Restrictions	5 Total	Restrictions	Restrictions	Total			
Revenue and Support:	<b>*</b> • • • • • •	¢ 1.0.00.47	<b>• • • • • • • • • •</b>	¢ (14.007					
Investment income (loss)	\$ 2,058	\$ 1,268,472			, , . , .				
Contributions	460,600	407,572	,	,	, ,	9,647,269			
Government grants	394,143		- 394,143	,		462,087			
In-kind contributions	101,051		- 101,051			12,151			
Retail sales	98,904		- 98,904			80,478			
Other income	93,614		- 93,614			61,539			
Loss on sale of collection items	-			(4,500	·	(4,500)			
Net assets released from restrictions	3,268,140	(3,268,14		2,379,944					
Total Revenue and Support	4,418,510	(1,592,09	5) 2,826,414	3,525,233	6,400,808	9,926,041			
Expenses:									
Program Services:									
Program and exhibits	2,367,304		- 2,367,304	2,227,926	-	2,227,926			
Total Program Services	2,367,304		- 2,367,304	2,227,926	-	2,227,926			
Supporting Services:									
Management and general	236,053		- 236,053	240,532	-	240,532			
Fundraising	94,711		- 94,711	74,372	-	74,372			
Total Supporting Services	330,764		- 330,764	314,904		314,904			
Total Expenses	2,698,068		- 2,698,068	2,542,830		2,542,830			
Other Income:									
Change in fair value of perpetual									
trust held by third-party trustee	-	2,144,50	2,144,500	-	(846,126)	(846,126)			
Total Other Income	-	2,144,50	2,144,500	-	(846,126)	(846,126)			
Change in Net Assets	1,720,442	552,404	4 2,272,846	982,403	5,554,682	6,537,085			
Net Assets at Beginning of Year	18,619,131	35,743,08	1 54,362,212	17,636,728	30,188,399	47,825,127			
NET ASSETS AT END OF YEAR	\$ 20,339,573	\$ 36,295,48	5 \$ 56,635,058	\$ 18,619,131	\$ 35,743,081	54,362,212			

# THE PUTNAM FOUNDATION dba TIMKEN MUSEUM STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED MARCH 31, 2024

				S	Supp	porting Service	es			
	Programs and Exhibits		Management and General		Fundraising		Total Supporting Services			Total
Salaries and Related Expenses:										
Salaries and wages	\$	958,576	\$	93,141	\$	18,527	\$	111,668	\$	1,070,244
Payroll taxes		70,030		7,548		1,301		8,849		78,879
Employee benefits		93,219		28,705		3,476		32,181		125,400
Total Salaries and Related Expenses	_	1,121,825	_	129,394		23,304	_	152,698	_	1,274,523
Nonsalary Related Expenses:										
Advertising		19,200		15,500		12,575		28,075		47,275
Bank fees and other charges		8,795		1,393		607		2,000		10,795
Cost of goods sold - Museum store		48,382		-		-		-		48,382
Depreciation		37,128		-		-		-		37,128
Equipment expense		22,386		3,101		189		3,290		25,676
Events and donor recognition		12,860		-		-		-		12,860
Exhibition costs		164,274		65		5,906		5,971		170,245
Insurance		87,855		3,290		508		3,798		91,653
Occupancy		241,249		16,492		7,194		23,686		264,935
Other expenses		119,084		28,705		28,556		57,261		176,345
Outside services		264,264		37,023		15,556		52,579		316,843
Program expenses		124,401		361		74		435		124,836
Repairs and maintenance		67,690		157		-		157		67,847
Supplies and materials		27,911	_	572	_	242	_	814	_	28,725
Total Nonsalary Related Expenses	_	1,245,479		106,659		71,407	_	178,066	_	1,423,545
Total Expenses	\$	2,367,304	\$	236,053	\$	94,711	\$	330,764	\$	2,698,068

# THE PUTNAM FOUNDATION dba TIMKEN MUSEUM STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED MARCH 31, 2023

			Supporting Services								
	Programs and Exhibits		Management and General		Fundraising		Total Supporting Services			Total	
Salaries and Related Expenses:											
Salaries and wages	\$	861,914	\$	80,678	\$	27,239	\$	107,917	\$	969,831	
Payroll taxes		63,358		8,579		1,810		10,389		73,747	
Employee benefits		90,244		25,147		3,484		28,631		118,875	
Total Salaries and Related Expenses	_	1,015,516		114,404	_	32,533	_	146,937	_	1,162,453	
Nonsalary Related Expenses:											
Advertising		24,206		900		7,000		7,900		32,106	
Bank fees and other charges		7,730		1,224		534		1,758		9,488	
Cost of goods sold - Museum store		37,871		281		-		281		38,152	
Depreciation		33,377		-		-		-		33,377	
Equipment expense		9,105		833		424		1,257		10,362	
Events and donor recognition		7,692		-		-		-		7,692	
Exhibition costs		224,105		-		-		-		224,105	
Insurance		72,135		11,910		799		12,709		84,844	
Occupancy		214,058		6,889		26,022		32,911		246,969	
Other expenses		59,975		67,540		-		67,540		127,515	
Outside services		399,549		35,291		6,832		42,123		441,672	
Program expenses		56,010		-		-		-		56,010	
Repairs and maintenance		36,031		340		-		340		36,371	
Supplies and materials	_	30,566		920	_	228	_	1,148	_	31,714	
Total Nonsalary Related Expenses	_	1,212,410		126,128	_	41,839		167,967	_	1,380,377	
Total Expenses	\$	2,227,926	\$	240,532	\$	74,372	\$	314,904	\$	2,542,830	

# THE PUTNAM FOUNDATION dba TIMKEN MUSEUM STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED MARCH 31, 2024 AND 2023

Cash Flows From Operating Activities:   \$ 2,272,846   \$ 6,537,085     Adjustments to reconcile change in net assets to   37,128   33,377     Depreciation   37,128   33,377     Net realized and unrealized (gain) loss on investments   (858,434)   592,030     Distributions from perpetual trust held by third-party trustee   (2,144,500)   846,126     Donated collection items   -   4,500     Less on sale of collection items   -   4,500     Right-of-use assets - operating leases, net   (82,911)   314,765     (Increase) Decrease in:   (88,868)   (2,141,833)     Prepaid expenses and other assets   828   74,497     Inventory   (15,545)   4,703     Accounts payable and accrued expenses   (81,608)   498,889     Operating lease liability   (88,408)   (302,859)     Net Cash (Used in) Provided by Operating Activities   116,162   (5,484,499)     Parchase of investments   (610,039)   (7,156,285)     Proceeds from sale of investments   (610,039)   (7,156,285)     Proceeds from sale of investments   (1,598,442)   (1,452,030)     Parchase of property and equipment <th></th> <th></th> <th><u>2024</u></th> <th></th> <th>2023</th>			<u>2024</u>		2023
Adjustments to reconcile change in net assets to     net cash (used in) provided by operating activities:     Depreciation   37,128   33,377     Net realized and unrealized (gain) loss on investments   (858,434)   592,030     Distributions from perpetual trust held by third-party trustee   762,643   784,483     Change in fair value of perpetual trust held by third-party trustee   (2144,500)   846,126     Donated collection items   (80,950)   -   -     Loss on sale of collection items   (80,950)   -   -     Pledges receivable, net   (82,911)   314,765     (Increase) Decrease in:   (15,545)   4,703     Prepaid expenses and other assets   828   74,497     Inventory   (15,545)   4,703     Increase (Decrease) in:   (81,608)   498,889     Accounts payable and accrued expenses   (81,608)   498,889     Operating lease liability   (88,408)   (302,859)     Proceeds from sale of investments   (3,706,500   1,507,603     Parchase of property and equipment   (1,598,442)   (1,452,630)     Purchase of property and equipment   (1,598,442)   (1,43,96) <td></td> <td>¢</td> <td>2 272 846</td> <td>¢</td> <td>6 527 095</td>		¢	2 272 846	¢	6 527 095
net cash (used in) provided by operating activities:Depreciation37.12833.377Net realized and unrealized (gain) loss on investments(858,434)592,030Distributions from perpetual trust held by third-party trustee762,643784,483Change in fair value of perpetual trust held by third-party trustee(2,144,500)846,126Donated collection items680,950)-Loss on sale of collection items-4,500Right-of-use assets - operating leases, net82,911314,765Uncrease) Decrease in:(15,545)4,703Piedges receivable, net(8,668)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:-(15,545)Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities(1610,039)(7,156,285)Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of preptual trust held by third-party trustee(1,62,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,64,500)(84,6126)Net Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)<	6	Ф	2,272,840	Э	0,337,085
Depreciation37,12833,377Net realized and unrealized (gain) loss on investments(858,434)592,030Distributions from perpetual trust held by third-party trustee762,643784,483Change in fair value of perpetual trust held by third-party trustee(2,144,500)846,126Donated collection items(80,950)-Loss on sale of collection items-4,500Right-of-use assets – operating leases, net82,911314,765(Increase) Decrease in:(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(11,598,442)(14,320,30)Purchase of investments(610,039)(7,156,285)Proceeds from sale of collection items(1,598,442)(1,432,030)Purchase of collection items(1,598,442)(1,432,030)Purchase of collection items(1,584,499)(1,438,06)Change in perpetual trust held by third-party trustee(7,62,643)(784,483)Change in perpetual trust held by third-party trustee(1,630,609)(1,548,4499)Cash Flows From Financing Activities116,162(1,630,609)Net Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Investing Activities1,381,8					
Net realized and unrealized (gain) loss on investments(858,434)592,030Distributions from perpetual trust held by third-party trustee762,643784,483Change in fair value of perpetual trust held by third-party trustee(2,144,500)846,126Donated collection items-4,500Right-of-use assets - operating leases, net82,911314,765(Increase) Decrease in:828,911314,765Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(15,545)4,703Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of orpoery and equipment(1,58,442)(1,452,030)Purchase of collection items(1,4396)(5,484,499)Cash Flows From Insecting Activities116,162(5,484,499)Other Cash Provided by (Used in) Investing Activities1,381,8571,630,609Net Cash Provided by (Used in) Investing Activities1,341,857)1,630,609Net Cash Provided by (Used in) Insecting Activities1,341,8571,630,609Net Cash Provided by (Used in) Insecting Activities1,341,8571,630,609Net Cash Provided by (Used in) Financing Activities<			27 109		22 277
Distributions from perpetual trust held by third-party trustee762,643784,483Change in fair value of perpetual trust held by third-party trustee(2,144,500)846,126Donated collection items-4,500Loss on sale of collection items-4,500Right-of-use assets - operating leases, net82,911314,765Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(15,545)4,703Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(610,039)(7,156,285)Purchase of investments(3,706,5001,507,603Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(13,81,857)(1,630,609)Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and	•				
Change in fair value of perpetual trust held by third-party trustee(2,144,500)846,126Donated collection items-4,500Right-of-use assets – operating leases, net82,911314,765(Increase) Decrease in:82,911314,765Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(15,545)4,703Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Purchase of investments(610,039)(7,156,285)Proceeds from sale of collection items1(1,598,442)(1,432,030)Purchase of operty and equipment(1,584,42)(1,432,030)Purchase of collection items-(1,4396)Change in perpetual trust held by third-party trustee(762,643)(784,483)Change in perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(762,643)(1,630,609)Net Cash Provided by (Used in) Provated Restricted Cash1,376,062130,655Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash Provided by Used in Jenancing Activities1,381,857(1,630,609)Net Cash Provided by Used in Jenancing Activities1,381,857(1,630,609)Net Cash and Cash Equivalent			,		
Donated collection items(80,950)-Loss on sale of collection items-4,500Right-of-use assets - operating leases, net82,911314,765(Increase) Decrease in:82,911314,765Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(610,039)(7,156,285)Purchase of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of property and equipment(1,598,442)(1,452,030)Purchase of property and equipment(1,598,442)(1,430,609)Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:116,162(5,484,499)Change in perpetual trust held by third-party trustee(762,643)(784,483)Change in perpetual trust held by third-party trustee(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333					
Loss on sale of collection items 4,500 Right-of-use assets – operating leases, net 82,911 314,765 (Increase) Decrease in: 1314,765 (Increase) Decrease in: 1314,765 (Increase) Decrease in: 1314,765 (Increase) Decrease in: 1314,765 Increase (Decrease) in: 1314,765 Accounts payable and accrued expenses (81,608) 498,889 Operating lease liability (15,545) 4,703 Increase (Decrease) in: 1314 Accounts payable and accrued expenses (81,608) 498,889 Operating lease liability (302,859) Net Cash (Used in) Provided by Operating Activities (121,957) 7,245,763 Cash Flows From Investing Activities: 1370,0500 1,507,603 Purchase of investments (610,039) (7,156,285) Proceeds from sale of investments (1,598,442) (1,452,030) Purchase of ollection items - (14,396) Change in perpetual trust held by third-party trustee, net (1,381,857) 1,630,609 Net Cash Provided by (Used in) Investing Activities 116,162 (5,484,499) Cash Flows From Financing Activities: 11,381,857 (1,630,609) Net Cash provided by (Used in) Investing Activities (1,381,857) (1,630,609) Net Cash Provided by (Used in) Investing Activities (1,381,857) (1,630,609) Net Cash Provided by (Used in) Financing Activities (1,381,857) (1,630,609) Net Cash Provided by (Used in) Financing Activities (1,381,857) (1,630,609) Net Increase in Cash and Cash Equivalents and Restricted Cash 1,376,062 130,655 Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases \$ 91,972 \$ 89,535 Right-of-use assets upon ASC 842 implementation: Operating leases \$ 91,972 \$ 89					840,120
Right-of-use assets – operating leases, net82,911314,765(Increase) Decrease in:Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(15,545)4,703Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Change in perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,630,609)(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$Operating cash outflows from operating leases\$91,972\$89,53			(80,930)		-
(Increase) Decrease in:Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets8287,4,497Inventory(15,545)4,703Increase (Decrease) in:(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(610,039)(7,156,285)Proceeds from sale of investments(3,706,500)1,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Plows From Financing Activities1,181,857)(1,630,609)Net Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases\$930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$1,060,988Sup			-		
Pledges receivable, net(8,868)(2,141,833)Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(15,545)4,703Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of collection items(14,352,030)116,162Cash Flows From Financing Activities:116,162(5,484,499)Cash Flows From Financing Activities116,162(5,484,499)Cash Flows From Financing Activities116,162(5,484,499)Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash2,2437,050\$1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$91,972\$89,535Right-of-use assets after ASC 842 implementation:\$2,244,277\$Operating leases\$			82,911		314,765
Prepaid expenses and other assets82874,497Inventory(15,545)4,703Increase (Decrease) in:(15,545)4,703Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(121,957)7,245,763Purchase of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets after ASC 842 implementation: Operating leases after ASC 842 implementation:\$2,234,427			(0,0,0)		(2, 1, 41, 0, 22)
Inventory(15,545)4,703Increase (Decrease) in:Accounts payable and accued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(610,039)(7,156,285)Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments(1,598,442)(1,452,030)Purchase of collection items(1,381,857)1.630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:116,162(5,484,499)Cash Flows From Financing Activities:116,162(1,630,609)Net Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases after ASC 842 implementation:\$ 2,24,272\$ 2,24,427Right-of-use assets after ASC 842 implementation:\$ 2,24,427<	-				
Increase (Decrease) in:Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1.630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,630,609)(1,630,609)Net Lacash Provided by (Used in) Financing Activities1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$					
Accounts payable and accrued expenses(81,608)498,889Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(610,039)(7,156,285)Purchase of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities7(1,630,609)Net Cash Provided by (Used in) Investing Activities1,381,857(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,0621,060,988Supplemental Disclosure of Cash Flow Information:\$2,437,050\$Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation:\$2,234,427\$234,427Right-of-use assets after ASC 842 implementation:\$2,234,427\$			(15,545)		4,703
Operating lease liability(88,408)(302,859)Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities:(610,039)(7,156,285)Porceeds from sale of investments(610,039)(7,156,285)Proceeds from sale of investments(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:116,162(5,484,499)Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of prepetual trust held by third-party trustee(1,630,609)(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$					400.000
Net Cash (Used in) Provided by Operating Activities(121,957)7,245,763Cash Flows From Investing Activities: Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities: Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,630,609)(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$2,34,427\$234,427Right-of-use assets after ASC 842 implementation:\$2,34,427					
Cash Flows From Investing Activities:Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,43,060)(846,126)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$		_		-	
Purchase of investments(610,039)(7,156,285)Proceeds from sale of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee2,144,500(846,126)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$	Net Cash (Used in) Provided by Operating Activities	_	(121,957)	-	7,245,763
Proceeds from sale of investments3,706,5001,507,603Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net(1,381,857)1,630,609Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities:Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,381,857)(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$_2,34,427\$Right-of-use assets after ASC 842 implementation:\$_2,34,427	Cash Flows From Investing Activities:				
Purchase of property and equipment(1,598,442)(1,452,030)Purchase of collection itemsPurchase of collection itemsChange in perpetual trust held by third-party trustee, netNet Cash Provided by (Used in) Investing ActivitiesDistributions from perpetual trust held by third-party trusteeOtange in fair value of perpetual trust held by third-party trusteeNet Cash Provided by (Used in) Financing ActivitiesNet Cash Provided by (Used in) Financing Activities	Purchase of investments		(610,039)		(7,156,285)
Purchase of collection items-(14,396)Change in perpetual trust held by third-party trustee, net Net Cash Provided by (Used in) Investing Activities(1,381,857)1,630,609Cash Flows From Financing Activities: Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee(1,381,857)(1,630,609)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$2,437,050\$1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$91,972\$89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$-\$234,427Right-of-use assets after ASC 842 implementation:\$-\$234,427	Proceeds from sale of investments		3,706,500		1,507,603
Change in perpetual trust held by third-party trustee, net Net Cash Provided by (Used in) Investing Activities(1,381,857) (16,162)1,630,609 (5,484,499)Cash Flows From Financing Activities: Distributions from perpetual trust held by third-party trustee (hange in fair value of perpetual trust held by third-party trustee Net Cash Provided by (Used in) Financing Activities(762,643) (784,483)(784,483) (846,126)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$	Purchase of property and equipment		(1,598,442)		(1,452,030)
Net Cash Provided by (Used in) Investing Activities116,162(5,484,499)Cash Flows From Financing Activities: Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee2,144,500(846,126)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$	Purchase of collection items		-		(14,396)
Cash Flows From Financing Activities: Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee2,144,500(846,126)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ \$ 234,427\$ 234,427Right-of-use assets after ASC 842 implementation:\$ \$ 234,427	Change in perpetual trust held by third-party trustee, net		(1,381,857)		1,630,609
Distributions from perpetual trust held by third-party trustee(762,643)(784,483)Change in fair value of perpetual trust held by third-party trustee2,144,500(846,126)Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$	Net Cash Provided by (Used in) Investing Activities	_	116,162	-	(5,484,499)
Change in fair value of perpetual trust held by third-party trustee Net Cash Provided by (Used in) Financing Activities2,144,500 (1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ \$ 234,427\$ 234,427Right-of-use assets after ASC 842 implementation:\$ \$ 234,427	Cash Flows From Financing Activities:				
Net Cash Provided by (Used in) Financing Activities1,381,857(1,630,609)Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ \$ 234,427Right-of-use assets after ASC 842 implementation:\$ \$ 234,427	Distributions from perpetual trust held by third-party trustee		(762,643)		(784,483)
Net Increase in Cash and Cash Equivalents and Restricted Cash1,376,062130,655Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$	Change in fair value of perpetual trust held by third-party trustee		2,144,500		(846,126)
Cash and Cash Equivalents and Restricted Cash at Beginning of Year1,060,988930,333CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ -\$ 234,427Right-of-use assets after ASC 842 implementation:\$ -\$ 234,427	Net Cash Provided by (Used in) Financing Activities	_	1,381,857	-	(1,630,609)
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ \$ 234,427\$ 234,427Right-of-use assets after ASC 842 implementation:\$ \$ 234,427	Net Increase in Cash and Cash Equivalents and Restricted Cash		1,376,062		130,655
RESTRICTED CASH AT END OF YEAR\$ 2,437,050\$ 1,060,988Supplemental Disclosure of Cash Flow Information: Cash paid for amounts included in the measurement of lease liabilities: Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ \$ 234,427\$ 234,427Right-of-use assets after ASC 842 implementation:\$ \$ 234,427	Cash and Cash Equivalents and Restricted Cash at Beginning of Year	_	1,060,988	-	930,333
Supplemental Disclosure of Cash Flow Information:     Cash paid for amounts included in the measurement of lease liabilities:     Operating cash outflows from operating leases     Right-of-use assets upon ASC 842 implementation:     Operating leases     \$	CASH AND CASH EQUIVALENTS AND				
Cash paid for amounts included in the measurement of lease liabilities:   91,972   \$ 89,535     Operating cash outflows from operating leases   \$ 91,972   \$ 89,535     Right-of-use assets upon ASC 842 implementation:   \$ -   \$ 234,427     Right-of-use assets after ASC 842 implementation:   \$ -   \$ 234,427	RESTRICTED CASH AT END OF YEAR	\$_	2,437,050	\$	1,060,988
Operating cash outflows from operating leases\$ 91,972\$ 89,535Right-of-use assets upon ASC 842 implementation: Operating leases\$ -\$ 234,427Right-of-use assets after ASC 842 implementation:\$ -\$ 234,427	Supplemental Disclosure of Cash Flow Information:				
Right-of-use assets upon ASC 842 implementation:   \$\$   \$\$   \$\$   234,427     Right-of-use assets after ASC 842 implementation:   \$\$   \$\$   234,427		<i>ф</i>	01.072	ሰ	90 525
Operating leases\$\$Right-of-use assets after ASC 842 implementation:		*=	91,972	\$	89,333
		\$	-	\$	234,427
Operating leases \$ \$ 154,089	Right-of-use assets after ASC 842 implementation:	=		=	
	Operating leases	\$_	-	\$	154,089

# Note 1 - Organization:

The Putnam Foundation (the "Foundation") is a non-profit organization whose primary activity is the education of the public in fine arts, through the operation of the Timken Museum of Art (the "Museum") located in Balboa Park in San Diego, California, and is the only fine art museum in San Diego that does not charge admission. Accessibility, whether through our free-admission policy or through outreach to underserved groups in the community, is at the heart of the Timken. In addition to contributions, the Foundation receives income from endowment funds and a perpetual trust, which provide restricted and unrestricted income.

# **Collections**

The world-class Putnam Foundation collection of European old masters, 19<sup>th</sup> century American art, and Russian icons is on permanent display at the Museum. The Museum's collection spans nearly 700 years of art history, from early Italian Renaissance devotional paintings to late nineteenth-century paintings from the United States, and includes important examples of French, Dutch, and Flemish paintings in addition to Italian and American. Notable works in the Museum's collection include: Rembrandt's *Saint Bartholomew*, the only oil painting by the Dutch master on display in San Diego; Pieter Bruegel the Elder's *Parable of the Sower*; John Singleton Copley's *Portrait of Mrs. Thomas Gage*; Eastman Johnson's classic, *The Cranberry Harvest: Island of Nantucket*; and Jean-Baptiste-Camille Corot's *View of Volterra*. A special feature of the Museum is the significant collection of Russian icons, many from the Moscow and Novgorod Schools, ranging from the fifteenth to the nineteenth century.

#### Note 2 - Significant Accounting Policies:

### Accounting Method

The financial statements of the Foundation have been prepared on the accrual basis of accounting, which is in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), and, accordingly, reflect all significant receivables, payables, and other liabilities.

### **Financial Statement Presentation**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantorimposed restrictions. Accordingly, net assets and changes thereon are classified and reported as follows:

- Net Assets Without Donor Restrictions Net assets available for use in general operations, and not subject to donor (or certain grantor) restrictions. The governing board has designated net assets without donor restrictions, as described in Note 10.
- Net Assets With Donor Restrictions Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires—that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

#### **Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Note 2 - Significant Accounting Policies: (Continued)

### **Risks and Uncertainties**

The Foundation invests in various types of investment securities which are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near-term, and such changes could materially affect the amounts reported in the statements of financial position.

### Fair Value Measurements

Fair value accounting standards define fair value, establish a framework for measuring fair value, outline a fair value hierarchy based on inputs used to measure fair value, and enhance disclosure requirements for fair value measurements. The fair value hierarchy distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Level 1 or 2 of the hierarchy), and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

- Level 1 inputs are quoted prices in active markets for identical investments that the investment manager has the ability to access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1, that are observable for the investment, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the investment.

The Foundation's statements of financial position include the following financial instruments that are required to be measured at fair value on a recurring basis:

- Investments in equities and mutual funds are considered Level 1 assets, and are reported at fair value based on quoted prices in active markets for identical assets at the measurement date.
- Investments in U.S. Treasury notes, corporate and government bonds are considered Level 2 assets, and are reported at fair value using matrix pricing or market corroborated pricing, and inputs such as yield curves and indices.
- Investments in hedge funds are considered Level 3 assets, and are reported at fair value based on the fair value of the underlying assets in the funds as reported by the fund manager, since these funds are valued by the fund manager and are not traded in an active market.
- The beneficial interest in the perpetual trust held by a third-party trustee (the "Trust") is considered a Level 3 asset, and is recorded at fair value based on the fair value of the underlying Trust assets, as determined by the third-party trustee and reported to the Foundation. The statements provided by the third-party trustee are reviewed monthly by the Foundation's Controller, and quarterly by the Investment Committee, for reasonableness of reported values. The Trust assets are valued at fair value based on quoted market prices, except for investments in hedge funds, which are valued at the net asset value of the funds. The third-party trustee controls the investments in the Trust and makes all management and investment decisions.

#### Inventory

Inventory of gift shop items are valued at the lower of average cost (first-in, first-out) or net realizable value.

# Note 2 - Significant Accounting Policies: (Continued)

### **Capitalization and Depreciation**

The Foundation capitalizes all expenditures in excess of \$2,000 for property and equipment at cost, while donations of property and equipment are recorded at their estimated fair values. Such donations are reported as support without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use, and contributions of cash that must be used to acquire property and equipment, are reported as support with donor restrictions. Absent donor stipulations regarding how those donated assets must be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Foundation reclassifies net assets with donor restrictions to net assets without donor restrictions at that time. Property is depreciated using the straight-line method over the estimated useful asset lives as follows:

Building improvements	11 - 15 years
Equipment	5 - 7 years

Depreciation totaled \$37,128 and \$33,377 for the years ended March 31, 2024 and 2023, respectively.

Maintenance and repairs are charged to operations as incurred. Upon sale or disposition of property, the asset account is reduced by the cost and the accumulated depreciation account is reduced by the depreciation taken prior to the sale. Any resultant gain or loss is then recorded as income or expense.

### Valuation of Long-Lived Assets

The Foundation reviews its long-lived assets for impairment at least annually. Whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable, recoverability of the asset to be held and used is measured by a comparison of the carrying amount of the asset to the future net undiscounted cash flows expected to be generated by the asset. If such asset is considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Based on an evaluation of existing long-lived assets, the Foundation believes no impairment exists at March 31, 2024 and 2023.

### **Collections - Works of Art**

The Foundation has capitalized its works of art since its inception. If purchased, items accessioned into works of art are capitalized at cost and, if donated, they are capitalized at their appraised or fair value on the accession date, the date on which the item is accepted by the Board of Directors (the "Board"). Gains or losses on the deaccession of works of art are classified in the statements of activities as with donor restrictions or without donor restrictions depending on donor restrictions, if any, placed on the item at the time of accession. Accession of works of art to the collection totaled \$80,950 and \$-0- during the years ended March 31, 2024 and 2023, respectively. Deaccession of works of art from the collection totaled \$-0- and \$4,500 during the years ended March 31, 2024 and 2023, respectively, with no proceeds received for each year ended resulting in a loss on sale of \$-0- and \$4,500 for the years ended March 31, 2024 and 2023, respectively. The collection totaled \$13,960,121 and \$13,879,171 at March 31, 2024 and 2023, respectively.

### Note 2 - Significant Accounting Policies: (Continued)

# **Collections - Works of Art (Continued)**

The collection is subject to a policy that requires proceeds from their sales to be used to acquire other items for collections or to support the direct care of collections. Direct care of collections is defined by the Foundation as costs that prolong the life and usefulness of the collection, costs providing benefits that enhance the quality and protection of the collection, and costs that make a physical impact on collection objects, increasing or restoring their cultural or scientific value. Routine and ongoing expenditures are not considered direct care of collections. Costs incurred in connection with the acquisition and conservation of works of art are expensed in the period incurred.

An independent appraisal made during 2015, adjusted for accessions and deaccessions at cost, valued the works of art held by the Foundation at \$275,283,000. Subsequent to the issuance of the appraisal report, the museum made acquisitions and received donated works of art totaling in the amount of \$2,063,199. Management believes that the value at March 31, 2024 has not declined since the 2015 appraisal.

### Compensated Absences

Accumulated unpaid vacation and other employee benefit amounts totaling \$63,179 and \$58,656 at March 31, 2024 and 2023, respectively, are accrued when incurred, and included in accounts payable and accrued expenses.

#### **Revenue Recognition**

Contributions are recognized when the donor makes a promise to give to the Foundation that is in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Contributions to be received in future periods are discounted at an appropriate discount rate. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions.

Revenue from retail sales are recognized as revenue when the sale occurs.

### Donated Services, Collection – Works of Art and Materials

The Foundation utilizes the services of many volunteers throughout the year. This contribution of services by the volunteers is not recognized in the financial statements unless the services received (a) create or enhance nonfinancial assets, or (b) require specialized skills which are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. The donated services by volunteers for the years ended March 31, 2024 and 2023 did not meet the requirements above; therefore, no amounts were recognized in the financial statements for volunteer time.

In-kind contributions, which consists of donated artwork with an estimated value of \$80,950 and \$-0- for the years ended March 31, 2024 and 2023, respectively, are included in in-kind contributions and also included in Collections - works of art in the accompanying statements of financial position.

The Foundation has received donations of donated goods. The donations are recorded at their fair value, and totaled \$20,101 and \$12,151 for the years ended March 31, 2024 and 2023, respectively, and have been included in in-kind contributions and expenses for the years ended March 31, 2024 and 2023, respectively.

# Note 2 - Significant Accounting Policies: (Continued)

#### Donated Services, Collection – Works of Art and Materials (Continued)

		2024		
Items Donated	Revenue Recognized	Utilization in Programs/Activities	Donor Restrictions	Valuation Techniques and Inputs
Collection - works of art	\$80,950	Program services	No associated donor restrictions	Collection – works of art are valued at the estimated fair market value provided by the certified appraisal report using the sales comparison approach.
Travel	\$20,101	Program services	No associated donor restrictions	Estimated the fair value on the basis of estimate of current market price that would be received for selling similar products in the United States.
		2023		
Items Donated	Revenue Recognized	Utilization in Programs/Activities	Donor Restrictions	Valuation Techniques and Inputs
Travel	\$12,151	Program services	No associated donor restrictions	Estimated the fair value on the basis of estimate of current market price that would be received for selling similar products in the United States.

### **Functional Allocation of Expenses**

The statements of functional expenses present expenses by function and natural classification. The Foundation allocates its expenses on a functional basis among its various programs and supporting services. Expenditures which can be identified with a specific program or support services are allocated directly, according to their natural expenditure classification. Costs that are common to several functions are allocated among the program and supporting services on the basis of time records, space utilized, and estimates made by the Foundation's management.

### Income Taxes

The Foundation is a public charity, and is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code, except on net income derived from unrelated business activities. The Foundation's unrelated business activity did not generate taxable income, and no tax liability has been recorded at March 31, 2024 and 2023. The Foundation believes that it has appropriate support for any tax positions taken, and, as such, does not have any uncertain tax positions that are material to the financial statements. The Foundation is not a private foundation.

### Note 2 - Significant Accounting Policies: (Continued)

#### Income Taxes (Continued)

The Foundation's Return of Organization Exempt from Income Tax and Exempt Organization Business Income Tax Returns for Tax for the years ended March 31, 2024, 2023, 2022 and 2021 are subject to examination by Internal Revenue Service and State taxing authorities, generally three-to-four years after the returns were filed.

### **Concentration of Credit Risk**

The Foundation's policy is to place cash and cash equivalents with high-credit-quality financial institutions. Amounts placed with FDIC and SIPC insured institutions and covered by insurance may at times exceed the insured deposit limit. The Foundation has not experienced any losses in such accounts.

### Cash and Cash Equivalents and Restricted Cash

For purposes of the statements of cash flows, the Foundation considers all highly liquid investment instruments purchased with an original maturity of three months or less to be cash equivalents. Cash and cash equivalents and restricted cash consist of the following at March 31:

		<u>2024</u>		<u>2023</u>
Cash and cash equivalents - operations	\$	899,304	\$	825,242
Investments and cash - restricted	_	1,537,747	_	235,746
Total Cash and Cash Equivalents and Restricted Cash	\$	2,437,051	\$	1,060,988

#### Subsequent Events

In preparing these financial statements, the Foundation has evaluated events and transactions for potential recognition or disclosure through December 10, 2024, the date the financial statements were available to be issued, and concluded that there were no events or transaction that need to be disclosed.

### **Reclassification**

The Foundation has reclassified certain prior year information to conform with the current year presentation.

### Accounting Pronouncements Adopted

In June 2016, the Financial Accounting Standards Board ("FASB") issued ASU No. 2016-13, *Financial Instruments – Credit Losses ("Topic 326")* to provide financial statement users with more decision-useful information about the expected credit losses on financial instruments and other commitments to extend credit held by a reporting entity at each reporting date. FASB ASU 2016-13 affects loans, debt securities, trade receivables, net investments in leases, off-balance-sheet credit exposures, reinsurance receivables, and any other financial assets not excluded from the scope that have the contractual right to receive cash.

The standard requires a financial asset (or a group of financial assets) measured at amortized cost basis to be presented at the net amount expected to be collected. The allowance for credit losses is a valuation account that is deducted from the amortized cost basis of the financial asset(s) to present the net carrying value at the amount expected to be collected on the financial asset.

FASB ASU 2016-13 was adopted April 1, 2023 on a prospective transition approach. With respect to accounts receivables, ASU 2016-13 did not have a material impact on the financial statements.

# Note 3 - Liquidity and Availability:

The Foundation regularly monitors the availability of resources required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The Foundation considers investment income without donor restrictions, appropriated earnings from donor-restricted endowments, contributions without donor restrictions, and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Foundation considers all expenditures related to its ongoing activities, as well as the conduct of services undertaken to support those activities, to be general expenditures.

The table below presents financial assets available for general expenditures within one year at March 31:

		<u>2024</u>		<u>2023</u>
Cash and cash equivalents	\$	899,304	\$	825,242
Pledges receivable		2,342,501		45,000
Appropriation of operating reserve and endowment earnings		450,000		460,000
Distributions from perpetual trust	_	765,000	_	784,000
Financial assets available for general expenditures within one year	\$	4,456,805	\$	2,114,242

In addition to financial assets available to meet general expenditures over the next 12 months, the Foundation has a line-of-credit agreement with available borrowings totaling \$450,000 as described in Note 9, and operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures.

The Foundation's governing board has designated a portion of its resources without donor restrictions for an operating reserve, as described in Note 10. These funds are invested for long-term appreciation and current income but remain available and may be spent at the discretion of the Board of Directors. The earnings from the operating reserve expected to be used within one year are identified in the table above.

Endowment funds consist of donor-restricted endowments. Income from donor-restricted endowments is restricted for available for general use. Appropriations of endowment fund earnings are made in accordance with the spending policy as described in Note 12. Donor-restricted endowment funds are not available for general expenditure.

The beneficial interest in the Putnam Foundation Trust is a perpetual trust (Note 8). Income from the perpetual trust is available for general use and is distributed to the Foundation based on a spending policy established by the trustee.

#### Note 4 - Fair Value Measurements:

The following table summarizes assets measured at fair value by classification within the fair value hierarchy at March 31:

			2	2024			
	Quoted Prices in Active Markets for entical Assets (Level 1)		Significant Other Observable Inputs (Level 2)	1	Significant Unobservable Inputs (Level 3)	N	Balance at Iarch 31, 2024
Equities:		<b>.</b>		<b>.</b>			
Domestic	\$ 4,328,650	\$	-	\$	-	\$	4,328,650
Fixed Income:							
Domestic	232,320		7,163,082		-		7,395,402
Hedge funds	-		-		840,000		840,000
Perpetual trust held by third-party							
trustee (Note 8)	 -		-		15,498,539		15,498,539
	\$ 4,560,970	\$	7,163,082	\$	16,338,539	\$	28,062,591

		2023									
	Q	Quoted Prices		Significant							
		in Active		Other		Significant					
		Markets for		Observable	I	Unobservable					
	Id	entical Assets		Inputs		Inputs		Balance at			
		(Level 1)	_	(Level 2)		(Level 3)	Ν	Iarch 31, 2023			
Equities:											
Domestic	\$	3,006,054	\$	-	\$	-	\$	3,006,054			
International		743,018		-		-		743,018			
Fixed Income:											
Domestic		121,001		9,919,388		-		10,040,389			
Hedge funds		-		-		1,012,619		1,012,619			
Perpetual trust held by third-party											
trustee (Note 8)		-	_	-		14,116,682		14,116,682			
	\$	3,870,073	\$_	9,919,388	\$	15,129,301	\$	28,918,762			

The reconciliation for financial instruments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) are included in Note 8, as indicated above.

# Note 4 - Fair Value Measurements: (Continued)

The following table represents the Foundation's Level 3 financial instrument, the valuation techniques used to measure the fair value of the financial instrument, and the significant unobservable inputs and the range of values for those inputs for the years ended March 31:

		2024		
Instrument	Fair Value	Principal Valuation Technique	Unobservable Inputs	Significan Input Values
Hedge funds	\$ 840,000	Valuation of underlying assets as provided by fund managers Valuation of underlying assets as provided by	Base price	N/A
Perpetual trust held by third party trustee	\$ 15,498,539	the third-party trustee	Base price	N/A
		2023		
Instrument	Fair Value	Principal Valuation Technique	Unobservable Inputs	Significar Input Values
Hedge funds Perpetual trust held by third party trustee	\$ 1,012,619 \$ 14,116,682	Valuation of underlying assets as provided by fund managers Valuation of underlying assets as provided by the third-party trustee	Base price Base price	N/A N/A
te 5 - Pledges Receiva		the man party control	F	
dges receivable consist	t of the followin	•	024	<u>2023</u>
Receivables due in le	ess than one year	- capital campaign \$ 23	00 796 \$	2 398 50

Receivables due in less than one year - capital campaign Receivables due in less than one year - operating Total Pledges Receivable - Current		\$ 2,398,500 <u>45,000</u> <u>2,443,500</u>
Receivables due in one-to-five years - capital campaign Receivables due in more than five years - capital campaign Less: Discount to present value Total Pledges Receivable, Net – Noncurrent	818,500 5,000,000 (1,182,886) 4,635,614	818,500 5,000,000 (1,289,458) 4,529,042
Total Pledges Receivable, Net	\$6,981,410	\$ <u>6,972,542</u>

Pledges receivable have been discounted to their present value using discount rates ranging from 3.20% to 4.66%, for each of the years ended March 31, 2024 and 2023.

# Note 6 - Investments:

Investments consist of the following at March 31:

	<u>2024</u>		<u>2023</u>
Equities	\$ 4,328,650	\$	3,749,072
Mutual funds – fixed income	-		6,804,404
U.S. Treasury notes	4,270,900		121,002
Corporate bonds and notes	3,124,502		3,114,983
Hedge funds	840,000		1,012,619
Total Investments	\$ 12,564,052	\$	14,802,080
Investments are classified as follows:			
	2024		<u>2023</u>
Investments and cash - restricted	\$ 10,381,193	\$	12,619,221
Investments - endowment	2,182,859	_	2,182,859
Total Investments	\$ 12,564,052	\$	14,802,080

The following schedule summarizes the investment income (loss) for the years ended March 31:

	-			2024		
	-	Without Donor Restriction	_	With Donor Restriction		Total
Interest and dividend income Net realized and unrealized gain Investment management fees	\$	2,058	\$	422,683 3,002,934 (12,645)	\$	424,741 3,002,934 (12,645)
Net Investment Income	\$	2,058	\$	3,412,972	\$	3,415,030
	-			2023		
		Without Donor Restriction		With Donor Restriction		Total
Interest and dividend income	- \$	403	\$	296,336	\$	296,739
Net realized and unrealized loss	ψ	(15,310)	φ	(588,235)	ψ	(603,545)
Investment management fees Net Investment Loss	\$	(14,907)	\$	(26,177) (318,076)	\$	(26,177) (332,983)

# Note 7 - Property and Equipment:

Property and equipment consist of the following at March 31:

		2024		2023
Building improvements	\$	1,368,381	\$	1,368,381
Equipment		162,122		135,866
Construction in progress		5,238,842		3,585,044
Subtotal	_	6,769,345	_	5,089,291
Less: Accumulated depreciation		(1,275,641)		(1,238,513)
Property and Equipment, Net	\$	5,493,704	\$	3,850,778

2024

2023

### Note 8 - Perpetual Trust Held by Third-Party Trustee:

The Foundation has a beneficial interest in the Putnam Foundation Trust, a perpetual trust, which is held by JP Morgan and is classified as with donor restrictions, as these investments must be maintained in perpetuity. The assets held in the Putnam Foundation Trust consists of 57% and 55% publicly traded U.S. and international equities traded on the open markets; 31% and 32% U.S. and International fixed income mutual funds traded on open markets; and 12% and 13% alternative investments consisting of two hedge funds at the years ended March 31, 2024 and 2023, respectively.

The activity in the beneficial interest in the Putnam Foundation Trust consisted of the following for the years ended March 31:

		<u>2024</u>		<u>2023</u>
Balance at Beginning of Year	\$	14,116,682	\$	15,747,291
Distributions to the Foundation		(762,643)		(784,483)
Change in fair value	_	2,144,500	_	(846,126)
Balance at End of Year	\$_	15,498,539	\$	14,116,682

### Note 9 - Line-of-Credit:

The Foundation has a line-of-credit with Torrey Pines Bank in the amount of \$450,000, with interest at the Wall Street Journal prime rate plus 1.50% (10.00% as of March 31, 2024). The line-of-credit matures on December 27, 2024. There were no outstanding advances under the line-of-credit at March 31, 2024 and 2023.

### Note 10 - Board-Designated Funds:

The Foundation's governing board has designated a portion of funds without donor restrictions as an operating reserve fund. The operating reserve fund target minimum is equal to three months of average operating costs, adjusted annually based on the annual budget. The funds are available in cash or cash equivalents and are held in the general cash and investment accounts of the Foundation. The operating reserve policy governs the use and replenishment of the operating reserve funds. The operating reserve totaled \$655,000 at March 31, 2024 and 2023.

### Note 11 - Net Assets With Donor Restrictions:

Net assets with donor restrictions represent contributions received or receivable by the Foundation, which are limited in their use by time or donor-imposed restrictions. Net assets with donor restrictions are available for the following purpose at March 31:

	<u>2024</u>	<u>2023</u>
Subject to Expenditure for Specified Purpose:		
Capital improvements	\$ 12,469,150	\$ 13,815,208
Acquisition fund	313,738	313,738
Total Subject to Expenditure For Specified Purpose	12,782,888	14,128,946
Subject to the Passage of Time:		
Accumulated earnings on endowment assets	5,831,199	5,314,594
Perpetual in Nature:		
Endowments (Note 12)	17,681,398	16,299,541
Total Net Assets with Donor Restrictions	\$ 36,295,485	\$ 35,743,081

Net assets released from donor restrictions by incurring expenses satisfying the restricted purpose, or by the occurrence of the passage of time or other events specified by the donors, are as follows for the years ended March 31:

	<u>2024</u>	<u>2023</u>
Purpose Restrictions Accomplished:		
Capital improvements	\$ 2,057,362	\$ 1,082,999
Exhibits and educational programs	-	9,425
Time Restrictions Fulfilled:		
Perpetual trust distributions	762,643	784,483
Appropriation of accumulated earnings on endowment assets	448,135	463,037
Accumulated earnings transferred from operating reserve	-	40,000
Total Net Assets Released From Restrictions	\$ 3,268,140	\$ 2,379,944

### Note 12 - Endowment Net Assets:

The Foundation's endowment was established for a general purpose. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions.

The Board of Directors of the Foundation has interpreted the enacted version of the Uniform Prudent Management of Institutional funds Act of 2006 ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies donor-restricted net assets of a perpetual nature as (1) the original value of gifts donated to the permanent endowment; (2) the original value of subsequent gifts donated to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted net assets of a perpetual nature is classified as donor-restricted net assets with time restriction until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA.

# Note 12 - Endowment Net Assets: (Continued)

In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Foundation and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation.

The Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund, and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Foundation has interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. The Foundation has no underwater endowment funds at March 31, 2024 and 2023.

The Foundation has investment and spending policies for endowment assets that attempt to provide a predictable stream of funding for operations. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity. Under the Foundation's investment policy, as approved by the Board, the endowment assets are invested in a manner which attempts to achieve a pre-tax absolute real return, in excess of inflation and after fees and expenses, of 5% for all endowment assets of a perpetual nature. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation has a spending policy of appropriating for distribution 5% of its endowment fund's three-year, moving-average fair value as of the most recent fiscal year-end.

The Foundation targets a diversified asset allocation, primarily focused on equity and fixed-income-based investments, to achieve its long-term return objectives within prudent risk constraints. If the accumulated gains/losses fund has a debit balance, the endowment is "underwater" and no endowment appropriations are allowed until the endowment value has returned to a credit balance, unless this limitation is waived by the Board.

		2024					
				With Donor			
		With Donor		Restrictions			
		Restrictions	-	- Perpetual	-	Total	
Perpetual trust held by third-party trustee	\$	-	\$	15,498,539	\$	15,498,539	
Timken Ames Endowment		5,830,120		612,341		6,442,461	
Roon Endowment		1,079		760,518		761,597	
Walter Fitch Education Endowment		-		750,000		750,000	
Outreach Español Endowment	_	-	_	60,000		60,000	
Total Endowment Net Assets	\$	5,831,199	\$	17,681,398	\$	23,512,597	

Endowment composition by type of fund at March 31:

# Note 12 - Endowment Net Assets: (Continued)

	_	2023						
	With DonorWith DonorRestrictions- Perpetual		-	Total				
Perpetual trust held by third-party trustee	\$	-	\$	14,116,682	\$	14,116,682		
Timken Ames Endowment		5,313,515		612,341		5,925,856		
Roon Endowment		1,079		760,518		761,597		
Walter Fitch Education Endowment		-		750,000		750,000		
Outreach Español Endowment		-		60,000		60,000		
Total Endowment Net Assets	\$	5,314,594	\$	16,299,541	\$	21,614,135		

Endowment composition by type of fund and changes in endowment net assets as of, and for, the years ended March 31:

	With Donor Restrictions	_	With Donor Restrictions - Perpetual	_	Total
Endowment net assets, March 31, 2022 Investment loss Appropriation of accumulated earnings	\$ 6,259,267 (441,636)	\$	17,930,150 (846,126)	\$	24,189,417 (1,287,762)
on endowment assets Transfer to operating reserve Endowment net assets, March 31, 2023	\$ (463,037) (40,000) 5,314,594	\$	(784,483) - 16,299,541	\$	(1,247,520) (40,000) 21,614,135
Investment gain Appropriation of accumulated earnings on endowment assets Endowment net assets, March 31, 2024	\$ 964,740 (448,135) 5,831,199	\$	2,144,500 (762,643) 17,681,398	\$_	3,109,240 (1,210,778) 23,512,597

# Note 13 - Commitments:

### Leases

The Foundation leases office space under an operating lease that expires in January 2025. Rent expense totaled \$99,441 and \$109,876 for the years ended March 31, 2024 and 2023, respectively.

The following summarizes the line items on the statements of financial position for the operating lease at March 31:

	<u>2024</u>	<u>2023</u>
Right-of-use assets - operating leases, net	\$ 71,178	\$ 154,089
Operating lease liability - current portion	\$ 77,587	\$ 88,408
Operating lease liability - noncurrent portion	 -	 77,587
Total Operating Lease Liabilities	\$ 77,587	\$ 165,995

### Note 13 - Commitments: (Continued)

#### Leases (Continued)

The following summarizes the weighted average remaining lease term and discount rate at March 31:

	<u>2024</u>	<u>2023</u>
Weighted average remaining lease term - Operating	10 months	24 months
Weighted average discount rate	2.65%	2.65%

The following summarizes the line items in the statements of activities which include the components of lease expense for the years ended March 31:

	<u>2024</u>	<u>2023</u>
Operating lease expense	\$ 99,441	\$ 109,876
Total Lease Cost	\$ 99,441	\$ 109,876

The following summarizes cash flow information related to leases for the years ended March 31:

	<u>2024</u>	<u>2023</u>
Operating cash flows from operating leases	\$ 91,972	\$ 89,535

The Foundation leases equipment and storage space under operating leases that expired through February 2024 and converted to month-to-month leases. Rent expense totaled \$27,255 and \$25,252 for the years ended March 31, 2024 and 2023, respectively.

The building and land where the Foundation is located are owned by the City of San Diego (the "City") and leased to the Foundation, and therefore are not assets of the Foundation and are not reflected in the accompanying financial statements. Additions and renovations to the original building are assets of the Foundation and are reflected as leasehold improvements in the accompanying financial statements. The Foundation operates the museum under a 20-year lease with the City through June 30, 2039. In addition, the Foundation has the option to extend the term of the lease for two periods of five years each. As part of this agreement, the Foundation is to make the premises available to the public, without charge, one day per month. Under the agreement, the Foundation pays an annual rent of \$3,598, increasing by the CPI annually, as well as provides for the continuous operation, development, and maintenance of the premises.

Future minimum lease payments are as follows:

Years Ended March 31	
2025	\$ 82,069
2026	3,598
2027	3,598
2028	3,598
2029	35,975
Total	\$ 128,838

#### Note 13 - Commitments: (Continued)

### Pension Plan

The Foundation sponsors a 401(k) pension plan (the "Plan") covering employees over 21 years of age after they have six months of service. Each employee's total contribution may not exceed the maximum allowable under current regulations. The Foundation also pays all administrative costs of the Plan. All beneficiaries of the Plan are responsible for their own investment decisions. The Foundation's matching contributions to the Plan totaled \$15,577 and \$17,183 for the years ended March 31, 2024 and 2023, respectively.